



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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1 THE LOS ANGELES COUNTY BOARD OF SUPERVISORS

2 TUESDAY, NOVEMBER 18, 2008, 9:30 AM

3

4

5

6 **SUP. BURKE, CHAIR:** PLEASE STAND FOR THE INVOCATION. THE
7 INVOCATION WILL BE LED BY DR. LARRY C. JACKSON, THE CHURCH OF
8 THE PRESS, GETHSEMANE CHRISTIAN LOVE BAPTIST CHURCH FROM THE
9 SECOND DISTRICT. THE PLEDGE VETERAN UNFORTUNATELY WILL NOT BE
10 HERE. ROBERT SAXON WILL BE PROVIDING THE PLEDGE. AND WE
11 CERTAINLY WANT TO GIVE-- CERTAINLY WE WANT TO THANK THE PLEDGE
12 VETERAN FOR AGREEING TO BE HERE. AND WE WILL HAVE OUR PRAYERS
13 FOR HER HUSBAND.

14

15 **LARRY C. JACKSON:** FATHER GOD, WE COME INTO YOUR PRESENCE WITH
16 THANKSGIVING AND PRAISE. LAND OF THE FREE AND HOME OF THE
17 BRAVE. LAND OF OUR PILGRIM'S PRIDE. TODAY WE STAND IN THE
18 MIDST OF THIS AUGUST BODY, THE L.A. COUNTY BOARD OF
19 SUPERVISORS. WE PRAY TODAY THAT YOU WILL GIVE THEM DIVINE
20 GUIDANCE AND YOUR BLESSINGS AS THEY ENDEAVOR TO DEAL WITH THE
21 PROBLEMS, THE PLANS AND ALL OF THE CIRCUMSTANCES IN THIS
22 COUNTY. GIVE THEM SOUND MINDS AND SOUND JUDGMENT. MAY THEY
23 TEMPER IT WITH COMPASSION. OH DIVINE AND MOST MERCIFUL FATHER,
24 SHINE UPON THEM ENLIGHTEN THEIR MINDS, SOFTEN THEIR HEARTS
25 ACCORDING TO THE NEEDS AND THE CIRCUMSTANCES. WE NAME THIS DAY



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1 SUCCESS AND UNDERSTANDING AND IN THE NAME OF HIM WHO DOES ALL
2 THINGS WELL, WE PRAY, OUR FATHER GOD, OUR SAVIOR THE LORD
3 JESUS CHRIST AND THE PRECIOUS HOLY SPIRIT, OUR HELPER, AMEN.

4

5 **ROBERT SAXON:** PLEASE FACE THE FLAG AND FOLLOW ME IN THE PLEDGE
6 OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.] PLEASE BE
7 SEATED. THANK YOU.

8

9 **SUP. BURKE, CHAIR:** DR. JACKSON, LARRY JACKSON, HAS BEEN THE
10 PASTOR OF CHURCH OF THE PRESS GETHSEMANE CHRISTIAN LOVE
11 BAPTIST CHURCH SINCE 1975. HIS EDUCATIONAL BACKGROUND INCLUDES
12 A BACHELOR OF ARTS IN SOCIAL SCIENCE FROM CAL. STATE L.A., A
13 MARKETING MANAGEMENT DEGREE FROM STERLING INSTITUTE AND A
14 BACHELOR'S OF ART DEGREE IN CHRISTIAN BIBLICAL STUDIES FROM
15 MALACHI VERNES BIBLE COLLEGE. DOCTOR JACKSON RECEIVED HIS
16 PH.D. IN CHRISTIAN EDUCATION FROM U.C.L.A. HE'S RESPONSIBLE
17 FOR MANY MULTI-FACETED OUTREACH PROGRAMS, WHICH INCLUDE A 24-
18 HOUR PRAYER LINE, SATELLITE HOME BIBLE STUDY AND A DAYCARE
19 CENTER IN ZIMBABWE, AFRICA. HE'S MARRIED, HE HAS NINE
20 CHILDREN, 29 GRANDCHILDREN AND 13 GREAT GRANDCHILDREN. THANK
21 YOU FOR BEING WITH US. [APPLAUSE.] [LAUGHTER.]

22

23 **SUP. ANTONOVICH:** HE DESERVES A MEDAL, MAN.

24



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1 **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE
2 BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, PRESENTATIONS
3 AND SET MATTERS. ON ITEM S-2 THE CHIEF EXECUTIVE OFFICER
4 REQUESTS THAT THIS ITEM BE CONTINUED TO JANUARY 20TH, 2009.

5

6 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE COMMUNITY
9 DEVELOPMENT COMMISSION, ITEMS 1-D AND 2-D. ON ITEM 2-D, THE
10 ACTING EXECUTIVE DIRECTOR REQUESTS THAT THIS ITEM BE CONTINUED
11 ONE WEEK TO NOVEMBER 25TH, 2008.

12

13 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

14

15 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK
16 AND OPEN SPACE DISTRICT, ITEMS 1-P AND 2-P.

17

18 **SUP. BURKE, CHAIR:** MOVED BY KNABE SECONDED BY YAROSLAVSKY,
19 WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK SACHI HAMAI:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 11.
22 ON ITEM NUMBER 6, SUPERVISOR KNABE AND A MEMBER OF THE PUBLIC
23 REQUEST THAT THIS ITEM BE HELD. AND ON ITEM NUMBER 10, THERE'S
24 A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND



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1 ON ITEM NUMBER 11, THERE'S A REQUEST FROM A MEMBER OF THE
2 PUBLIC TO HOLD THIS ITEM. THE REMAINING ITEMS ARE BEFORE YOU.

3

4 **SUP. BURKE, CHAIR:** MOVED BY YAROSLAVSKY, SECONDED BY
5 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** WE'RE ON PAGE 11, CONSENT CALENDAR, ITEMS
8 12 THROUGH 75. ON ITEM NUMBER 12, SUPERVISOR-- NO, EXCUSE ME.
9 ON ITEM NUMBER 12 AS INDICATED ON THE SUPPLEMENTAL AGENDA,
10 SUPERVISOR ANTONOVICH WITHDREW HIS REQUEST TO HAVE THIS ITEM
11 CONTINUED TO NOVEMBER 25TH, 2008. SO THIS ITEM WILL BE BEFORE
12 YOU TODAY ALONG WITH THE OTHER CONSENT ITEMS. ON ITEM NUMBER
13 14, THE CHIEF EXECUTIVE OFFICE REQUESTS APPROVAL OF THIS
14 RECOMMENDATION WITH THE EXCEPTION OF THE PORTION RELATING TO
15 THE NORWALK COURTHOUSE, WHICH IS REQUESTING TO BE REFERRED
16 BACK TO HIS OFFICE. ON ITEM NUMBER 20, THERE'S A REQUEST FROM
17 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM, 20. ON ITEM NUMBER
18 21, SUPERVISOR MOLINA AND SUPERVISOR YAROSLAVSKY REQUEST THAT
19 THIS ITEM BE HELD. ON ITEM NUMBER 23, THE CHIEF EXECUTIVE
20 OFFICER REQUESTS THAT SECTION 3.6, THE CHILD SUPPORT
21 ADMINISTRATION, BE REFERRED BACK TO HIS OFFICE. AND ALSO
22 SUPERVISOR YAROSLAVSKY AND SUPERVISOR ANTONOVICH REQUEST THAT
23 THIS ITEM BE HELD.

24



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1 **SUP. BURKE, CHAIR:** 23, WOULD YOU LIKE TO SEND IT BACK OR DO
2 YOU WANT TO HOLD IT FIRST?

3

4 **CLERK SACHI HAMAI:** IT'S JUST A PORTION OF THE ITEM THAT IS
5 BEING REFERRED BACK. SECTION 3.6, CHILD SUPPORT
6 ADMINISTRATION?

7

8 **SUP. BURKE, CHAIR:** WE'LL HOLD 23.

9

10 **CLERK SACHI HAMAI:** HOLD THE ENTIRE ITEM. ON ITEM NUMBER 24,
11 THE ACTING AUDITOR-CONTROLLER REQUESTS THAT THIS ITEM BE
12 CONTINUED ONE WEEK TO NOVEMBER 25TH, 2008.

13

14 **SUP. BURKE, CHAIR:** ALL RIGHT. WITHOUT OBJECTION.

15

16 **CLERK SACHI HAMAI:** ON ITEM NUMBER 25, SUPERVISOR ANTONOVICH
17 AND MEMBERS OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD.

18

19 **SUP. BURKE, CHAIR:** WE'RE HOLDING 25.

20

21 **CLERK SACHI HAMAI:** ON ITEM NUMBER 26, THIS ALSO-- THIS ITEM
22 ALSO INCLUDES SUPERVISOR YAROSLAVSKY'S RECOMMENDATION AS
23 INDICATED ON THE SUPPLEMENTAL AGENDA AND ALSO ON THIS ITEM
24 THERE ARE MEMBERS OF THE PUBLIC THAT REQUEST THE ITEM BE HELD.



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1 ON ITEM NUMBER 27, THE CHIEF EXECUTIVE OFFICER IS REQUESTING
2 THAT THIS ITEM BE CONTINUED ONE WEEK TO NOVEMBER 25TH, 2008.

3

4 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

5

6 **CLERK SACHI HAMAI:** ON ITEM NUMBER 28, SUPERVISOR KNABE
7 REQUESTS THAT THIS ITEM BE HELD. ON ITEM NUMBER 30, AS
8 INDICATED ON THE SUPPLEMENTAL AGENDA, THE DIRECTOR OF PUBLIC
9 HEALTH REQUESTS THAT THIS ITEM BE CONTINUED TWO WEEKS TO
10 DECEMBER 2ND, 2008.

11

12 **SUP. BURKE, CHAIR:** SO ORDERED.

13

14 **CLERK SACHI HAMAI:** ON ITEM NUMBER 38, SUPERVISOR KNABE
15 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO NOVEMBER
16 25TH, 2008. AND THERE ARE ALSO MEMBERS OF THE PUBLIC THAT
17 WOULD LIKE THIS ITEM TO BE HELD.

18

19 **SUP. BURKE, CHAIR:** WE'LL HOLD IT AND THEN CONTINUE IT.

20

21 **CLERK SACHI HAMAI:** ON ITEM NUMBER 48, THIS ITEM ALSO INCLUDES
22 THE REVISION, AS INDICATED ON THE SUPPLEMENTAL AGENDA. ON ITEM
23 NUMBER 50, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO
24 HOLD THIS ITEM. ON ITEM NUMBER 53, THE ACTING EXECUTIVE



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1 DIRECTER REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO
2 NOVEMBER 25TH, 2008.

3

4 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, 53?

5

6 **CLERK SACHI HAMAI:** ON ITEM NUMBER 55, THERE'S A REQUEST FROM A
7 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND ON ITEM NUMBER 72,
8 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS
9 ITEM, 72. AND THE REMAINING ITEMS ON THE CONSENT CALENDAR ARE
10 BEFORE YOU.

11

12 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH. SECONDED BY KNABE.
13 WITHOUT OBJECTION, SO ORDERED.

14

15 **CLERK SACHI HAMAI:** WE'RE NOW ON PAGE 36, DISCUSSION ITEMS.

16

17 **SUP. BURKE, CHAIR:** OH WAIT A MINUTE. I'M SORRY. DID THAT
18 INCLUDE 14? DID WE ACCEPT THE NORWALK PORTION?

19

20 **CLERK SACHI HAMAI:** ON ITEM 14 WE WERE REFERRING THE NORWALK
21 COURTHOUSE BACK TO THE C.E.O.

22

23 **SUP. BURKE, CHAIR:** RIGHT. REFERRING THE NORWALK PORTION BACK
24 ON THE REMAINDER INCLUDED IN THIS MOTION.

25



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1 **CLERK SACHI HAMAI:** CORRECT.

2

3 **SUP. BURKE, CHAIR:** SO ORDERED.

4

5 **CLERK SACHI HAMAI:** OKAY. THANK YOU. ON PAGE 36, DISCUSSION
6 ITEMS. ITEM 76, WE WILL HOLD FOR A DISCUSSION. ON PAGE 37,
7 MISCELLANEOUS ADDITIONS TO THE AGENDA WHICH WERE POSTED MORE
8 THAN 72 HOURS IN ADVANCE OF THE MEETING, AS INDICATED ON THE
9 SUPPLEMENTAL AGENDA, ITEM 77-A.

10

11 **SUP. BURKE, CHAIR:** MOVED BY BURKE. SECONDED BY KNABE. WITHOUT
12 OBJECTION, SO ORDERED.

13

14 **CLERK SACHI HAMAI:** 77-B.

15

16 **SUP. BURKE, CHAIR:** MOVED BY BURKE, SECONDED BY YAROSLAVSKY.
17 WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK SACHI HAMAI:** 77-C.

20

21 **SUP. BURKE, CHAIR:** MOVED BY BURKE. SECONDED BY ANTONOVICH.
22 WITHOUT OBJECTION, SO ORDERED.

23

24 **CLERK SACHI HAMAI:** ON ITEM 77-D, THE RECOMMENDATION SHOULD
25 READ "TO TRANSMIT A LETTER OF OPPOSITION TO THE L.A. CITY'S



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1 PUBLIC WORKS COMMITTEE" INSTEAD OF THE L.A. CITY PUBLIC WORKS
2 BOARD. AND THE ITEM IS BEFORE YOU.

3

4 **SUP. BURKE, CHAIR:** MOVED BY KNABE AS AMENDED. SECONDED BY
5 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** ON PAGE 39, NOTICES OF CLOSED SESSION, ON
8 ITEM C.S.-5, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE
9 CHIEF EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE TAKEN OFF
10 CALENDAR.

11

12 **SUP. BURKE, CHAIR:** WHICH ITEM IS THAT?

13

14 **CLERK SACHI HAMAI:** C.S.-5. IT'S THE CONFERENCE WITH LABOR
15 NEGOTIATORS?

16

17 **SUP. BURKE, CHAIR:** ANY OBJECTION TO THAT? WELL LET'S HOLD THAT
18 FOR A MINUTE.

19

20 **CLERK SACHI HAMAI:** C.S.-5.

21

22 **C.E.O. FUJIOKA:** C.S.-4 DEALS WITH--

23

24 **CLERK SACHI HAMAI:** C.S.-5.

25



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1 **C.E.O. FUJIOKA:** I THOUGHT WE WERE GOING TO TAKE THAT OFF AND
2 SEND IT BACK. THERE ARE NO SPECIFIC ISSUES RIGHT NOW THAT
3 WE'RE DEALING WITH ON 5. IT IS A NORMAL PLACEHOLDER.

4
5 **CLERK SACHI HAMAI:** MADAME CHAIR, CAN WE GET APPROVAL OF TAKING
6 IT OFF CALENDAR?

7
8 **SUP. BURKE, CHAIR:** IT IS APPROVED THAT WE CAN TAKE C.S.-5 OFF.

9
10 **CLERK SACHI HAMAI:** THANK YOU. THAT COMPLETES THE READING OF
11 THE AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH
12 SUPERVISORIAL DISTRICT NUMBER 2.

13
14 **SUP. BURKE, CHAIR:** OUR FIRST PRESENTATION IS THE GREEN
15 LEADERSHIP AWARD. I'D LIKE TO CALL FORWARD SANTA MONICA CITY
16 COUNCILMEMBER PAM O'CONNOR. AND WE'VE ALL WORKED WITH PAM AT
17 M.T.A. AND EXPO. AND I'M GOING TO HAND THIS ONE TO YOU WHILE I
18 READ THIS. LAST EARTH DAY, SUPERVISOR YAROSLAVSKY AND I ASKED
19 THAT THE COUNTY IMPLEMENT A GREEN LEADERSHIP AWARD PROGRAM. WE
20 RECOGNIZED THAT WHILE AWARDS MAY EXIST TO IDENTIFY SPECIFIC
21 ACCOMPLISHMENTS SUCH AS GREEN BUILDINGS, WATER AND RECYCLING
22 PROGRAMS, THERE WAS NO MEANS FOR RECOGNIZING THE DIVERSE LOCAL
23 ACHIEVEMENTS OCCURRING THROUGHOUT THE ENTIRE COUNTY OF LOS
24 ANGELES. IT GIVES ME GREAT PLEASURE TO KICK OFF THIS PROGRAM
25 TODAY BY RECOGNIZING A TRUE TRAILBLAZER IN THIS FIELD WITH THE



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1 FIRST-EVER COUNTY OF LOS ANGELES CHAIR'S GREEN LEADERSHIP
2 AWARD. THERE IS NO ONE MORE SUITABLE OF THIS HONOR THAN THAN
3 SANTA MONICA COUNCILMEMBER, FORMER MAYOR, AND MY FELLOW M.T.A.
4 DIRECTOR, PAM O'CONNOR. PAM O'CONNOR'S LEADERSHIP AND PERSONAL
5 COMMITMENT TO THE ENVIRONMENT HAS PUT BOTH THE CITY OF SANTA
6 MONICA AND M.T.A. ON THE NATIONAL STAGE. AS A COUNCILMEMBER,
7 PAM'S ABILITY TO MOTIVATE AND INSPIRE OTHERS HAS LED TO
8 NUMEROUS INNOVATIONS, INCLUDING THE ADOPTION OF THE FIRST
9 LOCAL GREEN BUILDING CODE AND THE SOLAR SANTA MONICA
10 INITIATIVE. AS CHAIR OF M.T.A., SHE WAS FUNDAMENTAL IN
11 ESTABLISHING THE AD HOC SUSTAINABILITY COMMITTEE TO ENSURE
12 THAT M.T.A. REDUCES ITS OWN OPERATIONAL ENVIRONMENTAL
13 FOOTPRINT AND HAS ENCOURAGED M.T.A. TO PARTNER WITH OTHER
14 STAKEHOLDERS TO IMPLEMENT REGIONALLY EFFECTIVE CLIMATE
15 ADAPTATION STRATEGIES. AS AN ACTIVE MEMBER OF I.C.L.E.I, LOCAL
16 GOVERNMENTS FOR SUSTAINABILITY, SHE WORKS WITH CITIES
17 THROUGHOUT THE COUNTY AND IN FACT AROUND THE WORLD, AROUND THE
18 COUNTRY AND AROUND THE WORLD ON ENVIRONMENTALLY SUSTAINABLE
19 CLIMATE PROTECTION. THROUGH ALL OF HER WORK, PAM IS COMMITTED
20 TO SPEARHEADING POLICIES AND PARTNERSHIPS THAT ENHANCE
21 COMMUNITY LIVEABILITY, TRANSPORTATION AND ENVIRONMENTAL
22 SUSTAINABILITY. IT IS TRULY AN HONOR TO HIGHLIGHT PAM
23 O'CONNOR'S EXCEPTIONAL ADVOCACY AND PERSONAL COMMITMENT TO
24 GREEN LEADERSHIP WITH THE CHAIR'S AWARD TODAY. THANK YOU, PAM.
25



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1 **PAM O'CONNOR:** OH WOW, THANK YOU. [APPLAUSE.]

2

3 **SUP. BURKE, CHAIR:** OKAY, PAM, WOULD YOU SAY A WORD?

4

5 **PAM O'CONNOR:** THANK YOU ALL VERY MUCH, I'M VERY HONORED BY
6 THIS AWARD, ESPECIALLY IT BEING THE FIRST AWARD. AND I LOOK
7 FORWARD TO-- THE KEY HERE IS COLLABORATION. I JUST WANT TO SAY
8 AS WE, IN OUR COUNTRY AND REGION EXPERIENCE A CYCLE OF
9 ECONOMIC DOWNTURN, WE NEED TO REMEMBER THAT THE ENVIRONMENT OF
10 SUSTAINABILITY AND CLIMATE CHANGE IS NOT A CYCLE, THAT IS AN
11 ONGOING PROBLEM. SO I LOOK FORWARD TO CONTINUING TO WORK
12 TOGETHER IN A COLLABORATIVE MANNER TO FIND THOSE LONG TERM
13 SOLUTIONS THAT ARE OFTEN THE MOST COST-EFFECTIVE ONES AND
14 THEY'RE THE ONES THAT SAVE OUR RESOURCES. SO I LOOK FORWARD TO
15 CONTINUING WORKING WITH YOU AND THANK YOU. THANK YOU ALL VERY
16 MUCH FOR THIS HONOR.

17

18 **SUP. BURKE, CHAIR:** ZEV, WOULD YOU LIKE TO JOIN US?

19

20 **SUP. KNABE:** CONGRATULATIONS, PAM.

21

22 **SUP. BURKE, CHAIR:** THIS IS THE THIRD ANNUAL COUNTY P.L.G.A.
23 JUNIOR GOLF CHAMPIONSHIP PRESENTATION. SUPERVISOR KNABE, I
24 ASSUME YOU'RE JOINING WITH ALL OF THIS? 2008 WAS THE THIRD
25 YEAR FOR THE LOS ANGELES COUNTY P.L.G.A. JUNIOR GOLF



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1 CHAMPIONSHIP ADMINISTERED BY OUR PARKS AND RECREATION
2 DIVISION. 1,153 JUNIOR GOLFERS COMPETED IN FIVE QUALIFYING
3 EVENTS, ONE IN EACH SUPERVISORIAL DISTRICT. JUNIOR GOLF IS
4 GROWING IN LOS ANGELES COUNTY AND THIS EVENT REPRESENTS AN
5 INCREASE IN PARTICIPATION OF 35.3 PERCENT FROM 2007. 128
6 QUALIFIED FOR THE FINAL ROUND AND SEVEN JUNIOR GOLFERS WERE
7 AWARDED AS THE 2008 CHAMPIONS. WE WOULD LIKE TO THANK OUR
8 SPONSORS OF THIS PRESTIGIOUS EVENT, INCLUDING THE PUBLIC LINKS
9 GOLF ASSOCIATION, THE LOS ANGELES COUNTY JUNIOR GOLF
10 FOUNDATION, FRANK AMADOR WITH A.P.B. MANUFACTURING, OUR GOLF
11 COURSE LESSEES, AND LONG TIME JUNIOR GOLF SUPPORTER LYNN
12 KINETT. THEIR SUPPORT OF THIS EVENT AFFORDS OUR JUNIOR GOLFERS
13 THE OPPORTUNITY TO COMPETE IN FIRST CLASS GOLF TOURNAMENTS AT
14 OUR COUNTY GOLF FACILITIES. SIX OF THE SEVEN ARE HERE WITH US
15 TODAY. WE CONGRATULATE YOU ON YOUR LOS ANGELES COUNTY JUNIOR
16 GOLF CHAMPIONSHIP. AND FROM DIAMOND BAR, WELL BETHANY'S NOT
17 HERE ON TOP. GIRLS 12 TO 14 DIVISION, ANNE CHENG FROM
18 TORRENCE. ANNE IS THE FIRST TWO-TIME WINNER ALSO WINNING THE
19 11 AND UNDER IN 2006. ANNE. [APPLAUSE.]

20

21 **SUP. BURKE, CHAIR:** 11 AND UNDER, BETHANY WU. [APPLAUSE.] 15
22 THROUGH 18, TAMINE PANICH. [APPLAUSE.] YOU'RE FROM WHICH
23 DISTRICT? OKAY, ANTONOVICH. BETHANY'S FROM YOUR DISTRICT,
24 RIGHT?

25



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1 **SUP. KNABE:** YEAH. GOT MICHAEL OFF A HORSE TO SUPPORT A GOLFER.

2

3 **SUP. BURKE, CHAIR:** CONGRATULATIONS. BOYS 11 AND UNDER JAKE
4 ANDY. [APPLAUSE.] WESTLAKE VILLAGE. ANTONOVICH? NO, THAT'S
5 ZEV.

6

7 **SUP. KNABE:** THAT'S THE HOME OF MY GRANDDAUGHTER.

8

9 **SUP. BURKE, CHAIR:** OKAY. AND HE'S A GOLFER. CONGRATULATIONS.
10 12, BOYS 12 THROUGH 13, RITO ARMENTA. [APPLAUSE.] CAPISTRANO.
11 CONGRATULATIONS. THANK YOU. AND BOYS 14 TO 15, LEWIS SIMON
12 FROM TORRANCE. [APPLAUSE.] IN THE FOURTH? OKAY. HE'S GOING TO
13 CLAIM YOU. WHERE DO YOU GO TO SCHOOL? WEST TORRANCE. OKAY.
14 CONGRATULATIONS. AND THE 16 TO 18, JEFFREY LEWIS FROM ROSSMORE
15 IS NOT WITH US TODAY. SOMEONE'S GOING TO TAKE IT TO HIM. OKAY.
16 AND WHO'S GOING TO SPEAK?

17

18 **SPEAKER:** WHEN THE COUNTY PARKS AND RECREATION DEPARTMENT
19 APPROACHED THE PUBLIC LINKS GOLF ASSOCIATION A FEW YEARS AGO
20 TO ASSUME TITLE SPONSORSHIP RESPONSIBILITIES FOR THIS JUNIOR
21 CHAMPIONSHIP, IT TOOK OUR FOUNDATION ABOUT .6 SECONDS TO SAY
22 YES BECAUSE THERE'S NO DOUBT, THERE'S NO GOVERNMENT IN THE
23 STATE OF CALIFORNIA THAT'S BEEN MORE SUPPORTIVE OF GOLF IN
24 GENERAL, AND SPECIFICALLY JUNIOR GOLF, THAN THE COUNTY OF LOS
25 ANGELES. SO WHILE I TAKE A MOMENT TO CONGRATULATE THE SIX OF



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1 THE 1,153, I THOUGHT I HEARD THAT NUMBER, WHO PARTICIPATED, I
2 ALSO WANT TO TAKE A MOMENT ON BEHALF OF OUR GOLF ASSOCIATION
3 AND FOUNDATION TO THANK SUPERVISOR BURKE FOR 16 YEARS OF
4 STEADFAST SUPPORT, NOT JUST FOR SECOND DISTRICT GOLF COURSES
5 BUT FOR THE GOLF PROGRAM AND THE JUNIOR GOLF PROGRAMS IN
6 PARTICULAR. WE'RE GOING TO MISS YOU. BEST OF LUCK IN
7 RETIREMENT. WE GENUINELY APPRECIATE YOUR EFFORTS.

8

9 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. GREAT FOLKS.

10 [APPLAUSE.] GROUP PHOTO.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. CONGRATULATIONS. [APPLAUSE.]

13 CONGRATULATIONS. KEEP UP THE GOOD WORK.

14

15 **SPEAKER:** 10,000 TO ONE CHANCE I COULD GET A PICTURE OF YOU.

16

17 **SUP. BURKE, CHAIR:** ONE MORE. WE WERE WORKING HOW MANY YEARS
18 AGO, TOO?

19

20 **SPEAKER:** I HOPE I SEE YOU AROUND THE COUNTY.

21

22 **SUP. BURKE, CHAIR:** WELL, NOT HERE, BUT SOMEWHERE.

23

24 **SPEAKER:** IN LIFE.

25



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1 **SUP. BURKE, CHAIR:** OKAY.

2

3 **SPEAKER:** THANK YOU AGAIN.

4

5 **SUP. BURKE, CHAIR:** I HAVE JUST ONE FINAL-- I'D LIKE TO CALL
6 FOR MIA IWATAKI, DIRECTOR OF OFFICE OF DIVERSITY PROGRAMS. IS
7 SHE HERE? HERE SHE COMES. THE OFFICE OF DIVERSITY PROGRAM WAS
8 ESTABLISHED IN 1998 UNDER THE LOS ANGELES COUNTY HEALTH
9 SERVICES TO IMPLEMENT THE DEPARTMENT'S DIVERSITY, VISION AND
10 MISSION. IN ADDITION, THERE WAS A REWARD SYSTEM DEVELOPED TO
11 RECOGNIZE THOSE D.H.S. EMPLOYEES FOR THEIR DEDICATED WORK OF
12 DIVERSITY. LOS ANGELES COUNTY BECAME THE FIRST COUNTY IN THE
13 NATION TO ADOPT THEIR OWN CULTURAL AND LINGUISTIC STANDARDS,
14 WHICH BROUGHT FORWARD THE OFFICE OF DIVERSITY PROGRAMS. UNDER
15 THE LEADERSHIP OF DIRECTOR MIA IWATAKI, THE DEPARTMENT HAS
16 BEEN ABLE TO GET RESOURCES THAT ALLOW THE DEPARTMENT TO BRING
17 VIDEO MEDICAL INTERPRETATION TECHNOLOGY TO ITS HOSPITALS TO
18 IMPROVE CULTURAL AND LINGUISTIC SERVICE TO OVER 1 MILLION
19 LIMITED ENGLISH PATIENTS. IT'S WITH GREAT PLEASURE THAT I
20 PRESENT THIS SCROLL TO MIA IWATAKI, DIRECTOR OF THE OFFICE OF
21 DIVERSITY PROGRAMS AS WE EXTEND OUR APPRECIATION AND
22 CONSIDERED SUPPORT FOR FURTHERING THE DEPARTMENT OF HEALTH
23 SERVICES' EFFORTS TO PROVIDE CULTURALLY RESPONSIVE SERVICE TO
24 PATIENTS THROUGHOUT LOS ANGELES COUNTY. IT'S BEEN SO WONDERFUL
25 WORKING WITH YOU OVER ALL THESE YEARS. YOU DO A GREAT JOB.



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1

2 **MIA IWATAKI:** THANK YOU VERY MUCH. THANK YOU. THANK YOU VERY
3 MUCH, SUPERVISOR BURKE. I WANT TO SAY THAT SUPERVISOR BURKE
4 HAS BEEN A CHAMPION OF CULTURAL DIVERSITY FOR THE DEPARTMENT
5 AND FOR THE COUNTY. AND AT OUR REWARDS AND RECOGNITIONS
6 CEREMONY EVERY YEAR, SUPERVISOR BURKE HAS BEEN PRESIDING OVER
7 IT AND PRESENTING THE SPIRIT OF DIVERSITY AWARD TO OUR
8 EMPLOYEES. AND ON A PERSONAL NOTE, I JUST WANT TO SAY THAT SHE
9 IS A ROLE MODEL FOR WOMEN. SHE LEAVES US SOMETHING TO REALLY
10 STRIVE FOR AND WE'LL REALLY MISS YOU, SUPERVISOR BURKE.

11

12 **SUP. BURKE, CHAIR:** WELL THANK YOU. KEEP UP YOUR PROGRAM.

13

14 **MIA IWATAKI:** THANK YOU. [APPLAUSE.]

15

16 **SUP. KNABE:** THANK YOU, MADAME CHAIR, I'D LIKE TO ASK CYNTHIA
17 BANKS, THE DIRECTOR OF OUR COUNTY'S COMMUNITY AND SENIOR
18 SERVICES DEPARTMENT, TO JOIN ME AS WELL AS JAMES DON WHO IS
19 ASSISTANT GENERAL MANAGER OF THE L.A. CITY DEPARTMENT OF
20 AGING. AND DR. DONNA BENTON, THE DIRECTER OF THE L.A.
21 CAREGIVER RESOURCE CENTER. CYNTHIA? I MIGHT ADD THAT I
22 UNDERSTAND YOU GOT EVACUATED ON SUNDAY NIGHT, SO WE'RE HAPPY
23 TO HEAR THAT YOU'RE HERE AND THINGS WENT WELL OUT IN DIAMOND
24 BAR. SO GLAD TO HAVE YOU. THANKSGIVING IS A TIME TO REFLECT ON
25 THE MEANING OF FAMILY AND TO TAKE TIME TO GIVE THANKS FOR OUR



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1 LOVED ONES. THAT'S WHY THE BOARD OF SUPERVISORS IS JOINING THE
2 STATE AND NATION IN RECOGNIZING FAMILY CAREGIVERS BY
3 PROCLAIMING THE MONTH OF NOVEMBER AS NATIONAL FAMILY
4 CAREGIVERS' MONTH HERE IN LOS ANGELES COUNTY. RESEARCH SHOWS
5 THAT ONE IN FOUR FAMILIES HERE IN CALIFORNIA IS CURRENTLY
6 PROVIDING CARE AND ASSISTANCE TO A CHILD WHO WOULD OTHERWISE
7 BE PLACED IN FOSTER CARE OR A RELATIVE WHO WAS DISABLED OR TOO
8 ELDERLY TO CARE FOR THEMSELVES. BUT THIS CAREGIVER TREND IS
9 NOT EXCLUSIVE TO YOUNG ADULTS WITH CHILDREN. SOMETIMES IT'S
10 THE GRANDPARENTS WHO ARE TASKED WITH THE CARING FOR THE
11 GRANDCHILDREN OFTEN AT THE EXPENSE OF THEIR OWN HEALTH AND
12 WELL-BEING. FORTUNATELY THE NATIONAL FAMILY CAREGIVERS'
13 OUTREACH CAMPAIGN IS IN PLACE TO CONNECT THESE CAREGIVERS WITH
14 THE RESOURCES THEY NEED TO ASSUME THESE SIGNIFICANT CHALLENGES
15 FOR THE BENEFIT OF THEIR LOVED ONE. SO IT GIVES ME A GREAT
16 DEAL OF PLEASURE TO PRESENT SEVERAL SCROLLS TODAY IN
17 RECOGNITION OF THESE EFFORTS TO ASSIST CAREGIVERS WHO ARE IN
18 THESE HIGHLY CHALLENGED CIRCUMSTANCES. SO WE'D LIKE TO
19 ACKNOWLEDGE A SPECIAL GUEST HERE WITH US TODAY, AND THAT'S
20 MRS. BARBARA CLARK. AND BARBARA, MRS. CLARK IS A FAMILY
21 CAREGIVER WHO'S GOING TO SHARE A FEW THOUGHTS WITH US, AS
22 WELL. BUT FIRST WE'RE GOING TO PRESENT THE SCROLLS ON BEHALF
23 OF MY COLLEAGUES AND THE 10 MILLION RESIDENTS OF A GREAT
24 COUNTY. FIRST OF ALL, CYNTHIA, THE DEPARTMENT OF COMMUNITY AND
25 SENIOR SERVICES. [APPLAUSE.] NEXT WE HAVE THE CITY OF LOS



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1 ANGELES, DEPARTMENT OF AGING. THEN WE HAVE THE LOS ANGELES
2 CAREGIVER RESOURCE CENTER. ALL RIGHT. BEFORE I HAVE CYNTHIA,
3 MAY I HAVE MRS. CLARK SAY A FEW WORDS?

4

5 **BARBARA CLARK:** MY HUSBAND WAS DIAGNOSED WITH PARKINSON'S
6 DISEASE IN 2005, THE SAME YEAR THAT WE CELEBRATED OUR 50TH
7 WEDDING ANNIVERSARY. I IN SHORT TIME BECAME A PERSON WHO WAS
8 RESPONSIBLE FOR DIET, FOR EXERCISE. I BECAME CHAUFFEUR. IN
9 OTHER WORDS, I BECAME A CAREGIVER. AND I SHARED HIS
10 FRUSTRATION AS THIS ONCE ACTIVE CRIMINAL DEFENSE ATTORNEY WAS
11 FORCED TO RETIRE. AND I GRIEVED AS HE, THE LOVE OF MY LIFE, MY
12 COLLEGE SWEETHEART, BECAME MY PATIENT. AND THEN I DISCOVERED
13 THE CAREGIVERS' RESOURCE CENTER AND THE LIFE THAT I HAD TURNED
14 OVER TO MY CARE OF HIM WAS GRADUALLY RETURNED TO ME BY THE
15 SERVICES THAT THEY PROVIDED THROUGH SUPPORT GROUP MEETINGS,
16 THROUGH RETREATS, THROUGH REFERRALS AND THROUGH COUNSELING I
17 LEARNED THAT IN ORDER TO TAKE GOOD CARE OF HIM, I NEEDED TO
18 TAKE GOOD CARE OF MYSELF. AND SO NOW I'M DOING BOTH. THANK
19 YOU. [APPLAUSE.]

20

21 **CYNTHIA BANKS:** THANK YOU, BARBARA. BARBARA TELLS THE STORY OF
22 SO MANY CARETAKERS THROUGHOUT LOS ANGELES COUNTY. WE KNOW THAT
23 MANY OF OUR SERVICES THAT ARE AVAILABLE THROUGH OUR PROGRAMS
24 ARE NOT WIDELY KNOWN. SO WE HAVE LAUNCHED A CAREGIVER OUTREACH
25 PROGRAM USING THIS BROCHURE. AND I HAVE A LARGER VERSION OF



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1 THE BROCHURE ON THIS SIDE OF ME. WE'D LIKE TO ENCOURAGE ALL
2 INDIVIDUALS WHO HAVE A CARE GIVING NEED OR WHO ARE CAREGIVERS
3 THEMSELVES TO CALL AREA CODE 800-510-2020 OR REACH US THROUGH
4 L.A. COUNTY CARES.COM. I'D LIKE TO INTRODUCE TO YOU DR. DONNA
5 BENTON, WHO IS IN CHARGE OF OUR CAREGIVER RESOURCE CENTER, AND
6 THEN MR. JAMES DON FROM LOS ANGELES CITY AS A PARTNER IN THIS
7 PROJECT. DONNA?

8

9 **DR. DONNA BENTON:** THANK YOU VERY MUCH. I JUST WANT TO SAY ON
10 BEHALF OF OUR CAREGIVERS, THE 1 IN 4 HOUSEHOLDS THAT THIS DO
11 THIS DAY-IN, DAY-OUT WITH LOVE AND RESPECT FOR THE PEOPLE THEY
12 ARE CARING FOR, WE WANT TO SAY THANK YOU FOR GIVING AND
13 RECOGNIZING THIS. WE KNOW THAT WE'RE GOING TO HEAR FROM ALL OF
14 YOU OUT THERE EVENTUALLY, SO PLEASE CALL THAT NUMBER. THANK
15 YOU. [APPLAUSE.]

16

17 **JAMES DON:** ON BEHALF OF MY GENERAL MANAGER, LAURA TRAILER AND
18 THE CITY DEPARTMENT OF AGING, I THANK THE BOARD OF SUPERVISORS
19 FOR THIS RECOGNITION AND THE SUPPORT OF NATIONAL CAREGIVERS'
20 MONTH. CALIFORNIA HAS THE LARGEST SENIOR POPULATION AND
21 CAREGIVER POPULATION IN THE ENTIRE COUNTRY WITH ABOUT A THIRD
22 OF THE SENIORS LIVING IN L.A. COUNTY. WITH THIS TYPE OF
23 CHALLENGE, IT IS ONLY THROUGH THE COLLABORATION BETWEEN THE
24 COUNTY, THE CITY AND OUR COMMUNITY PARTNERS SUCH AS L.A.



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1 CAREGIVER RESOURCE CENTER THAT WE CAN ADDRESS THIS CHALLENGE.

2 THANK YOU. [APPLAUSE.]

3

4 **SUP. KNABE:** THANK YOU ALL FOR WHAT YOU DO. AND WE APPRECIATE
5 YOU BEING HERE. MRS. CLARK, THANK YOU FOR TAKING THE TIME TO
6 JOIN US, AS WELL, TOO. THANK YOU. GOD BLESS YOU ALL. THANK
7 YOU. NEXT I'D LIKE TO CALL A DEAR FRIEND UP HERE, DR. BETTY
8 ROSENSTEIN, TO COME JOIN ME. ALSO I'M GOING TO ASK DAVE
9 DAVIES, THE CHIEF DEPUTY OF THE PROBATION DEPARTMENT, TO JOIN
10 ME. AND REPRESENTING OUR CHIEF PROBATION OFFICER BOB TAYLOR.
11 IS VINCE HERE, AS WELL, TOO? OKAY, VINCE. TODAY WE'RE HONORING
12 BETTY FOR HER THREE PLUS DECADES OF SERVICE TO THE COUNTY'S
13 PROBATION COMMISSION AND FOR THE COMMISSION FOR WOMEN. THERE
14 ARE ALSO SEVERAL MEMBERS FROM BOTH COMMISSIONS HERE TODAY, AS
15 WELL, TO HONOR BETTY. BETTY WAS A FOUNDING MEMBER OF THE
16 COUNTY'S COMMISSION ON THE STATUS OF WOMEN, WHICH LATER
17 CHANGED TO THE COMMISSION FOR WOMEN. DURING HER TIME ON THE
18 COMMISSION FOR WOMEN, SHE SERVED AS ITS PRESIDENT FROM 1983 TO
19 1985. IN 1985 SHE WAS APPOINTED TO THE LOS ANGELES COUNTY
20 PROBATION COMMISSION. ALTHOUGH SHE WAS RELUCTANT TO LEAVE THE
21 COMMISSION FOR WOMEN, SHE WAS LOOKING FORWARD TO NEW
22 CHALLENGES FACING HER ON THE PROBATION COMMISSION. DURING THE
23 23 YEARS THAT SHE HAS BEEN A FOURTH DISTRICT PROBATION
24 COMMISSIONER, SHE HAS SERVED AS PRESIDENT 10 TIMES. SHE HAS
25 GUIDED THE COMMISSION TO FOCUS ON MANY CRITICAL EDUCATIONAL



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1 ISSUES FACING THE YOUTH IN OUR JUVENILE JUSTICE SYSTEM. HER
2 FOCUS ON THE YOUTH OF IMPROVING THEIR READING SKILLS BEFORE
3 LEAVING PROBATION CAMPS WAS OF THE UTMOST IMPORTANCE TO HER
4 AND TO ALL OF US HERE. AS A RETIRED EDUCATOR, BETTY HAS BEEN
5 INVOLVED IN HELPING TO REDUCE THE ILLITERACY IN OUR CAMPS AND
6 HALLS BY CHAMPIONING SUCH PROGRAMS AS OPERATION READ, 300
7 MINUTES SCHOOL DAY, THE SAME TEACHER SAME STUDENT INITIATIVE,
8 AND MANY OTHER EDUCATIONAL ENRICHMENT PROGRAMS ON THE CAMPS
9 TODAY. IN ADDITION TO SERVING ON COUNTY COMMISSIONS, DR.
10 ROSENSTEIN EARNED A GENERAL SECONDARY TEACHING CREDENTIAL,
11 MASTERS' DEGREE IN SPANISH LITERATURE, AND A DOCTORATE IN
12 ADULT AND CONTINUING EDUCATION AT U.C.L.A. SHE HAS SERVED AS
13 AN EDUCATIONAL CONSULTANT TO STANFORD UNIVERSITY, UNIVERSITY
14 OF CALIFORNIA AND UNIVERSITIES IN MEXICO AND VENEZUELA. SHE
15 HAS PUBLISHED WORKS IN BOTH ENGLISH AND SPANISH. AND SEVERAL
16 OF HER CHILDREN'S STORIES HAVE RECEIVED AWARDS. IN ADDITION TO
17 ALL OF THIS, SHE HAD SOME FREE TIME. SO SHE HAS OWNED AND
18 OPERATED THREE SMALL COMPANIES. BETTY IS ALWAYS AN OPTIMIST,
19 OFFERING VERY POSITIVE AND INSIGHTFUL INSIGHT AND LEADERSHIP
20 AT EVERY OPPORTUNITY. SO, BETTY, WE WANT TO THANK YOU FOR YOUR
21 THREE DECADES OF SERVICE TO ALL THE CITIZENS OF LOS ANGELES
22 COUNTY, BUT MORE IMPORTANTLY THE LIVES THAT YOU TOUCHED AS A
23 PART OF THESE COMMISSIONS HAVE TRULY MADE A DIFFERENCE. AND SO
24 WE WANT TO SAY THANK YOU. AND I ALSO WANT TO THANK YOU FOR
25 YOUR MANY YEARS OF FRIENDSHIP. [APPLAUSE.]



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1

2 **DR. BETTY ROSENSTEIN:** THANK YOU VERY MUCH. I KNOW THAT THERE'S
3 A VERY FULL AGENDA TODAY AND THIS IS NOT TIME FOR LONG
4 SPEECHES. THAT DOESN'T USUALLY STOP ME BUT TODAY I'M ON MY
5 BEST BEHAVIOR. BUT I DO HAVE ONE COMMENT THAT I WANT TO MAKE.
6 IN THE 34 YEARS I'VE BEEN CONNECTED WITH THE COUNTY, I'VE SAT
7 OUT THERE ON A NUMBER OF OCCASIONS, MANY OCCASIONS, AND I
8 WATCHED WONDERFUL CITIZENS GET RECOGNITION, REWARDS FOR ALL
9 THEY'VE DONE. BUT I HAD NEVER HEARD ANYONE AS A GROUP THANK
10 THIS BOARD FOR ALL IT DOES. AND I'M ALWAYS AMAZED WHEN YOU
11 THINK ABOUT POLITICS AROUND THE COUNTRY BY PEOPLE, DIFFERENT
12 INTERESTS, DIFFERENT POLITICAL VIEWS, DIFFERENT BACKGROUNDS TO
13 COME TOGETHER EVERY SINGLE DAY AND WORK EVERY YEAR ON WAYS TO
14 HELP OUR COUNTY. AND I JUST WANT TO PERSONALLY THANK YOU FOR
15 ALL THAT YOU HAVE DONE. AND I THANK YOU FOR THIS OPPORTUNITY.
16 [APPLAUSE.]

17

18 **SPEAKER:** I'M HERE ON BEHALF OF CHIEF TAYLOR OF PROBATION
19 DEPARTMENT. AND I WANT TO DO -- HONOR HER, DR. ROSENSTEIN, AS
20 WELL. I HAD A LITTLE STORY FOR HER. I LOOKED AT HER RESUME AND
21 I NOTICED THAT SHE HAS A NEXUS OF WOMEN'S ISSUES AND JUVENILE
22 JUSTICE ISSUES. AND I WANTED TO TELL HER THAT ONE OF THE FIRST
23 PROBATION OFFICERS IN SOUTHERN CALIFORNIA HIRED TWO WOMEN AND
24 THE AUDITOR SAID "I'M NOT GOING TO PAY THESE WOMEN BECAUSE
25 WOMEN SHOULDN'T WORK IN PROBATION. " WELL, THE WOMEN DID NOT



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1 TAKE THIS LIGHTLY. THEY WENT TO FEDERAL COURT. THEY WON THEIR
2 LAWSUIT. THE JUDGE DID A SURVEY AND FOUND THAT AROUND THE TURN
3 OF THE CENTURY WHEN PROBATION AS FORMED, HUNDREDS OF WOMEN
4 WERE ALREADY WORKING IN PROBATION. AND I KNOW YOU HAVE A GREAT
5 PASSION FOR EQUAL RIGHTS, EQUAL PAY FOR WOMEN. AND I KNOW YOU
6 HAD A GREAT PASSION FOR PROBATION, SO I WANTED TO TELL YOU
7 THAT STORY. YOU'VE CARRIED ON THE TRADITION WITH YOUR WORK IN
8 THE PROBATION COMMISSION. AND LOOKING AT THAT AMAZING RESUME,
9 I NOTICED AS AN EDUCATOR, AUTHOR, ENTREPRENEUR, MOTHER,
10 GRANDMOTHER, GREAT GRANDMOTHER, SHE HAS FOUND TIME TO DONATE
11 TO PUBLIC SERVICE WITH THE PROBATION COMMISSION, THE WOMEN'S
12 COMMISSION. AND ON BEHALF OF CHIEF TAYLOR AND THE 6,000
13 EMPLOYEES OF THE PROBATION DEPARTMENT, WE THANK YOU FOR
14 SHARING YOUR EXPERTISE. [APPLAUSE.]

15

16 **SUP. MOLINA:** I JUST WANTED TO SHARE SOMETHING ABOUT BETTY. YOU
17 KNOW, SINCE I FIRST CAME HERE, AND IT'S BEEN A LONG TIME,
18 EVERY TIME I SEE HER IN THE HALLWAY, THIS IS A WOMAN WHO IS A
19 CONSUMMATE ADVOCATE FOR WHAT SHE WANTS TO GET DONE. SHE WILL
20 PULL YOU ASIDE AND TELL YOU THE LITTLE TIDBIT OF WHAT SHE
21 NEEDS DONE AND WANTS YOUR HELP AND RECRUITS YOU FOR THIS. I
22 THINK THAT THERE ARE SO MANY CIVIC LEADERS LIKE BETTY AND THEY
23 DON'T GET THE RECOGNITION THAT THEY DESERVE. THEY PUT IN A LOT
24 OF HOURS, A LOT OF VOLUNTEER HOURS. THEY GIVE FROM THEIR HEART
25 OF THE THINGS THEY KNOW AND THEY SHARE WITH THE COUNTY. AND I



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1 KNOW YOU'VE BEEN VERY, VERY DEDICATED TO THE ISSUES OF
2 JUVENILE JUSTICE AS WELL AS WOMEN'S RIGHTS AND YOU REALLY
3 DESERVE TREMENDOUS COMMENDATION FROM ALL OF US FOR THE
4 OUTSTANDING LEADERSHIP YOU PROVIDE, THE TIME THAT YOU GIVE,
5 THE PROFESSIONALISM AND THE DEDICATION. YOU'VE GOT TO BE ONE
6 OF THE VERY TOP COMMISSIONERS THAT THIS COUNTY HAS KNOWN.
7 CONGRATULATIONS TO YOU, BETTY.

8

9 **SUP. BURKE, CHAIR:** I'D LIKE TO JUST JOIN IN SAYING THAT THE
10 YEARS THAT I HAD AN OPPORTUNITY TO WORK WITH YOU, I KNOW THE
11 WONDERFUL JOB THAT YOU'VE DONE. AND CONGRATULATIONS.

12

13 **SUP. KNABE:** THOSE ARE MY PRESENTATIONS, MADAME CHAIR.

14

15 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH?

16

17 **SUP. ANTONOVICH:** AT THIS TIME WE WANT TO RECOGNIZE THE TENTH
18 ANNIVERSARY OF THE BUSINESS TECHNOLOGY CENTER AND THE
19 CONTRIBUTIONS THEY'VE MADE TO THE GROWING TECHNOLOGY CLUSTER
20 IN THE SAN GABRIEL VALLEY THROUGHOUT LOS ANGELES COUNTY. WE
21 HAVE MARK LIEBERMAN, STAN DOSIK AND BILL WONG, WHO IS THE
22 ACTING DIRECTOR OF THE DEPARTMENT. MY OFFICE INITIATED THE
23 B.T.C. IN THE EARLY 1990S TO MAXIMIZE THE RESEARCH AND
24 DEVELOPMENT CAPABILITIES OF OUR COUNTY OF LOS ANGELES IN
25 PROVIDING NEW OPPORTUNITIES AND CREATING JOBS. TECHNOLOGY IS



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1 BUILDING A NEW ECONOMY IN OUR COUNTY AND THE SAN GABRIEL
2 VALLEY ESPECIALLY INCLUDING BIOMED, DIGITAL TECH INFORMATION,
3 MULTIMEDIA AND ADVANCED TRANSPORTATION INDUSTRIES.
4 ENTREPRENEURS ARE DREAMING NEW IDEAS AND DEVELOPING NEW
5 APPLICATIONS AND TECHNOLOGIES TO ENRICH AND TRANSFORM OUR
6 LIVES IN THE YEARS TO COME. THE B.T.C. PROVIDES A SUPPORT TO
7 BUILD THESE DREAMS AND ALLOW OUR COUNTY TECHNOLOGY INDUSTRY TO
8 GROW. WE HAVE OVER 30 MENTORS ON SITE. WE PROVIDE ON-THE-SPOT
9 ASSISTANCE AND ADVICE AND ACCESS TO CAPITAL. SINCE ITS
10 INCEPTION, THE CENTER HAS BEEN THE LARGEST HIGH TECHNOLOGY
11 BUSINESS INCUBATOR IN CALIFORNIA AND THE ONLY HIGH TECH IN THE
12 NATION OPERATED BY A COUNTY GOVERNMENT. THE B.T.C. PROVIDES
13 OVER-- THEY HAVE CREATED OVER 1,000 JOBS AND CREATED-- RAISED
14 OVER \$110 MILLION IN VENTURE CAPITAL. WITH NEARBY ASSISTANCE
15 SUCH AS CAL. TECH, J.P.L., CLAIREMONT COLLEGES, THE GRADUATE
16 INSTITUTE, THE CITY OF HOPE, THE ARRAY OF PRIVATE SUCCESSFUL
17 FIRMS, THE B.T.C. CONTINUES TO SUCCEED AND GROW. WE ARE NOW
18 ESTABLISHING A SATELLITE CENTER IN THE SANTA CLARITA VALLEY
19 AND ANOTHER AT CAL. STATE UNIVERSITY LONG BEACH AND AT THE
20 PORT OF LOS ANGELES, AMONG OTHERS, THROUGHOUT OUR GREATER LOS
21 ANGELES COUNTY. SO WE WANT TO CONGRATULATE YOU ON A SUCCESSFUL
22 10 YEARS. WE WISH YOU ANOTHER SUCCESSFUL 10 YEARS SO WE CAN
23 GIVE YOU ANOTHER PROCLAMATION, A LITTLE BIT BIGGER, AT THAT
24 TIME. [APPLAUSE.]

25



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1 **BILL WONG:** I'D LIKE LIKE TO THANK SUPERVISOR ANTONOVICH AND
2 ALL THE SUPERVISORS FOR THE SUPPORT FOR THE BUSINESS
3 TECHNOLOGY CENTER. THE B.T.C. IS THE ONLY COUNTY-OWNED AND
4 OPERATED BUSINESS TECHNOLOGY INCUBATOR IN THE COUNTRY. AND IN
5 OVER THE 10 YEARS OF SERVICE, IT HAS PROVIDED WELL OVER 1,000
6 JOBS AND RAISED OVER \$110 MILLION IN EQUITY CAPITAL. AND GIVEN
7 THESE DIFFICULT ECONOMIC TIMES, FACILITIES LIKE THE SMALL
8 BUSINESS INCUBATOR, LIKE THE BUSINESS TECHNOLOGY CENTER ARE
9 MORE CRITICAL THAN EVER. SO THANK YOU VERY MUCH. THANK YOU FOR
10 THIS RECOGNITION. [APPLAUSE.]

11

12 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO BRING UP JOHN BRADY, THE
13 BURBANK HUMAN RELATIONS COUNCIL, AND BARBARA DEIRDA, BURBANK
14 HUMAN RELATIONS COUNCIL, FROM THEIR COUNCIL, TO RECOGNIZE THE
15 BURBANK'S 50TH ANNIVERSARY IN PROMOTING TOLERANCE, PEACE AND
16 POSITIVE YOUTH ENGAGEMENT. THE BURBANK HUMAN RELATIONS COUNCIL
17 WAS ESTABLISHED BACK IN 1958 AS A GRASSROOTS COMMUNITY
18 BUILDING ORGANIZATION COMPRISED OF MEMBERS FROM THE CIVIC AND
19 CHURCH GROUPS IN THE CITY. FROM ITS START, THEY HAVE GIVEN A
20 VOICE TO THE VOICELESS, SOUGHT SHELTER FOR THE HOMELESS,
21 SOUGHT EQUAL TREATMENT FOR HOUSING, FAIR APPLICATION LAWS,
22 FOUGHT FOR CIVIL RIGHTS AND HUMAN DECENCY IN ALL WAYS THAT
23 PEOPLE LIVE. THEY WORKED WITH THE COUNTY GOVERNMENT ON
24 PROGRAMS COVERING RACIAL, ETHNIC AND HUMAN RELATIONS,
25 SENSITIVITY TRAINING FOR THE CITY'S SCHOOLS AND THEIR POLICE



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1 DEPARTMENT. THEY ARE A FOUNDING MEMBER OF THE L.A. COUNTY'S
2 HATE CRIME TASKFORCE AND THE L.A. COUNTY HUMAN RELATIONS
3 MUTUAL ASSISTANCE CONSORTIUM TASKFORCE. BOTH ORGANIZATIONS
4 CHARGED WITH PROMOTING TOLERANCE AND PEACE AND POSITIVE
5 ENGAGEMENT FOR OUR YOUTH AND ALL PEOPLE FOR THE 10 TO 12
6 MILLION PEOPLE THAT LIVE ACROSS OUR COUNTY. THE COUNCIL IS
7 ALSO AN OUTSPOKEN VOICE IN THE REMEMBRANCE OF THE HOLOCAUST.
8 THE PROGRAM HAS PLACED SPEAKERS WHO ARE SURVIVORS IN SCHOOLS
9 TO SPEAK TO OUR YOUTH AND AT THEIR ANNUAL PRESENTATION BEFORE
10 THE CITY COUNCIL THAT NOT ONLY REMEMBERS THE GENOCIDE OF THE
11 JEWS BUT ALL PEOPLE WHO HAVE DIED DUE TO INTOLERANCE. THE
12 COMMISSION IS ALSO A UNIQUELY AMERICAN ORGANIZATION AS A GREAT
13 NATIONAL MOTTO, "FROM THE MANY ONE" INSPIRES THE COMMISSION'S
14 DEDICATION TO THE CONCEPT THAT WHAT WE HAVE IN COMMON AS
15 HUMANS IS ALWAYS STRONGER THAN WHAT DIVIDES US. SO
16 CONGRATULATIONS TO THE BEAUTIFUL CITY OF BURBANK'S HUMAN
17 RELATIONS COUNCIL.

18

19 **JOHN BRADY:** THANK YOU SO MUCH. THANK YOU, SUPERVISOR
20 ANTONOVICH. THE COUNTY PROCLAMATION STATES THAT WE EMBODY THE
21 NATIONAL MOTTO E PLURIBUS UNUM, FROM THE MANY ONE. I SUSPECT
22 OUR FOREFATHERS DID NOT IMAGINE HOW MANY THE MANY WOULD BE OR
23 HOW DIFFERENT THE MANY WOULD BECOME. BUT HERE WE ARE IN THE
24 MOST DIVERSE COUNTY ON THE PLANET. WE HAVE MORE DIFFERENT
25 PEOPLE OF MORE DIFFERENT BACKGROUNDS, ETHNICALLY, RELIGIOUSLY



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1 AND RACIALLY THAN ANY PLACE ELSE. THE BURBANK HUMAN RELATIONS
2 COUNCIL WILL CONTINUE TO SEEK NEW WAYS TO BRING THE COMMUNITY
3 TOGETHER, RAISE AWARENESS BETWEEN OUR DIVERSE POPULATIONS AND
4 SEEK SOLUTIONS TO THE PROBLEMS THAT CONFRONT OUR FELLOW HUMAN
5 BEINGS. WE ARE ONE OF TWO HUMAN RELATIONS COMMISSIONS OR
6 COUNCILS IN THE COUNTY THAT ARE INDEPENDENT OF OUR CITIES.
7 SOMETIMES THAT CAN BE-- THAT GIVES US THE FREEDOM TO BE
8 CONTENTIOUS SOMETIMES AND TO BE FREE TO SPEAK TRUTH TO POWER,
9 AS THEY SAY. OUR CIVIL RIGHTS CHAIR, HAROLD TAMPKIN USED TO
10 SAY, "ISN'T THIS FUN?" SOME WOULD SAY THAT HE WASN'T TAKING
11 THAT EFFORT SERIOUSLY. BUT LET ME TELL YOU: THIS IS THE THRILL
12 RIDE OF A LIFETIME. THE ROLLER COASTER RIDE OF DEVELOPING THE
13 EVOLVING AMERICAN CULTURE, ONE THAT IS BASED ON JUSTICE, EQUAL
14 RIGHTS AND RESPECT FOR THE DIGNITY OF ALL WHO LIVE HERE. THANK
15 YOU, SUPERVISORS, AND THE L.A. COMMISSION ON HUMAN RELATIONS
16 FOR HONORING US AND JOINING US IN THIS GREAT AMERICAN
17 ADVENTURE. THANK YOU VERY MUCH. [APPLAUSE.]

18

19 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE A YOUNG MAN
20 WHO HAS ACCOMPLISHED A LOT. AND WE HAVE GREAT HOPES THAT HE
21 WILL BE ONE OF OUR GREAT LEADERS PERHAPS SITTING UP HERE ONE
22 DAY OR IN THE WHITE HOUSE. TREVON SMITH AND WITH US IS A
23 SUPPORT GROUP OF LINDA ESTRADA, ARISSA SAUNDERS, RITU SEGAL,
24 RODNEY HAMMONDS, PAUL DENNETS, LETICIA SMITH, LINCA NEWTON,
25 THOMAS MCKEE, CHRISTIAN AROSCO, WENDY ZUNIGA AND REGINA



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1 DICKERSON. WE'RE ALL HERE TO RECOGNIZE ESTABAN ON RECEIVING
2 THE OUTSTANDING ACHIEVEMENT AWARD FROM THE CALIFORNIA
3 DEPARTMENT OF CORRECTIONS AND REHABILITATION'S JUVENILE
4 JUSTICE CENTER. HE HAS SUCCESSFULLY HAS OVERCOME MANY
5 OBSTACLES IN HIS YOUNG LIFE AND HAS SUCCESSFULLY TRANSFORMED
6 INTO A YOUNG ADULTHOOD LEADER. HE GRADUATED FROM THE I.S.D.
7 Y.D.C.P. PROGRAM IN JUNE OF 2006. DURING HIS INTERNSHIP HE
8 WORKED IN P.C.S. MATERIALS MANAGEMENT, HIRED BY P.C.S. AS A
9 PERMANENT COUNTY EMPLOYEE AND CONTINUED WORKING MATERIALS
10 MANAGEMENT UNTIL JUNE OF 2008. AT THAT TIME HE RECEIVED A
11 PROMOTION AND STARTED WORKING IN A.F.S. FINANCE. SINCE 2004 HE
12 WORKED PART-TIME AS A PEER COUNSELOR AT THE PHOENIX HOUSE IN
13 THE SAN FERNANDO VALLEY. THE PROGRAM IS SPONSORED BY THE
14 DEPARTMENT OF CHILDREN AND FAMILY SERVICES AND PROBATION
15 DEPARTMENT, PROVIDING COUNSELING AND ASSISTANCE TO HIGH RISK
16 YOUTH. TREVON RECEIVES GREAT PLEASURE IN WORKING WITH THESE
17 YOUNG PEOPLE TO TURN THEIR LIVES AROUND. HE'S NOW COMPLETING
18 HIS A.A. DEGREE FROM LOS ANGELES COMMUNITY COLLEGE AT THE LOS
19 ANGELES VALLEY COMMUNITY COLLEGE AND WILL TRANSFER TO A FOUR-
20 YEAR UNIVERSITY IN 2009. HE'S WORKING TOWARD A DEGREE IN
21 BUSINESS ADMINISTRATION. HIS GOALS INCLUDE PROMOTING I.S.D.
22 MANAGEMENT AND MAYBE EVEN ONE DAY BEING ELECTED TO OUR BOARD
23 OF SUPERVISORS. HE IS ONE OF THE 16 EMANCIPATED FOSTER YOUTH
24 PICKED NATIONWIDE TO SERVE ON THE UNITED STATES CONGRESS
25 COALITION FOR FOSTER YOUTH, WHICH IS A TWO-MONTH INTERNSHIP IN



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1 WASHINGTON, D.C. STARTING IN MAY 2009. THE GROUP IS BEING
2 FORMED TO WORK WITH THE CONGRESS TO MAKE RECOMMENDATIONS
3 REGARDING IMPROVING OUR FOSTER YOUTH PROGRAM. SO, TREVON,
4 WE'RE VERY PROUD OF YOUR ACCOMPLISHMENTS AND WE KNOW ONE DAY
5 ONE OF THESE FIVE CHAIRS WILL BE YOURS BECAUSE WE KNOW
6 EDUCATION IS THE OPPORTUNITY FOR ALL OF US TO ACHIEVE OUR
7 DREAMS. SO GOD BLESS YOU AND THANK YOU. [APPLAUSE.]

8

9 **TREVON SMITH:** I WANT TO THANK EVERYBODY. I HAVE SUCH A BIG
10 SUPPORT GROUP AND THE DEDICATION THAT L.A. COUNTY HAS TO
11 BETTER THE LIVES OF FOSTER YOUTH AND PROBATION YOUTH LIVING
12 OUT OF THE HOME IS SO WONDERFUL. I JUST APPRECIATE EVERYTHING.
13 THANK YOU. [APPLAUSE.]

14

15 **TOM TINDALL:** THANK YOU VERY MUCH, SUPERVISOR. AND
16 CONGRATULATIONS, TREVON. WE'RE VERY PROUD OF TREVON'S
17 ACHIEVEMENTS. HE'S A HARD WORKING, DEDICATED FELLOW. HE'S GOT
18 SUCH A GREAT POSITIVE ATTITUDE. HIS SUCCESS CONTINUES. HE HAS
19 JUST ACCEPTED A PROMOTION. UNFORTUNATELY IT'S WITH THE
20 PROBATION DEPARTMENT. WE INTEND TO GET HIM BACK INTO I.S.D. AS
21 SOON AS WE CAN. AND JUST THANK YOU VERY MUCH, TREVON, FOR ALL
22 THAT YOU HAVE CONTRIBUTED TO US. THANK YOU.

23

24 **SUP. ANTONOVICH:** AND THE I.S.D. HAS DONE AN INCREDIBLE JOB FOR
25 EMANCIPATED YOUTH IN GIVING THEM AN OPPORTUNITY TO LEARN AND



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1 THEN TO BECOME PERMANENT EMPLOYEES. AND MANY OF THEM HAVE GONE
2 ON IN THE COUNTY AND ALSO IN THE PRIVATE SECTOR. AND WE
3 APPRECIATE THE DEPARTMENT'S LEADERSHIP AND CARE IN GIVING
4 THESE YOUNG PEOPLE THE OPPORTUNITY THAT THEY NEED. NOW WE HAVE
5 A LITTLE GIRL NAMED LACY. SHE'S A TERRIER MIX. AND SHE'S ONLY
6 EIGHT WEEKS OLD. SHE HASN'T GROWN INTO HER DRESS YET. ANYWAY,
7 THIS IS LITTLE LACY LOOKING FOR A HOME. SO ANYBODY WHO LIKE TO
8 ADOPT THIS LITTLE PRECIOUS CAN CALL 562-7284-4644 OR ANYBODY
9 IN THE AUDIENCE.

10

11 **SUP. MOLINA:** WELL, GUESS WHAT HOLIDAY IS COMING UP THIS MONTH?
12 THANKSGIVING. AND OF COURSE WHAT HAPPENS AT THANKSGIVING
13 BESIDES ENJOYING DINNER WITH ALL OF OUR FRIENDS AND FAMILY? WE
14 ALSO GET TO ENJOY THE MACY'S THANKSGIVING DAY PARADE. THE ONE
15 OTHER QUESTION: WHICH IS THE ONLY BAND IN THE STATE OF
16 CALIFORNIA THAT'S GOING TO BE MARCHING IN THE MACY'S
17 THANKSGIVING DAY PARADE? OUR VERY OWN NOGALES HIGH SCHOOL
18 MARCHING BAND. WE SHOULD CONGRATULATE THEM. [APPLAUSE.]
19 JOINING ME HERE THIS MORNING IS THEIR BAND DIRECTOR, BRIAN
20 POLLOCK. THANK YOU FOR JOINING US. I'M SORRY. BRAD, NOT BRIAN.
21 I APOLOGIZE. DR. NANCY PADILLA, THE PRINCIPAL. WE ALSO HAVE
22 LIZ MONZANO, WHO IS THE VICE PRESIDENT OF THE NOBLE REGIMENT
23 BOOSTER CLUB. AND MAGGIE CORTES WHO IS THE PRESIDENT OF THE
24 NOBLE REGIMENT BOOSTER CLUB. AND OF COURSE A PARTIAL
25 LEADERSHIP HERE OF THE BAND, I AM JOINED BY STEPHANIE MORALES,



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1 ILIANA SALAZAR, BRITTANY GARCES AND MICHELLE TUDOR. NOW, THIS
2 BAND HAS BEEN WORKING FOR ALMOST TWO YEARS. THERE'S A VERY,
3 VERY STRENUOUS AUDITION PROCESS THAT THEY'VE GONE THROUGH. AND
4 SO THAT IS WHY THEY'RE SO OUTSTANDING THAT THEY WERE SELECTED.
5 NOW, THIS IS A PARADE THAT WE HAVE ALL ENJOYED FOR A NUMBER OF
6 YEARS. IT'S MY UNDERSTANDING IT'S THE 82ND ANNUAL MACY'S
7 THANKSGIVING DAY PARADE. THE PARADE, AS WE ALL KNOW, INCLUDES
8 UNBELIEVABLE FLOATS, GIGANTIC BALLOONS THAT WE GET TO SEE AND
9 OF COURSE THE VERY BEST MARCHING BANDS IN THE UNITED STATES.
10 AND I'M SO PROUD THAT NOGALES HIGH SCHOOL IS AMONGST THOSE
11 VERY, VERY BEST. I KNOW THAT ALL OF US WILL ENJOY WATCHING THE
12 PARADE. AND I THINK WE SHOULD BE ON THE LOOKOUT. WE'RE LOOKING
13 FORWARD TO SEEING THEM THERE. THEY'RE GOING TO BE JOINED AND
14 CELEBRATED BY EVERYONE WHO IS ENVIOUS WHO DIDN'T MAKE IT TO
15 THE TOP. BUT MORE IMPORTANTLY ALL OF THE PARENTS AND EVERYONE
16 WHO HAVE BEEN WORKING SO HARD AND CHEERING THIS TEAM ON FOR A
17 LONG TIME. SO LET'S ALL TUNE IN ON THANKSGIVING DAY AND WATCH
18 AND LISTEN TO OUR VERY, VERY OWN HOMETOWN YOUNGSTERS PERFORM.
19 CONGRATULATIONS. AND LET ME PRESENT THIS TO BRAD AND THE
20 ENTIRE STAFF. COME ON UP. CONGRATULATIONS. SO WHO'S GOING TO
21 SHARE A COUPLE WORDS? OKAY. MR. POLLOCK, IF YOU WOULD?

22

23 **BRAD POLLOCK:** SURE. THANK YOU FOR HAVING US. THIS IS AN
24 INCREDIBLE HONOR JUST TO BE HERE REPRESENTING OUR SCHOOL. WE
25 GET TO GO TO NEW YORK AND REPRESENT OUR SCHOOL, OURSELVES AND



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1 OUR GREAT STATE OF CALIFORNIA. SO WE ARE THE ONLY BAND PRETTY
2 MUCH ALMOST ON THE WEST COAST REPRESENTING-- GOING TO NEW YORK
3 AND MARCHING IN THIS PARADE. JUST A QUICK STORY. WE GO TO OUR
4 STATE CHAMPIONSHIPS IN SAN FRANCISCO THIS FRIDAY TO SUNDAY.
5 THE KIDS WILL BE GETTING HOME ABOUT 3:00 IN THE MORNING ON
6 MONDAY. THEY HAVE A PLANE TO CATCH AT 6 A.M. ON TUESDAY TO GET
7 TO NEW YORK TO PERFORM IN THE PARADE. AND WE HAVE A REHEARSEAL
8 AT 3 A.M. THURSDAY IN THE MORNING OUT IN NEW YORK FOR THE
9 PARADE. SO WE'LL BE FREEZING BUT WE'RE GOING TO LOVE IT. AND
10 IT'S JUST AWESOME TO REPRESENT CALIFORNIA. AND THANK YOU. THIS
11 IS AN AWESOME HONOR. THANK YOU VERY MUCH. [APPLAUSE.]

12

13 **SUP. BURKE, CHAIR:** I'M UP FIRST. SO WITH MY ADJOURNMENTS I
14 MOVE THAT WHEN WE ADJOURN TODAY WE ADJOURN FROM THE MEMORY OF
15 LOIS MEDLOCK, LONG TIME LOS ANGELES COUNTY RESIDENT AND KNOWN
16 COMMUNITY ACTIVIST FOR OVER 50 YEARS. SHE FOUGHT TO PRESERVE
17 AND IMPROVE SOUTH LOS ANGELES NEIGHBORHOOD. SHE PASSED AWAY
18 ON OCTOBER 31ST AT THE AGE OF 82. SHE LEAVES TO CHERISH HER
19 MEMORY, HER DAUGHTER, LINDA MEDLOCK JACKSON ALONG WITH A HOST
20 OF FAMILY AND FRIENDS. AND CONCEPCION "CONNIE"-- YOU'D LIKE TO
21 JOIN IN THAT? AND CONCEPCION "CONNIE" QUINTERO, LONG TIME LOS
22 ANGELES COUNTY RESIDENT WHO PASSED WAY UNEXPECTEDLY AT THE AGE
23 OF 66. SHE LEAVES TO CHERISH HER MEMORY HER HUSBAND, JUAN
24 QUINTERO, HER DAUGHTER DENISE AND HER SON JAKE, ALONG WITH A
25 HOST OF FAMILY AND FRIENDS. AND DEACON RANDALL ANDRE IVERSON,



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1 LONG TIME SECOND DISTRICT RESIDENT, AND MEMBER OF BETHEL
2 MISSIONARY BAPTIST CHURCH. HE LEAVES TO CHERISH HIS MEMORY HIS
3 WIFE, FOLESHA IVERSON, HIS MOTHER, ORA IVERSON, AND SIBLINGS,
4 MONIQUE AND CHAUDA, PAUL ALONG WITH A HOST OF FAMILY AND
5 FRIENDS. I'D LIKE TO MOVE TO RECONSIDER ITEM NUMBER 2 AND
6 THAT'S SECONDED BY YAROSLAVSKY, WITHOUT OBJECTION, IN ORDER
7 FOR SOME OF THE PEOPLE WHO GOT HERE LATE THAT JUST WANTED TO
8 INDICATE THAT THEY WERE FAVORING IT. I'M GOING TO ASK THEM TO
9 COME UP. ISOM COMER, JR. MELOR JAKE COMER. PHILLIS WALKER.
10 EARNESTINE GATES. SINETTA FARLEY. WOULD YOU ALL PLEASE COME
11 FORWARD? WOULD YOU LIKE TO SIT DOWN? PLEASE STATE YOUR NAME.

12

13 **SINETTA FARLEYR:** MY NAME IS SINETTA FARLEY. I'M PRESIDENT OF
14 EAST RANCHO DOMINGUEZ COMMUNITY BLOCK WATCH. WE WANT TO THANK
15 SUPERVISOR BURKE AND THE BOARD FOR PASSING THE ITEM TO THE
16 LIBRARY. WE'VE BEEN LONG AWAITING THIS LIBRARY. SINCE THE NEED
17 IS GREAT, WE HAVE APPROXIMATELY 20,000 RESIDENTS IN OUR AREA,
18 AND THE NEED IS GREAT. ACTUALLY, WE HAVE ONE OF OUR FORMER
19 LIBRARY COMMISSION, MRS. COMER, WHO SERVED ON THE LIBRARY
20 COMMISSION YEARS AGO. AND SO WE ARE JUST THANK YOU VERY MUCH.
21 WE ARE THE ONLY ORGANIZATION WITHIN OUR COMMUNITY, AND WE'RE
22 WORKING HARD TO MAKE OUR COMMUNITY A BEAUTIFUL COMMUNITY TO
23 LIVE AND WORK. AND SO THIS JUST ADDS TO THAT. SO THANK YOU
24 VERY MUCH. WE'RE GOING TO MISS YOU, SUPERVISOR BURKE. WE KNOW



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1 WE'VE GIVEN YOU A LOT OF CHALLENGES. BUT THANK YOU VERY MUCH
2 FOR ALL THAT YOU HAVE DONE FOR US.

3

4 **SUP. BURKE, CHAIR:** THANK YOU. WOULD YOU PLEASE STATE YOUR
5 NAME?

6

7 **EARNESTINE GATES:** I'M EARNESTINE GATES, I'M THE ASSISTANT
8 SECRETARY FOR OUR EAST RANCHO DOMINGUEZ BLOCK WATCH.

9

10 **SUP. BURKE, CHAIR:** AND YOU'RE APPEARING IN SUPPORT?

11

12 **EARNESTINE GATES:** DEFINITELY IN SUPPORT.

13

14 **SUP. BURKE, CHAIR:** STATE YOUR NAME?

15

16 **MARGARET COMER:** MY NAME IS MARGARET COMER, I'M A FORMER
17 LIBRARY COMMISSIONER APPOINTED UNDER COMMISSIONER DANA, AND I
18 SERVED THERE A NUMBER OF YEARS. AND THIS IS TRULY A BLESSING
19 BECAUSE WE'VE ALWAYS HAD A PROBLEM WITH THAT SITE, THE PARKING
20 AND THE PLACE. SO I'M VERY GRATEFUL THAT FINALLY WE'RE GETTING
21 A LIBRARY THAT BELONGS TO THE COUNTY. THANK YOU.

22

23 **SUP. BURKE, CHAIR:** THANK YOU. PLEASE STATE YOUR NAME.

24



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1 **PHILLIS WALKER:** PHILLIS WALKER. AND I'M A CONCERNED CITIZEN
2 AND SUPPORTER IN OUR COMMUNITY AND I'VE BEEN IN THAT COMMUNITY
3 FOR APPROXIMATELY 40 YEARS. AND I'M JUST VERY EXCITED ABOUT
4 THAT LIBRARY. THANK YOU.

5

6 **SUP. BURKE, CHAIR:** THANK YOU.

7

8 **ISOM COMER:** MY NAME IS ISOM COMER, AND I'VE LIVED IN THE
9 COMMUNITY FOR 39, GOING ON 40. AND WE'VE BEEN ACTIVELY WORKING
10 IN THIS COMMUNITY TRYING TO KEEP THE LITTLE LIBRARY WE HAVE
11 AND EXPAND TO THE PRESENT ONE WE HAVE. SO WE'RE VERY THANKFUL
12 FOR THIS OPPORTUNITY TO RECEIVE THIS. WE'RE GOING TO MOVE ON.
13 I HOPE THAT ALL OF THE PEOPLE IN OUR AREA APPRECIATE THIS VERY
14 MUCH

15

16 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. I'LL MOVE THE ITEM.
17 SECONDED BY YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. THAT'S
18 ITEM 2 THAT WE RECONSIDERED. IT'S HIM ALONE? I'M GOING THE
19 CALL UP MR. SACHS, WOULD YOU START COMING FORWARD ON ITEM 10?
20 AND WE'RE GOING TO CALL ALL OF YOUR ITEMS. THOSE ITEMS WHERE
21 YOU SIGNED UP WITH OTHER PEOPLE, WE'LL CALL YOU BACK, THEN,
22 LATER. ON ITEM 10?

23

24 **ARNOLD SACHS:** GOOD MORNING, THANK YOU. ITEM 10. AGAIN, I'VE
25 BEEN BEFORE THE COUNTY A FEW TIMES. WHEN YOU'RE WORKING WITH



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1 THE STATE LEGISLATIVE BODY, DELEGATION, COULD YOU ALSO, AND I
2 REITERATE WHAT I SPOKE ABOUT, TALK TO THE STATE LEGISLATION
3 REGARDING THE DELEGATION OR THE ASSIGNMENT OF THE GOLD LINE
4 AND ITS CONSTRUCTION AUTHORITY, WHICH WE'VE GONE OVER, HOW THE
5 NAME WAS CHANGED TO THE FOOTHILL CONSTRUCTION AUTHORITY WHEN
6 THE SUNSET FOR THE ORIGINAL GOLD LINE WAS TO BUILD IT OUT PAST
7 SIERRA MADRE VILLAGE TO MONTCLAIR. AND NOW THE FOOTHILL
8 CONSTRUCTION AUTHORITY COVERS THE EXACT SAME OVERLAY, ONLY IT
9 GOES TO AZUSA. IT TECHNICALLY COULD BE THE FOOTHILL PART OF
10 THE GOLD LINE CONSTRUCTION AUTHORITY. AND ALSO REGARDING THE
11 NURSE ACCREDITATION PROBLEM WITH THE STATE, THAT THEY HAVE A
12 BACKLOG IN INVESTIGATING COMPLAINTS AGAINST NURSES OR THEIR
13 CRIMINAL BACKGROUND AND THAT THE COUNTY IN ITSELF HIRES NURSES
14 FROM REGISTERS TO WORK AT THE COUNTY HOSPITALS, I BELIEVE. AND
15 SINCE THEY HAVE A TWO-YEAR BACKLOG ON UPDATING THEIR FILES,
16 MAYBE IT WOULD BEHOOVE THE STATE TO MOVE A LITTLE BIT QUICKER
17 OR TO INVESTIGATE THE NURSES THAT THE COUNTY, AS WE'VE SEEN,
18 WITH THE ACCIDENT AT M.L.K., IS FORCED TO HIRE. THANK YOU FOR
19 YOUR TIME AND YOUR ANSWERS.

20

21 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH. SECONDED. THAT IS ITEM
22 10. THE NEXT ITEM 11.

23

24 **ARNOLD SACHS:** ITEM 11. PART OF ITEM 11 MENTIONS THE MANHATTAN
25 BEACH UNIFIED SCHOOL DISTRICT. AND I WOULD JUST ASK THE THAT



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1 ONE OF THE CAVEATS FOR THEIR CONFLICT OF INTEREST BE THAT THE
2 OVERSIGHT COMMITTEE THAT'S BEEN CREATED FOR THE NEW
3 CONSTRUCTION BOND MEASURE ACTUALLY MEET THIS TIME? WHEN THEY
4 HAD A PREVIOUS BOND MEASURE IN MANHATTAN BEACH, IT WAS A PART
5 OF A FAILURE OF THE OVERSIGHT COMMITTEE TO MEET THAT ALLOWED
6 \$30 MILLION TO BE SPENT ON COST CHANGES. AND SO THE TWO
7 BUILDINGS THAT THE BOND MEASURE WAS SUPPOSED TO COVER ACTUALLY
8 ENDED UP BEING ONE BUILDING. AND SO THEY HAD TO REDO ANOTHER
9 BOND MEASURE FOR MANHATTAN BEACH UNIFIED SCHOOL DISTRICT. BUT
10 FORTUNATELY SANITY REIGNS IN MANHATTAN BEACH.

11

12 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE. SECONDED BY
13 MOLINA ON 11. WITHOUT OBJECTION, SO ORDERED. ITEM 20.

14

15 **ARNOLD SACHS:** ITEM 20 DEALS WITH A CONTRACT, I BELIEVE, MADAME
16 CHAIR. I'M JUST CURIOUS, THAT IT'S SOMETHING-- THIS IS SENT
17 OUT. THIS IS A SUBCONTRACT, I BELIEVE, TO SOCIALSERVE FOR
18 \$200,000 TO BASICALLY PROVIDE FUNDS FOR ONGOING MAINTENANCE OF
19 A WEB-BASED LOS ANGELES COUNTY HOUSING RESOURCE CENTER,
20 LISTING SERVICES FOR LANDLORDS, RESIDENTS, HOUSING LOCATORS
21 AND CASEWORKERS IN THE COUNTY. ONCE YOU GET RID OF ALL THE
22 EXCESS VERBIAGE IN THIS ITEM. THIS IS SOMETHING THAT'S BETTER
23 SUITED JUST FOR THE COUNTY DEPARTMENT TO HANDLE? AT \$200,000 A
24 YEAR, YOU'RE FACING SHORTAGES IN FUNDING. AND THIS JUST SEEMS
25 TO BE A LOT OF MONEY FOR A LITTLE BIT OF BANG.



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1

2 **SUP. BURKE, CHAIR:** ALL RIGHT. ON 20, MOVED BY YAROSLAVSKY,
3 SECONDED BY KNABE. WITHOUT OBJECTION, SO ORDERED. ITEM 50 IS
4 YOUR NEXT ITEM.

5

6 **ARNOLD SACHS:** ITEM 50 REGARDS TRAFFIC SYNCHRONIZATION. THIS
7 SEEMS TO BE AN ITEM THAT SHOWS UP FAIRLY REGULARLY ON COUNTY
8 AGENDAS. SO MY QUESTION WOULD BE, HOW MANY CITIES LEFT IN THE
9 COUNTY NEED TO HAVE THEIR TRAFFIC SIGNALS SYNCHRONIZED? AND IS
10 THERE A SCHEDULE THAT'S AFFORDED OR IS THIS FUNDED THROUGH
11 M.T.A.? SO THAT THE PUBLIC GETS AN IDEA OF THE STATUS OF THEIR
12 CITY, WHEN THEIR CITY'S GOING TO HAVE THEIR SIGNALS
13 SYNCHRONIZED, JUST TO MAKE THEM AWARE.

14

15 **SUP. ANTONOVICH:** I FORGOT HOW MANY HUNDREDS OF MILES OF
16 SYNCHRONIZED SIGNALS IN THE SAN GABRIEL VALLEY HAVE BEEN DONE
17 ALONG WITH OTHER AREAS IN THE COUNTY. THAT'S AN ONGOING
18 OPERATION.

19

20 **ARNOLD SACHS:** I UNDERSTAND. THAT'S WHY I BRING IT UP. THERE'S
21 AN ONGOING OPERATION AND IT'S COME BEFORE THE COUNTY. I'M JUST
22 CURIOUS HOW MANY CITIES ARE LEFT TO HAVE THEIR LIGHTS
23 SYNCHRONIZED. AND I APPRECIATE YOUR ANSWERS.

24



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1 **SUP. BURKE, CHAIR:** IT DEPENDS WHETHER THEY'RE SYNCHRONIZING
2 WITH UNINCORPORATED AREAS AND ALSO WHETHER THEY HAVE THE FUNDS
3 TO CONTRIBUTE. BECAUSE EACH CITY MAKES THAT DETERMINATION WHEN
4 THEY HAVE THE FUNDS.

5

6 **SUP. ANTONOVICH:** BUT THERE'S A JOINT-- THE INDEPENDENT CITIES
7 ARE WORKING WITH THE DEPARTMENT OF PUBLIC WORKS. AND WE HAVE
8 AN ONGOING-- WE MEET QUARTERLY ON THIS, AND THEY HAVE AN
9 ONGOING OPERATION TO SYNCHRONIZE ALL OF THE SIGNALS. WE WISH
10 L.A. CITY WAS A PART OF IT BUT THEY WANT TO GO THEIR OWN WAY.
11 BUT WE WISH THEY'D SYNCHRONIZE SECOND, THIRD, FOURTH SIXTH AND
12 SEVENTH STREET TO WEST LOS ANGELES SO WE COULD ELIMINATE SOME
13 OF THE CONGESTION THAT PEOPLE HAVE GOING DOWNTOWN TO THE WEST
14 LOS ANGELES AS WE DID LAST NIGHT WITH THE EDDIE DINNER AWARD
15 WITH ALL THE CONGESTION WE ALWAYS FACE.

16

17 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH MOVES. SECONDED BY
18 KNABE. WITHOUT OBJECTION, SO ORDERED. YOUR NEXT ITEM IS 55?

19

20 **ARNOLD SACHS:** ITEM 55. WITH THE RECENT TRAGEDIES OF THE FIRES
21 THAT HAVE OCCURRED IN THE COUNTY, THROUGHOUT THE COUNTY AND
22 THE STORIES THAT HAVE APPEARED IN THE L.A. TIMES AND OTHER
23 LOCAL NEWSPAPERS, IT SEEMS THAT A CONTRIBUTING FACTOR TO A LOT
24 OF THE FIRES IS THE QUINTESSENTIAL CALIFORNIA PALM TREE AND
25 THE FACT THAT WHEN THE FIRES-- WHEN THE PALM TREES CATCH, THEY



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1 EXPLODE INTO BURNING EMBERS. AND SO WHILE THE COUNTY AND THE
2 CITIES ARE LOOKING AT FURTHER TIGHTENING RESTRICTIONS ON
3 BUILDING AND SUCH IN FIRE-RELATED ZONES, MAYBE SOMETHING CAN
4 BE LOOKED INTO REGARDING THE USE OF PALM TREES. I KNOW LIKE I
5 SAY IT'S A QUINTESSENTIAL CALIFORNIA LANDMARK. BUT IF IT
6 CONTRIBUTES TO THE FIRE OR THE CAUSE OF FIRE EMBERS SPREADING,
7 IT SHOULD BE LOOKED AT IN A DIFFERENT LIGHT AS JUST PROVIDING
8 SOME KIND OF ENVIRONMENTAL-- WEIGHING THE PROS AND CONS OF
9 USING THEM AS ORNAMENTAL TREES VERSUS THE CON OF BEING A FIRE
10 HAZARD IN WIND-DRIVEN AREAS OF THE COUNTY.

11

12 **SUP. BURKE, CHAIR:** THANK YOU. MOVED BY KNABE. SECONDED BY
13 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED. ITEM 72?

14

15 **ARNOLD SACHS:** ITEM 72. AGAIN, SOUTHERN CALIFORNIA EDISON
16 CORPORATION. THE FIRE THAT WAS LAST MONTH IN SYLMAR VALLEY I
17 BELIEVE WAS CAUSED-- I BELIEVE IT WAS STATED IN THE NEWSPAPER
18 THAT IT WAS CAUSED BY A POWER LINE THAT FELL, BUT IT WAS A
19 THIRD PARTY. AND THE STATE LAW COVERS OR ALLOWS THIRD PARTIES
20 TO BE OUTSIDE THE RULING WHEN IT COMES TO FIRE-RELATED
21 INCIDENTS LIKE THAT. SO MY QUESTION WOULD BE: IS THERE ANY WAY
22 TO TOUGHEN UP THE RESTRICTIONS?

23

24 **SUP. ANTONOVICH:** WE ALREADY PASSED THAT MOTION AFTER THE LAST
25 FIRE IN CHADSWORTH TO DO THAT.



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1

2 **ARNOLD SACHS:** SEE, THERE YOU GO. ADDITIONALLY, SINCE SOUTHERN
3 CALIFORNIA EDISON IS INVOLVED HERE, FROM THE DEREGULATION
4 PORTION OF THE STATE FIASCO, COULD WE FIND OUT WHEN THE
5 PREVIOUS GOVERNOR, IN HELPING THE UTILITY COMPANIES, ONE OF
6 THE STEPS THAT WAS TAKEN WAS THE STATE PURCHASED POWER LINES.
7 CAN WE POSSIBLY FIND OUT WHAT POWER LINES WERE PURCHASED BY
8 THE STATE IN L.A. COUNTY TO ASSIST SOUTHERN CALIFORNIA EDISON
9 AND WHAT THE STATUS IS OF THOSE POWER LINES? ESPECIALLY
10 RELATED TO POWER PLANT PRODUCTION. I HAVE GRAVE CONCERNS IN
11 REDONDO BEACH REGARDING THE POWER LINES FROM A POWER PLANT
12 THAT'S GOING TO BE OBSOLETE IN ABOUT 10 MORE YEARS.

13

14 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE. SECONDED BY
15 ANTONOVICH. WITHOUT OBJECTION, SO ORDERED. I HAVE ONE ITEM.
16 THANK YOU VERY MUCH. I THINK THAT CONCLUDES YOUR ITEMS.

17

18 **ARNOLD SACHS:** I HAVE A COUPLE. BUT I THINK THEY WERE HELD FOR
19 OTHER PEOPLE.

20

21 **SUP. BURKE, CHAIR:** YES. BUT THEY'RE BEING HELD FOR OTHER
22 PEOPLE, AS WELL.

23

24 **ARNOLD SACHS:** THANK YOU FOR YOUR TIME AND YOUR ANSWERS, AS
25 ALWAYS.



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1
2 **SUP. BURKE, CHAIR:** I HAVE ONE ITEM TO READ IN FOR NEXT WEEK.
3 ON FEBRUARY 17TH, 2009, FEDERAL LAW WILL REQUIRE THAT ALL FULL
4 POWER U.S. BROADCAST STATIONS SWITCH FROM ANALOG TELEVISION
5 BROADCASTING TO DIGITAL TELEVISION BROADCASTING. THE DIGITAL
6 TRANSITION IS EXPECTED TO AFFECT MILLIONS IN L.A. COUNTY
7 RESIDENTS WHO WATCH FREE OVER THE AIR PROGRAMS ON OUTDATED
8 ANALOG TELEVISIONS. RESIDENTS WHO CURRENTLY RELY ON RABBIT
9 EARS OR ROOFTOP ANTENNAS, ANALOG TELEVISION WILL BE NO LONGER
10 ABLE TO RECEIVE TELEVISION PROGRAMS. THE NATIONAL
11 TELECOMMUNICATION AND INFORMATION ADMINISTRATION KICKED OFF
12 THE TV CONVERTER BOX COUPON PROGRAM IN JANUARY OF THIS YEAR
13 AND BEGAN OFFERING A LIMITED AMOUNT OF \$40 DISCOUNTED COUPONS
14 ISSUED TO THE PUBLIC ON A FIRST-COME FIRST SERVE BASIS TO
15 OFFSET THE COST PER T.V. CONVERTER BOXES. MANY NATIONAL
16 EFFORTS HAVE BEEN LAUNCHED TO INFORM CITIZENS AND RESIDENTS
17 ABOUT THE TRANSITION AND HOW TO PURCHASE THE VOUCHERS. BUT
18 DESPITE THIS EFFORT TO INFORM CONSUMERS ABOUT THIS COMPLICATED
19 TRANSITION, ADVOCATES FOR THE NEARLY 1.4 MILLION L.A. COUNTY
20 RESIDENTS AGED 60 AND OLDER AND 2 MILLION PLUS INDIVIDUALS AND
21 FAMILIES RECEIVING SOME TYPE OF ASSISTANCE FROM THE COUNTY
22 DEPARTMENT OF PUBLIC SERVICES BELIEVE THE MESSAGE HAS BEEN
23 DILUTED WITH THE RECENT HISTORIC ELECTION. WITH THE STRUGGLING
24 ECONOMY, IT'S ANTICIPATED THAT MANY L.A. COUNTY RESIDENTS WHO
25 NEED THE VOUCHERS THE MOST COULD LOSE OUT ON THE OPPORTUNITY.



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1 IT IS IMPERATIVE THE COUNTY OF L.A. GOT INVOLVED IN A LOCAL
2 EFFORT TO INFORM ITS SENIORS AND LOW INCOME RESIDENTS TO APPLY
3 NOW FOR THE D.T.V. REBATE COUPONS BEFORE THE MARCH 31ST
4 DEADLINE. SO I'M ASKING FOR NEXT WEEK PROCLAIM THE MONTH OF
5 DECEMBER 2008 AS DIGITAL T.V. AWARENESS MONTH IN THE COUNTY OF
6 LOS ANGELES TO ENCOURAGE ALL COUNTY AND CITY L.A. DEPARTMENTS
7 TO HAVE DIRECT AND INDIRECT CONTACT WITH SENIORS AND LOW
8 INCOME RESIDENTS TO INFORM THEM OF THE AVAILABILITY OF
9 DISCOUNTED REBATE COUPONS, AND TO POST ALL THE NECESSARY
10 INFORMATION. THAT'S FOR NEXT WEEK. THAT CONCLUDES MY ITEM.
11 SUPERVISOR YAROSLAVSKY IS UP FOR HIS ADJOURNMENTS.

12

13 **SUP. YAROSLAVSKY:** THANK YOU, MADAME CHAIR. MADAME CHAIR, I
14 HAVE A FEW ADJOURNING MOTIONS. FIRST OF ALL I'D LIKE TO ASK
15 THE BOARD TO ADJOURN IN THE THE MEMORY OF DAVID COMSKY, LONG
16 TIME RESIDENT OF BEVERLY HILLS, RECENTLY PASSED AWAY AFTER A
17 BATTLE WITH CANCER. HE HAD LONG SERVED AS A THIRD DISTRICT
18 APPOINTEE TO THE NATURAL HISTORY MUSEUM BOARD OF TRUSTEES.
19 FIRST APPOINTED BY MY PREDECESSOR, SUPERVISOR ED EDELMAN, AND
20 SERVING MANY YEARS IN THAT POSITION. HE WAS THE FOUNDER OF THE
21 COMSKY GROUP, AN ENTERTAINMENT INVESTMENT COMPANY. AND WAS
22 FORMERLY A PRACTICING ATTORNEY AND LICENSED REAL ESTATE
23 BROKER. HE WAS A GRADUATE OF U.C.L.A. LAW SCHOOL. HIS
24 ORGANIZATIONAL AFFILIATIONS INCLUDED THE STATE BAR OF
25 CALIFORNIA, THE SCREEN ACTORS' GUILD. HE SERVED AS AN ADVISOR



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1 AND MEMBER OF THE BOARD OF DIRECTORS FOR SEVERAL LOS ANGELES
2 BASED SEVERAL FINANCIAL INSTITUTIONS. HE WAS A GREAT FRIEND TO
3 THE COUNTY, GREAT FRIEND TO OUR OFFICE, DID AN OUTSTANDING JOB
4 AS A MEMBER OF THE BOARD OF TRUSTEES OF THE NATURAL HISTORY
5 MUSEUM. I WOULD ASK ALL MEMBERS TO JOIN IN THAT.

6

7 **SUP. BURKE, CHAIR:** ALL MEMBERS.

8

9 **SUP. YAROSLAVSKY:** ALSO ASK THAT WE ADJOURN IN THE MEMORY OF
10 BRIAN S. COOPER. RESIDENT OF OUR DISTRICT EMPLOYED AT THE LOS
11 ANGELES COUNTY PROBATION DEPARTMENT WHO RECENTLY PASSED AWAY.
12 HE WAS DEDICATED DEPUTY PROBATION OFFICER II FOR MORE THAN
13 NINE YEARS. AND SERVED HIS CLIENTS, THE COMMUNITY AND THE
14 DEPARTMENT WITH PROFESSIONALISM. HE IS SURVIVED BY HIS WIFE,
15 AND WE'LL GET THE SECRETARY MORE INFORMATION ON THAT. BY THE
16 WAY DAVID COMSKY IS SURVIVED BY HIS WIFE CYNTHIA, WIFE OF MANY
17 YEARS. ALSO ASK THAT WE ADJOURN IN MEMORY OF MAE MERCER, BLUES
18 SINGER WHO BECAME A SUCCESSFUL FILM AND TELEVISION ACTRESS WHO
19 PASSED AWAY AT THE AGE OF 76 FOLLOWING SEVERAL ILLNESSES. BORN
20 IN NORTH CAROLINA AS A DAUGHTER OF TOBACCO SHARECROPPERS, SHE
21 BEGAN SINGING IN CHURCH BUT SHE ESTABLISHED HERSELF AS A
22 SULTRY DEEP VOICE JAZZ AND BLUES SINGER IN EUROPE IN THE
23 1960S. SHE IS SURVIVED BY HER DAUGHTER JESSIE MAE FRAZIER AND
24 SON FERNANDO HARPER AND HER SISTER-- SIBLINGS LEONARD MERCER,
25 SAM MERCER, ANNE MOORE AND ARLENE ELLIS. FINALLY ASK THAT WE



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1 ADJOURN IN MEMORY OF JAY FIONDELLA, LEGENDARY SANTA MONICA
2 RESTAURATEUR, WHO RECENTLY SUCCUMBED TO PARKINSON'S DISEASE AT
3 THE AGE OF 82. FORMER ACTOR, ADVENTURER, COMPETITIVE HOT AIR
4 BALLOONIST AND TREASURE HUNTER. HE ESTABLISHED "CHEZ JAY"
5 NEARLY 50 YEARS AGO IN THE SITE OF A FORMER COFFEE SHOP IN
6 SANTA MONICA WHERE IT QUICKLY BECAME ONE OF THE SOUTHLAND'S
7 LEADING CELEBRITY HOT SPOTS FOR ITS STEAKS AND SEA FOOD. HE IS
8 SURVIVED BY HIS DAUGHTER, ANITA FIONDELLA ECK, AND SON CHAZ
9 FIONDELLA. AND HIS SISTER, RITA LUARTE THOSE ARE MY
10 ADJOURNMENTS.

11

12 **SUP. BURKE, CHAIR:** SO ORDERED.

13

14 **SUP. YAROSLAVSKY:** I'D LIKE TO CALL UP ITEM 26, MADAME CHAIR.

15

16 **SUP. BURKE, CHAIR:** ITEM 26.

17

18 **SUP. YAROSLAVSKY:** COULD WE HAVE STAFF OR THE COUNTY COUNSEL
19 HERE? I'LL HANDLE IT. WE'VE ALREADY HAD THE PUBLIC HEARING. WE
20 CLOSED THE PUBLIC HEARING. WE CERTIFIED THE ENVIRONMENTAL
21 IMPACT REPORT. THERE WERE SOME ADDITIONAL CONDITIONS THAT HAVE
22 BEEN, AS I UNDERSTAND FROM THE LEGAL POINT OF VIEW, CONSISTENT
23 WITH THE ACTION WE TOOK LAST NOVEMBER, A YEAR AGO ON THIS. AND
24 THOSE CHANGES OR THOSE ADDITIONS AND MODIFICATIONS ARE ON THE



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1 GREEN SHEET IN THE FORM OF A MOTION THAT IS BEFORE THE BOARD
2 TODAY, CORRECT?

3

4 **RICHARD WEISS, COUNSEL:** THAT IS CORRECT.

5

6 **SUP. YAROSLAVSKY:** MADAME CHAIR, WE HAVE NINE PEOPLE THAT WISH
7 TO BE HEARD. I WOULD RECOMMEND THAT EVEN THOUGH WE ARE NOT
8 OBLIGATED TO HAVE A PUBLIC HEARING, THAT WE GIVE EACH OF THEM
9 ONE MINUTE TO BE HEARD. AND THEN I THINK I'LL HAVE SOME
10 QUESTIONS, BRIEF QUESTIONS OF THE STAFF AND THEN WE'LL GO ON.
11 SO WITH THAT, LET ME ASK THE OPPONENTS, JESS THOMAS, GEORGE
12 COLMAN, FRANK ANGEL AND ALYSE LAZAR. THERE ARE FOUR SEATS
13 HERE.

14

15 **RICHARD WEISS, COUNSEL:** SUPERVISOR, IF I MIGHT, THE GREEN
16 SHEET ITEM, YOUR MOTION CONTAINS A FULL SET OF TRADEOUT
17 PROJECT CONDITIONS. THERE IS ONE ADDITIONAL CHANGE THAT OUR
18 OFFICE IS ASKING THAT THE BOARD MAKE TODAY WITH RESPECT TO
19 CONDITION NUMBER 8. IT IS SIMPLY CHANGING THE DATE THAT HAD
20 BEEN IN THE VERSION OF NOVEMBER 18TH, 2038 TO OCTOBER 28TH
21 2008. I HAVE A TRADEOUT PAGE HERE. AND THAT IS MERELY TO MAKE
22 IT MORE CONSISTENT WITH THE VERSION THAT WENT OUT TO THE
23 COMMUNITY SEVERAL WEEKS AGO.

24



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1 **SUP. YAROSLAVSKY:** SO I WILL MAKE THAT MOTION TO MAKE THAT
2 CHANGE. AND AFTER THE PUBLIC HEARING, CAN WE JUST MAKE SURE
3 THAT THAT GETS APPROVED. MR. THOMAS? THERE YOU ARE. YOU'RE ON.

4
5 **JESS THOMAS:** JESS BENJAMIN THOMAS SPEAKING FOR OLD AGOURA
6 HOMEOWNERS' ASSOCIATION. SINCE WE'RE ALLOWED A MINUTE, I'LL
7 READ THE FIRST AND LAST PARAGRAPHS OF MY STATEMENT AND TURN
8 THE REST IN FOR THE RECORD. DESPITE REPEATED AND DETAILED
9 TESTIMONY DURING THE MANY PUBLIC HEARINGS BEFORE THE REGIONAL
10 PLANNING COMMISSION AND THE BOARD OF SUPERVISORS BY THE OLD
11 AGOURA HOMEOWNERS' ASSOCIATION REGARDING THE PUBLIC SAFETY
12 NEED FOR A SPECIFIC FIRE EVACUATION PLAN, THIS HAS NOT BEEN
13 DONE. MUCH HAS BEEN SPELLED OUT IN THE E.I.R. AND C.U.P.
14 DOCUMENTS ABOUT THE ACCESSIBILITY AND EQUIPMENT FEATURES OF
15 THE HESCHEL SCHOOL SITE, BUT NO STUDY HAS BEEN EXPLORED WHICH
16 DETERMINES THE DEGREE TO WHICH THE OPERATION OF THE SCHOOL
17 WILL IMPEDE THE EVACUATION OF OLD AGOURA IN THE EVENT OF A
18 FIRE OR OTHER NATURAL DISASTER. BECAUSE OF THE ABOVE
19 UNRESOLVED ISSUES, THE OLD AGOURA FOUND THAT THE FIRE-RELATED
20 PUBLIC SAFETY IMPACTS CAUSED BY THE LOS ANGELES COUNTY BOARD
21 OF SUPERVISORS' APPROVAL OF THE ABRAHAM JOSHUA HESCHEL DAY
22 SCHOOL WEST TO BE A GREAT POTENTIAL HARM TO THE SAFETY AND
23 WELL-BEING OF OUR COMMUNITY. WE FURTHER DETERMINE THAT THE
24 TOTAL COMBINED EFFORTS OF THE FINAL ENVIRONMENTAL IMPACT
25 REPORT TO SOLVE OR MITIGATE THIS POTENTIAL HARM TO BE VAGUE,



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1 UNCLEAR AND FUNDAMENTALLY UNWORKABLE. AND I'LL TURN IN THE
2 REST OF MY COMMENT FOR THE RECORD.

3

4 **SUP. YAROSLAVSKY:** ALL RIGHT. STEVE WHEATCROFT? CAN YOU GET THE
5 REST OF MR. THOMAS' TESTIMONY? WE'LL MAKE IT PART OF THE
6 RECORD. MR. COLMAN?

7

8 **GEORGE COLMAN:** YES. GEORGE COLMAN. IN VIEW OF THE FACT THAT WE
9 ARE LIMITED, MADAME CHAIRMAN AND SUPERVISORS, I'LL TRY AND-- I
10 ALSO HAVE A HANDOUT TO TURN IN TO WHAT I AM GOING TO SPEAK.
11 BUT ONE POINT I WANT TO MAKE IS FIRST OF ALL THANK YOU FOR
12 GIVING US A RESTORATION BOND. AT LEAST A PORTION OF ONE OF THE
13 THINGS WE ASKED FOR. SECONDLY, I THINK THE REVISED CONDITIONS
14 THAT YOU HAVE BEFORE YOU TODAY ON THE MOTION REQUIRE
15 ADDITIONAL TIME FOR PUBLIC REVIEW AND COMMENT. AN APPROVAL
16 TODAY WILL CREATE WHAT I THINK IS A LACK OF PROCEDURAL DUE
17 PROCESS AS IT EVIDENCES A FAILURE TO PRODUCE-- PROVIDE A FAIR
18 ADMINISTRATIVE HEARING UNDER OUR CALIFORNIA CODES. THESE
19 REVISED CONDITIONS WERE DISCUSSED WITH SUPERVISOR
20 YAROSLAVSKY'S OFFICE ON THE 13TH OF OCTOBER, RESUBMITTED TO
21 THE CITY OF AGOURA HILLS AROUND THE 25TH, 28TH OF OCTOBER.
22 GIVEN TO THE HOMEOWNERS ON NOVEMBER 4TH. SO THE TIME WAS
23 INSIGNIFICANT FOR US TO HAVE PUBLIC COMMENT TO ALL THE
24 CONDITIONS WITH ALL THE CHANGES. MY TIME IS UP BUT I WILL
25 SUBMIT MY DOCUMENTATION.



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1

2 **SUP. YAROSLAVSKY:** MR. COLMAN, ALMOST EVERY ONE OF THE CHANGES
3 ARE CHANGES YOUR COMMUNITY ASKED FOR. SO THEY SHOULD NOT COME
4 AS A SURPRISE. MR. ANGEL?

5

6 **ALYSE LAZAR:** GOOD MORNING. ALYSE LAZAR, I REPRESENT SAVE SANTA
7 MONICA MOUNTAINS. WE ARE OPPOSED TO THE CONDITIONS OF APPROVAL
8 BECAUSE THEY DON'T GO FAR ENOUGH TO PROTECT THE HEALTH, SAFETY
9 AND WELFARE OF THE FUTURE STUDENTS OF THIS SCHOOL. THE HESCHEL
10 PROJECT IS BUILD ON A LIQUEFACTION SEISMIC ZONE ACCORDING TO
11 NATIONAL GEOLOGICAL MAPS. CONSEQUENTLY THE PROJECT HAS NOT
12 TAKEN INTO CONSIDERATION THE IMPLICATIONS FOR EARTHQUAKE
13 SAFETY AND ALSO FOR SEEPAGE OF DANGEROUS WASTE ONTO THE SITE.
14 THE SITE IS LESS THAN THREE QUARTERS OF A MILE FROM THE
15 CALABASAS LANDFILL WHERE ROCADYNE AND OTHERS DUMPED EXTREMELY
16 DANGEROUS LIQUID WASTE LONG BEFORE SHALLOW LINERS WERE
17 INSTALLED ON ONLY PARTS OF THE LANDFILL. HESCHEL HAS NEVER
18 BEEN REQUIRED TO TEST THE SOIL, THE AIR, THE SOIL GASES OR THE
19 GROUND WATER ON ITS PROPERTY FOR ANY DANGEROUS CONTAMINANTS.
20 THEREFORE TODAY THIS BOARD HAS NO INFORMATION WHETHER THIS
21 SITE WILL BECOME ANOTHER BELMONT OR IT WILL BE SAFE FOR
22 CHILDREN. BASED ON THESE COMBINATION OF FACTORS, IT IS
23 ESSENTIAL THAT A HEALTH RISK ASSESSMENT OF AIR, SOIL, SOIL
24 GASES AND WATER BE MANDATED FOR A PRECONDITION OF ANY
25 DEVELOPMENT. I DO HAVE WRITTEN COMMENTS AND ALSO NEW



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1 INFORMATION ABOUT WILDLIFE WATER SUPPLIES THAT NEED TO BE
2 PROTECTED. THANK YOU VERY MUCH FOR YOUR TIME.

3

4 **SUP. YAROSLAVSKY:** THANK YOU. MR. ANGEL?

5

6 **FRANK ANGEL:** MR. CHAIRMAN, HONORABLE SUPERVISORS, I'M JUST
7 GOING TO HIT ONE IMPORTANT POINT THAT DEALS WITH CONDITION 76
8 OF OUR COMMENTS AND THAT IS, FIRST AND FOREMOST CAL TRANS HAS
9 ALWAYS TREATED THE MITIGATION REQUIRED WITHIN ITS
10 JURISDICTION, INCLUDING THE TWO-LANE ROUNDABOUT AS A
11 MITIGATION FOR DIRECT PROJECT IMPACTS NOT CUMULATIVE IMPACTS.
12 SO THERE'S A MAJOR DISCREPANCY WHICH EXPLAINS IN PART WHY
13 WE'RE ARGUING DEFERRED MITIGATION OCCURS HERE BECAUSE THE
14 BOARD TREATS IT AS A CUMULATIVE IMPACT. SECONDLY, EVEN IF IT
15 WERE A CUMULATIVE IMPACT, IT IS VERY UNCLEAR, THERE IS NO
16 REASONING, NO ANALYSIS THAT LEADS TO THE 10.6 PERCENT
17 DETERMINATION AND, IN FACT, THE 10 PERCENT, IF THAT IS A FAIR
18 SHARE, WHY IS IT CAPPED AT \$2.5 MILLION? BECAUSE IF THE COSTS
19 GO, SAY, 30 MILLION OR 40 MILLION, THEN THEY'RE BEING CAPPED
20 AT 2.5 MILLION, SO IT IS NO LONGER A FAIR SHARE. THERE IS SOME
21 MAJOR LEGAL PROBLEMS WITH THIS MITIGATION. AND LASTLY ALSO IS
22 THE TIMING WITH IT BECAUSE IT IS NOT TIMED TO BE IN PLACE AS
23 THE FULL ENROLLMENT 750-STUDENT CAMPUS GOES INTO PLACE. COURTS
24 HAVE BEEN LOOKING AT THE ISSUE OF TRAFFIC IMPACT MITIGATION



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1 VERY STRICTLY IN RECENT YEARS. AND THIS IS NOT A FINAL PRODUCT
2 THAT WE THINK WILL PASS MUSTER. THANK YOU, MR. CHAIRMAN.

3

4 **SUP. YAROSLAVSKY:** THANK YOU MR. ANGEL. THANK YOU ALL FOR
5 STICKING TO THE TIME. I'M GOING TO ASK THE SAME OF THE
6 PROPONENTS. RICHARD WENTZ, BEN REZNIK. TAMMY WEISER AND ARNOLD
7 SACHS. WHO'S GOING TO GO FIRST? MISS WEISER?

8

9 **TAMMY WEISER:** GOOD MORNING. I'M TAMMY WEISER, I'M HEAD OF
10 SCHOOL OF HESCHEL WEST DAY SCHOOL. I RECENTLY RETURNED FROM
11 WASHINGTON, D.C. WHERE WE WERE AWARDED THE "NO CHILD LEFT
12 BEHIND" BLUE RIBBON AWARD FROM THE U.S. DEPARTMENT OF
13 EDUCATION. WE ARE THRILLED TO SHARE THAT AS A LEADER AND AN
14 EDUCATIONAL ROLE MODEL TO THE CONEJO VALLEY. AT HESCHEL WEST,
15 WE TEACH OUR STUDENTS TO DO THE RIGHT THINGS AND TO DO THINGS
16 RIGHT. AND IN THAT VEIN, WE LOOK FORWARD TO BEING PART OF THE
17 COMMUNITY, WORKING WITH THE CITY OF AGOURA HILLS, THE ADJACENT
18 HOMEOWNERS AND ALL NEIGHBORS AS WE BUILD A SCHOOL THAT WE LOOK
19 FORWARD TO WORKING WITH THEM TOGETHER. THANK YOU.

20

21 **SUP. YAROSLAVSKY:** THANK YOU. MR. WENTZ.

22

23 **RICHARD WENTZ:** MY NAME IS RICHARD WENTZ, AND I HAVE BEEN A
24 BOARD MEMBER REPRESENTING THE SCHOOL IN THE ENTITLEMENTS.
25 MADAME CHAIR, MEMBERS OF THE BOARD, FIRST I'D LIKE TO THANK



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1 THE COUNTY STAFF. THIS HAS BEEN AN ENORMOUSLY LONG PROCESS.
2 AND COUNTY STAFF HAS WORKED WITH US VERY, VERY WELL AND VERY
3 PRODUCTIVELY OVER THE YEARS TO MAKE THIS A VERY GOOD PROJECT
4 FOR THE ENTIRE COMMUNITY. I WANTED JUST TO POINT OUT THE
5 AMOUNT OF SUPPORT WE HAVE IN THE COMMUNITY. WE ARE SUPPORTED
6 BY VIRTUALLY EVERY MAJOR RELIGIOUS INSTITUTION, THE ST. MAX
7 CATHOLIC CHURCH, THE LARGEST CATHOLIC CHURCH IN THE CONEJO,
8 WESTMINSTER PRESBYTERIAN CHURCH, THE LARGEST PRESBYTERIAN
9 CHURCH IN THE CONEJO, THE ISLAMIC CENTER OF THE CONEJO, THE
10 JEWISH FEDERATION. WE'RE ALSO SUPPORTED BY NUMEROUS OTHER
11 SCHOOLS, SUCH AS OAKS CHRISTIAN, LORENA CATHOLIC HIGH SCHOOL.
12 AND WE'RE SUPPORTED BY POLITICAL ENTITIES. THE CITY OF
13 CALABASAS, THE CITY OF HIDDEN HILLS, CITY OF WESTLAKE VILLAGE,
14 CONGRESSMAN BRAD SHERMAN'S OFFICE ALL HAVE LETTERS OF SUPPORT
15 IN THE RECORD. AND THIS IS JUST A PORTION OF LETTERS OF
16 SUPORT. THERE IS HUNDREDS OF LETTERS OF SUPPORT. WE'RE ALSO
17 SUPPORTED BY THE WESTLAKE OAK PARK CHAMBER OF COMMERCE,
18 REPRESENTING MORE THAN 400 BUSINESSES AND THERE ARE LETTERS OF
19 SUPPORT FROM COUNTRYWIDE, BANK OF AMERICA, K SWISS, ARTS
20 MORTGAGE AND MANY, MANY OTHER BUSINESSES IN THE AREA. THIS IS
21 GOING TO BE A WONDERFUL PROJECT. WE UNDERSTAND OUR NEIGHBORS
22 ARE CONCERNED. WE'LL CONTINUE TO WORK WITH THEM THROUGHOUT THE
23 PROGRESS-- THE PROJECT TO ADDRESS THEIR CONCERNS
24
25 **SUP. YAROSLAVSKY:** THANK YOU, MR. WENTZ. MR. REZNIK?



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1

2 **BEN REZNIK:** GOOD MORNING. BEN REZNIK, WITH JEFFER, MANGELS,
3 BUTLER AND MARMARO, REPRESENTING HESCHEL WEST. THE APPLICATION
4 FOR THIS PROJECT WAS FILED IN 1998. THAT'S IN THE LAST
5 CENTURY, LAST MILLENNIUM. SINCE THAT TIME, THERE HAVE BEEN
6 MANY, MANY PROJECT REVISIONS AS A RESULT OF DIRECT COMMUNITY
7 INPUT, NEGOTIATIONS WITH COMMUNITIES, NEGOTIATIONS WITH COUNTY
8 STAFF, NO LESS THAN FIVE PLANNING COMMISSION MEETINGS AND THE
9 PLANNING COMMISSION DID APPROVE THE PROJECT. THIS IS PROBABLY--
10 - I'VE DONE MANY, MANY CHURCHES, SYNAGOGUES, SCHOOLS,
11 RELIGIOUS, NON IN MY 30 YEARS OF PRACTICE. I HAVE TO SAY THIS
12 IS DEFINITELY THE MOST STUDIED, MOST ANALYZED SCHOOL I'VE EVER
13 SEEN, WITH OVER 40 PAGES OF CONDITIONS IMPOSED ON IT, VERY
14 DETAILED. I'M PROUD TO SAY THAT WE HAVE AN AGREEMENT WITH THE
15 CITY OF AGOURA HILLS WHO WAS AN OPPONENT EARLY ON. THEY HAVE
16 WITHDRAWN THEIR OBJECTIONS. THEY FEEL THAT THE MITIGATION
17 MEASURES BEING PROPOSED WILL TAKE CARE OF THEIR CONCERNS. AND
18 FINALLY LET ME JUST THANK SUPERVISOR YAROSLAVSKY FOR HIS
19 SUPPORT, PATIENCE AND PERSEVERANCE THROUGH THIS PROCESS. THANK
20 YOU.

21

22 **SUP. YAROSLAVSKY:** THANK YOU, MR. REZNIK. THANK YOU ALL. OH,
23 MR. SACHS, I'M SORRY. YOU HAVE ONE MINUTE, MR. SACHS.

24



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1 **ARNOLD SACHS:** THANK YOU, SIR. GOOD MORNING. VERY QUICKLY. IT
2 CALLS FOR A CAP OF 750 STUDENTS. THERE WAS AN ITEM IN CITY
3 COUNCIL, L.A. CITY COUNCIL, REGARDING A CHARTER SCHOOL. AND
4 THE CHARTER SCHOOL, WHAT THEY DID WITH THEIR PRESCHOOL AND
5 KINDERGARTEN, SINCE PRESCHOOL AND KINDERGARTEN WERE ON HALF-
6 DAY SCHEDULES, THAT MEANT THAT THE CHARTER SCHOOL COULD HAVE A
7 MORNING SESSION OF PRESCHOOL AND KINDERGARTEN AND AN AFTERNOON
8 SESSION PRESCHOOL AND KINDERGARTEN, WHICH ACTUALLY ELEVATED
9 THE NUMBER OF STUDENTS ON THE CAMPUS. HAS THAT BEEN ADDRESSED?
10 BECAUSE THERE WILL BE A MID AFTERNOON TRAFFIC LIKE 12:00
11 TRAFFIC MITIGATION? HAS THAT BEEN ADDRESSED? MORNING,
12 AFTERNOON, MID AFTERNOON AND NIGHT? JUST OUT OF CURIOSITY.
13 SAME THING MIGHT OCCUR HERE WITH A MORNING SESSION OF
14 PRESCHOOL AND KINDERGARTEN AND AN AFTERNOON SESSION OF
15 PRESCHOOL AND KINDERGARTEN, WHICH WILL ACTUALLY BE MORE THAN
16 750 STUDENTS BUT ONLY AT ONE TIME 750 STUDENTS. THANK YOU FOR
17 YOUR TIME, YOUR ANSWERS AND ATTENTION.

18

19 **SUP. YAROSLAVSKY:** THANK YOU. MADAME CHAIR, I THINK THAT CLOSES
20 THE PUBLIC HEARING. WELL IT IS NOT A PUBLIC HEARING. BUT THAT
21 ENDS THE PUBLIC TESTIMONY. I JUST HAVE THE A COUPLE BRIEF
22 QUESTIONS I WANT TO ASK MR. WINTER, ARE YOU HERE? THERE YOU
23 ARE. DO THE PROJECT CONDITIONS REQUIRE THE SCHOOL TO MITIGATE
24 100 PERCENT OF THE SCHOOL'S PROJECT SPECIFIC IMPACTS OR WILL



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1 TAXPAYER DOLLARS BE REQUIRED, BE USED TO SUBSIDIZED THE
2 SCHOOL'S OPERATIONS?

3

4 **BILL WINTER:** AGAIN, BILL WINTER WITH PUBLIC WORKS. YES,
5 SUPERVISOR, THE PROJECT CONDITIONS DO REQUIRE FULL MITIGATION
6 BY THE APPLICANT OF THEIR TRAFFIC IMPACTS.

7

8 **SUP. YAROSLAVSKY:** DOES THE FINAL ENVIRONMENTAL IMPACT REPORT,
9 INCLUDING COMMENTS RECEIVED FROM CAL TRANS AS PART OF THE
10 ENVIRONMENTAL REVIEW OF THIS PROJEC,T FIND THAT THE THREE
11 PHASE FIVE WAY TRAFFIC SIGNAL CAN MITIGATE THE FULL SIZED 750-
12 STUDENT SCHOOL?

13

14 **BILL WINTER:** YES, THE COMMENT WAS RECEIVED FROM CAL TRANS AND
15 YES, IT DOES ADDRESS THE TRAFFIC SIGNAL.

16

17 **SUP. YAROSLAVSKY:** HOW DOES THE FINAL ENVIRONMENTAL IMPACT
18 REPORT ACCOUNT FOR CUMULATIVE TRAFFIC GROWTH IN THE REGION OF
19 THE TYPE RAISED IN MR. ANGEL'S COMMENT LETTER WE HAVE
20 RECEIVED?

21

22 **BILL WINTER:** POSSIBLY IN TWO WAYS. ONE IN THE TRAFFIC STUDY,
23 THE ANALYSIS WAS DONE OF CUMULATIVE GROWTH, WHICH AMBIENT
24 GROWTH RATE OF 2 PERCENT WAS USED AS WELL AS LOOKING AT
25 RELATED PROJECTS, WHICH WAS ADDED ON TOP OF THAT. ALSO IN



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1 MEETING WITH CALTRANS AND THE CITY, IN LOOKING AT THE KEY
2 INTERSECTION OF PALOCOMADO AND 101, WE APPLIED ANY OTHER
3 FUTURE TRIPS TO THAT INTERSECTION. THAT WILL BE ACCOUNTED FOR
4 IN THE PLANNING FOR THAT INTERSECTION, AS WELL.

5

6 **SUP. YAROSLAVSKY:** THANK YOU. IS THERE SOMEBODY FROM THE
7 SANITATION DISTRICT HERE?

8

9 **BOB ASGIAN:** YES.

10

11 **SUP. YAROSLAVSKY:** COULD YOU IDENTIFY YOURSELF.

12

13 **BOB ASGIAN:** BOB ASGIAN, L.A. COUNTY SANITATION DISTRICT.

14

15 **SUP. YAROSLAVSKY:** TWO QUICK QUESTIONS. DOES THE COUNTY
16 SANITATION DISTRICT AND OTHER AGENCIES MONITOR WATER QUALITY
17 SURROUNDING THE LANDFILL ON A REGULAR BASIS TO ENSURE THAT THE
18 LANDFILL IS NOT CAUSING LANDFILL OR WATER SOIL CONTAMINATION?

19

20 **BOB ASGIAN:** YES, WE DO.

21

22 **SUP. YAROSLAVSKY:** HAVE ANY OF THESE TEST RESULTS SHOWN THAT
23 THE LANDFILL WILL CAUSE THE POTENTIAL FOR HEALTH RISK TO THE
24 HESCHEL SCHOOL STUDENTS OR STAFF, WHETHER DIRECTLY THROUGH



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1 CONTAMINATED SOIL OR WATER, OR WATER THROUGH VAPOR INTRUSION
2 OR ANY OTHER KNOWN FACTOR?

3

4 **BOB ASGIAN:** NONE OF THE TESTS INDICATE THAT.

5

6 **SUP. YAROSLAVSKY:** DOES THE SURROUNDING COMMUNITY AT ALL
7 JEOPARDIZED THE ABILITY OF-- ANY TEST RESULTS INDICATE
8 JEOPARDY TO THE SURROUNDING EXISTING RESIDENTS WHO LIVE NEXT
9 TO THE LANDFILL SITE?

10

11 **BOB ASGIAN:** YES, WE MONITOR RIGHT ADJACENT TO SARATOGA HILLS
12 AND OTHER COMMUNITIES THERE, AND THERE ARE NO TEST RESULTS
13 THAT INDICATE THAT THEY'RE IN DANGER.

14

15 **SUP. YAROSLAVSKY:** MADAME CHAIR, I WANT TO MAKE A COUPLE BRIEF
16 COMMENTS. AND I'M NOT GOING TO READ THE WHOLE MOTION. IT'S ON
17 THE GREEN SHEET. AND ANYBODY WHO WANTS TO REVIEW IT CAN TAKE A
18 LOOK AT IT, I'M SURE THEY HAVE REVIEWED IT AND LOOKED AT IT.
19 IT WILL TAKE A LOT OF TIME TO READ IT. BUT I DO WANT TO JUST
20 MAKE A COUPLE OF COMMENTS. MR. REZNIK HAS INDICATED THAT'S HE
21 BEEN INVOLVED IN A LOT OF SCHOOLS AND RELIGIOUS INSTITUTIONS.
22 I THINK THE ONLY PERSON WHO'S PROBABLY BEEN INVOLVED IN MORE
23 OF THEM IS ME. NOT ONLY HAS THIS BEEN THE LONGEST ONE OVER 10
24 YEARS SINCE IT WAS ORIGINALLY APPLIED FOR FOR THIS SCHOOL,
25 IT'S ALSO BEEN ONE OF THE MOST CONTENTIOUS, UNFORTUNATELY. I



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1 REGRET THAT IT HAD TO BE THAT WAY. I JUST WANT TO SAY TO THE
2 PEOPLE, I KNOW THERE WERE QUITE A FEW PEOPLE AT THE AGOURA
3 HILLS CITY COUNCIL THE OTHER NIGHT WHO CITED MY NAME, LET ME
4 JUST PUT IT THAT WAY. THEY'RE ALL GOOD PEOPLE. AND WE HAVE A
5 LOT OF RESPECT IN OUR OFFICE FOR ALL OF THE PEOPLE, THE
6 CRITICS OF THIS PROJECT AS WELL AS SUPPORTERS OF THE PROJECT.
7 AND MY OWN CRITICS, SOME OF WHICH WERE QUITE VITRIOLIC AND
8 INAPPROPRIATE, BUT THAT'S WHAT I GET PAID THE BIG BUCKS FOR.
9 THESE ARE ALL GOOD PEOPLE AND THEY CARE ABOUT THEIR
10 NEIGHBORHOOD. AND WE HAVE DONE EVERYTHING WE CAN TO RESPOND TO
11 THOSE CONCERNS. AND IN FACT IN THE LAST YEAR SINCE THIS BOARD
12 HAD THIS ITEM LAST NOVEMBER OF 2007, WE HAVE SPENT THE LAST
13 YEAR WORKING WITH THE NEIGHBORHOOD, WORKING WITH THE CITY OF
14 AGOURA HILLS, WORKING WITH CAL TRANS AND OUR OWN DEPARTMENTS
15 TO TRY TO RESPOND AFFIRMATIVELY TO MANY OF THE REQUESTS THAT
16 HAVE BEEN MADE BY THE SURROUNDING NEIGHBORHOOD. THE ONE
17 REQUEST WE WILL NOT RESPOND TO IS TUBING THE SCHOOL. WE WILL
18 NOT KILL THE SCHOOL. THERE HAS NEVER BEEN A SCHOOL-- AND I'VE
19 DONE ABOUT A DOZEN OF THEM IN THE JURISDICTIONS I HAVE
20 REPRESENTED-- THAT HAVE BEEN WITHOUT CONTROVERSY. I LIVE NEAR
21 ONE. I KNOW WHAT IT'S LIKE TO LIVE NEAR A SCHOOL AND I KNOW
22 HOW MITIGATE THEM. WE ALL DO. IN THIS PARTICULAR CASE, WE
23 IMPOSE CONDITIONS. NO SCHOOL THAT WE HAVE EVER APPROVED IN MY
24 OFFICE, EITHER AS A CITY OFFICIAL OR AS A COUNTY OFFICIAL,
25 HAVE EVER COME CLOSE TO THE NUMBER OF CONDITIONS THAT ARE



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1 IMPOSED ON THIS SCHOOL. NEVER HAS A SCHOOL, A NONPROFIT
2 SCHOOL, EVER BEEN ASKED TO MITIGATE, AT LEAST IN MY DOMAIN,
3 ASKED TO MITIGATE 100 PERCENT OF THE SITE-SPECIFIC TRAFFIC
4 THAT THIS SCHOOL IS BEING ASKED TO MITIGATE. OVER \$3 1/2
5 MILLION THAT THE SCHOOL IS RESPONSIBLE FOR JUST FOR STARTERS.
6 SO THESE ARE VERY TOUGH CONDITIONS THAT HAVE BEEN IMPOSED,
7 EVEN TOUGHER THAN THE ONES THAT WERE IMPOSED LAST NOVEMBER
8 THANKS TO THE EFFORTS OF THE COMMUNITY, THE CITY, OUR OWN
9 PEOPLE IN TRYING TO RATIONALIZE ALL OF THIS STUFF. AND THE
10 BIGGEST VICTORY, IN MY OPINION, THAT OLD AGOURA HAS GOTTEN OUT
11 OF THIS LAST YEAR, AND IT'S TAKEN THE BETTER PART OF THE YEAR
12 TO GET IT DONE, IS THE ELIMINATION OF THE INGRESS AND EGRESS,
13 VEHICULAR ACCESS TO THE SCHOOL FROM CHESBORO, FROM THE
14 BACKSIDE OF THE PROPERTY, WHICH WAS SOMETHING THAT WAS OF
15 GRAVE CONCERN TO BOTH THE CITY AS WELL AS TO THE IMMEDIATE
16 NEIGHBORHOOD. WITH THAT, WE'RE ALL GOING TO HAVE TO LIVE
17 TOGETHER, FOLKS. AND WE'RE ALL-- THERE'S GOING TO BE A
18 CONSTRUCTION PROJECT. THERE'S GOING TO BE A SCHOOL. WE'RE ALL
19 GOING TO-- THIS IS NOT THE END OF THE PROCESS, THIS IS THE
20 BEGINNING OF THE PROCESS. OUR OFFICE WILL BE AN HONEST ARBITER
21 AMONG ALL THE STAKEHOLDERS OUT THERE TO MAKE SURE THAT
22 CONDITIONS ARE ADHERED TO. I WANT TO MAKE THAT CLEAR. WE
23 EXPECT THE SCHOOL TO ADHERE TO THE CONDITIONS. AND WE EXPECT
24 THE NEIGHBORHOOD TO CONTACT US IF THEY THINK THAT CONDITIONS
25 ARE BEING VIOLATED, BOTH IN CONSTRUCTION AND IN THE ONGOING



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1 OPERATION OF THE SCHOOL. WE'RE GOING TO BE AROUND. YOU'RE
2 GOING TO BE AROUND. WE INTEND TO MAKE THIS THING WORK. AND MY
3 OBJECTIVE, AS ALWAYS, IS THAT WHEN IT'S ALL SAID AND DONE,
4 BOTH THE CRITICS AND THE SKEPTICS WILL COME BACK AND SAY IT
5 WASN'T AS WE THOUGHT IT WOULD BE. CONDITIONS HAVE BEEN
6 ADEQUATE. AND I THINK IN THIS CASE IF THEY'RE NOT ADEQUATE, I
7 DON'T KNOW WHAT MORE WE COULD DO. THIS IS A PROJECT THAT IS
8 CONSISTENT WITH THE COMMUNITY PLAN, THE NORTH AREA PLAN. THE
9 PLAN EXPRESSLY ALLOWS FOR LOCAL SCHOOLS IN THE PLAN BY
10 CONDITIONAL USE PERMIT. IF WE HAD CHOSEN TO BAN SCHOOLS, WE
11 WOULD HAVE SAID SO IN THE PLAN. WE DIDN'T SAY SO. WE ALL KNEW
12 IT ALL THE WAY ALONG THE PROCESS. WE WANTED TO HAVE THAT
13 OPTION BECAUSE SCHOOLS ARE AN IMPORTANT PART OF OUR SOCIETY
14 AND EVERY COMMUNITY NEEDS ONE. NO COMMUNITY INVITES THEM IN
15 WITHOUT CONTROVERSY. SO, AGAIN, I WANT TO ECHO THE WORDS OF
16 WHOEVER IT WAS THAT THANKED OUR STAFF. I WANT TO THANK OUR
17 COUNTY STAFF. I WANT TO THANK MY STAFF, BOTH CURRENT STAFF AND
18 TWO GENERATIONS OF STAFF WHO HAVE SINCE RETIRED FROM MY
19 OFFICE. THIS THING HAS TAKEN SO DAMN LONG THAT THREE
20 GENERATIONS OF STAFF HAVE WORKED ON THIS. AND I'M SURE THAT'S
21 THE CASE WITH THE COUNTY PEOPLE, AS WELL. AND I WANT TO THANK
22 THE PEOPLE FROM THE OLD AGOURA COMMUNITY EVEN THOUGH THEY MAY
23 NOT WANT TO BE THANKED BY ME TODAY. YOU HAVE MADE THIS A
24 BETTER PROJECT. AND YOU WILL MAKE IT A BETTER PROJECT AS THE
25 YEARS GO ON. AND I APPRECIATE, I'VE LISTENED VERY CAREFULLY TO



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1 WHAT YOU HAD TO SAY AND TRIED TO RESPOND AS BEST WE CAN TO
2 EVERYTHING YOU ASKED FOR SHORT OF KILLING THE SCHOOL. WITH
3 THAT, I WOULD MOVE APPROVAL OF THE MOTION AS AMENDED WITH THE
4 DATE CHANGE FROM-- WHAT'S THE DATE?

5

6 **RICHARD WEISS, COUNSEL:** FROM NOVEMBER 18TH 2038 TO OCTOBER
7 28TH, 2038.

8

9 **SUP. YAROSLAVSKY:** SO MOVED.

10

11 **SUP. KNABE:** MADAME CHAIR, I'LL SECOND.

12

13 **SUP. BURKE, CHAIR:** SECONDED BY KNABE. WITHOUT OBJECTION, SO
14 ORDERED.

15

16 **SUP. YAROSLAVSKY:** THANK YOU, MADAME CHAIR. ITEM 23, THIS IS
17 THE STATE LEGISLATIVE PROGRAM. I HAVE TWO AMENDMENTS THAT I
18 WANT TO MAKE TO THIS, MADAME CHAIR. I THINK MR. ANTONOVICH HAS
19 ONE TOO, BUT LET ME START WITH MINE. FIRST AMENDMENT IS,
20 "JUVENILE COURT SCHOOLS PLAY A PIVOTAL ROLE IN THE EDUCATION
21 OF THE MOST AT RISK YOUTH IN THE STATE. JUVENILE COURT SCHOOLS
22 PROVIDE EDUCATIONAL SERVICES TO STUDENTS PLACED BY THE COURTS
23 IN JUVENILE HALLS, JUVENILE HOMES, DAY CENTERS, CAMPS,
24 REGIONAL COMMUNITY EDUCATION CENTERS OR GROUP HOMES. THESE
25 STUDENTS ARE UNDER THE AUTHORITY OF THE JUVENILE COURT AND



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1 HAVE BEEN DETAINED AND ARE AWAITING JUDICIAL DISPENSATION OR
2 HAVE BEEN ADJUDICATED AND BEEN INCARCERATED BY THE COURT. FOR
3 MANY OF THESE STUDENTS THE JUVENILE COURT SCHOOLS WILL BE
4 THEIR FINAL OPPORTUNITY TO VEER WAY FROM FURTHER CRIMINAL
5 BEHAVIOR AND TO RETURN TO A MORE PROMISING FUTURE THROUGH
6 EDUCATION AND GOOD CITIZENSHIP. HOWEVER IN SPITE OF THE
7 CRITICAL NEED FOR THESE SCHOOLS, THE STATE'S CURRENT FUNDING
8 SYSTEM PLACES MANY LOCAL PROGRAMS IN JEOPARDY. UNFORTUNATELY
9 THE CURRENT FUNDING SYSTEM FAILS TO ACKNOWLEDGE THE
10 EXTRAORDINARY OPERATIONAL CONSTRAINTS OF THE JUVENILE COURT
11 SCHOOLS, THE NEEDS OF THIS UNIQUE POPULATION AND THE
12 INADEQUACY OF THE LIMIT BASED FUNDING MODEL. THE CURRENT
13 FUNDING SYSTEM FAILS TO TAKE INTO CONSIDERATION THE PRACTICAL
14 REALITIES OF PROVIDING SERVICES TO THESE STUDENTS RANGING FROM
15 THE UNPREDICTABILITY OF THEIR ENROLLMENT AND ATTENDANCE TO
16 THEIR VASTLY DIFFERENT EDUCATIONAL NEEDS INCLUDING A HIGHER
17 PERCENTAGE OF SPECIAL EDUCATION NEEDS. IN SUMMARY, AS A RESULT
18 OF THE FAILURE OF THE CURRENT FUNDING SYSTEM TO ACCOUNT FOR
19 THESE COST INFLATING FACTORS, COUNTY OFFICES OF EDUCATION ARE
20 FACING GROWING FINANCIAL STRAINS IN MAINTAINING THEIR JUVENILE
21 COURT SCHOOLS. IN ORDER TO ADDRESS THE DEFICIENCIES OF THE
22 CURRENT JUVENILE COURT SCHOOL FUNDING SYSTEM, THE STATE SHOULD
23 ESTABLISH A COURT SCHOOL FUNDING MODEL THAT STABILIZES COUNTY
24 OFFICES OF EDUCATION FUNDING BY MOVING AWAY FROM THE AVERAGE
25 DAILY ATTENDANCE ONLY, THE A.D.A. ONLY FUNDING MODEL. THE



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1 CALIFORNIA COUNTY SUPERINTENDENT'S EDUCATIONAL SERVICES
2 ASSOCIATION IS CURRENTLY WORKING ON A PROPOSAL THAT WOULD
3 MODIFY THE CURRENT FUNDING FORMULA FOR JUVENILE SCHOOLS TO ONE
4 THAT IS BASED ON A BED UNIT ENHANCEMENT A.D.A. MODEL. THE
5 MODEL RECOGNIZES THE FULL COMPLEMENT OF TEACHING STAFF,
6 SUPPORT STAFF, MATERIALS AND SUPPLIES AND ADMINISTRATIVE
7 OVERHEAD THAT IS NEEDED TO OFFER INSTRUCTION TO A COMPLEMENT
8 OF STUDENTS RESIDING AT A JUVENILE HALL OR OTHER COURT SCHOOL
9 SETTING. THE COUNTY NEEDS TO SUPPORT THIS PROPOSAL AND WORK
10 WITH OUR LEGISLATURE AND C.C.S.E.S.A. TO ENSURE ITS ADOPTION.
11 MODIFYING THE CURRENT FUNDING FORMULA WILL CREATE, ENHANCE THE
12 QUALITY OF CARE-- CREATE AND ENHANCE THE QUALITY OF CARE IN
13 EDUCATION OF THE YOUTHS THAT ATTEND THE JUVENILE COURTS
14 RECEIVE. I THEREFORE MOVE THAT THE COUNTY STATE AGENDA FOR
15 2009/10 LEGISLATIVE SESSION BE AMENDED TO INCLUDE A PROVISION
16 THAT WILL SUPPORT THE CALIFORNIA SUPERINTENDENT'S EDUCATIONAL
17 SERVICES ASSOCIATION PROPOSAL TO MODIFY CURRENT FUNDING
18 FORMULA FOR JUVENILE COURT SCHOOLS TO ONE THAT IS BASED ON A
19 BED UNIT ENHANCEMENT A.D.A. MODEL. "

20

21 **SUP. BURKE, CHAIR:** ALL RIGHT. THAT'S A MOTION.

22

23 **SUP. YAROSLAVSKY:** THAT'S ONE AMENDMENT.

24

25 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, DID YOU HAVE?



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1

2 **SUP. YAROSLAVSKY:** I HAVE ONE MORE. HANG ON. SO THERE'S NO
3 OBJECTION TO THAT ONE?

4

5 **SUP. BURKE, CHAIR:** NO.

6

7 **SUP. YAROSLAVSKY:** LOOKING FOR THE-- THERE IT IS. TRY NOT TO
8 READ THE WHOLE THING THIS TIME "THE COUNTY OF LOS ANGELES HAS
9 SUPPORTED THE STATE'S SIGNIFICANT EFFORTS TO ADDRESS GLOBAL
10 WARMING THROUGH THE PASSAGE OF GROUNDBREAKING STATE LAWS. THIS
11 LEGISLATION HAS INCLUDED THE COUNTY-SUPPORTED A.B.-32 ALSO
12 KNOWN AS 'GLOBAL WARMING SOLUTIONS ACT OF 2006.' COUNTY
13 SUPPORTED S.B.-375 AND S.B.-97 WHICH MANDATED THAT THE STATE
14 DEVELOP CALIFORNIA ENVIRONMENTAL QUALITY ACT GUIDELINES
15 REGARDING HOW C.E.Q.A. DOCUMENTS SHOULD ACCOUNT FOR AND
16 MITIGATE GREENHOUSE GAS EMISSIONS CREATED BY PROJECTS SUCH TO
17 THE C.E.Q.A. REVIEW. WITH ALL THREE PIECES OF LEGISLATION
18 ESTABLISHED WORTHWHILE-- WHILE ALL THREE PIECES OF LEGISLATION
19 ESTABLISHED WORTHWHILE GOALS, AND THE COUNTY WAS RIGHT TO
20 SUPPORT THESE EFFORTS, THE TRUE EFFECT OF THESE NEW LAWS WILL
21 ULTIMATELY BE DETERMINED BY THE VARIOUS STATE REGULATORY
22 AGENCIES THAT ARE CURRENTLY IN THE PROCESS OF PROMULGATING
23 REGULATIONS TO IMPLEMENT THE LEGISLATION. IF THE COUNTY FAILS
24 TO MONITOR THIS REGULATORY ACTIVITY, THE COUNTY COULD BE FACED
25 WITH EXPENSIVE NEW MANDATES, AND, FRANKLY, UNINTENDED



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1 CONSEQUENCES. SEPARATE FROM THIS CONCERN UNDER SECTION 3.2-8
2 LAND USE PLANNING OF THE LEGISLATIVE AGENDA THERE IS CURRENTLY
3 A BROAD PROPOSAL TO SUPPORT LEGISLATION THAT WOULD REQUIRE
4 THAT C.E.Q.A. EXEMPTIONS FOR AFFORDABLE INFILL AND FARM WORKER
5 HOUSING ARE USED BY LOCAL JURISDICTIONS. WHILE THIS PROPOSAL
6 MAY HOLD MERIT, THE BOARD OF SUPERVISORS DOES NOT CURRENTLY
7 HAVE ENOUGH INFORMATION TO EVALUATE THE STAFF'S PROPOSAL ON
8 THIS ONE ITEM. I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS
9 ADD A PROVISION TO THE COUNTY'S '09/'10 STATE LEGISLATIVE
10 AGENDA TO MONITOR REGULATORY PROCEEDINGS INITIATED BY A.B.-32,
11 S.B.-375, AND S.B.-97 AND ADVOCATE FOR REGULATIONS THAT WOULD
12 1) PRESERVE THE COUNTY'S FLEXIBILITY IN MAKING C.E.Q.A.
13 DETERMINATIONS AND 2) INCENTIVIZE ACTIONS BYTHE COUNTY AND
14 OTHER LOCAL GOVERNMENTS TO REDUCE GREENHOUSE GAS EMISSIONS AND
15 MEET A.B.-32 MANDATES BOTH THROUGH THEIR OPERATIONS AND THEIR
16 REGULATORY AUTHORITY. I FURTHER MOVE THAT THE BOARD OF
17 SUPERVISRS REMOVE PROVISION 3.2-8, RELATING TO THE C.E.Q.A.
18 EXEMPTIONS FROM THE STATE LEGISLATIVE AGENDA UNTIL SUCH TIME
19 AS MORE INFORMATION IS PROVIDED BY THE DEPARTMENT OF REGIONAL
20 PLANNING TO THE BOARD." JUST THAT ONE PIECE. THAT'S MY SECOND
21 AMENDMENT.

22

23 **SUP. ANTONOVICH:** MY AMENDMENT: "I MOVE THAT THE BOARD MODIFY
24 ITEM 12-112 OF THE COUNTY STATE LEGISLATIVE AGENDA TO REQUIRE
25 THAT LEGISLATION PROVIDING FOR INVENTIVES FOR GREEN ENERGY



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1 PROGRAMS, INCLUDING WIND TURBINES SOLAR PANELS TO INCLUDE
2 PROVISIONS WHICH PROTECT THE COUNTY'S ABILITY TO ANALYZE
3 ENVIRONMENTAL IMPACTS UNDER THE CALIFORNIA ENVIRONMENTAL
4 QUALITY ACT, PRESERVING THE COUNTY'S ABILITY TO EXERCISE
5 DISCRETION IN REGULATING LAND USES IN OUR UNINCORPORATED
6 AREAS."

7

8 **SUP. BURKE, CHAIR:** AND THAT'S ACCEPTED. ARE YOU MOVING THE
9 ITEM?

10

11 **CLERK SACHI HAMAI:** MADAME CHAIR?

12

13 **SUP. ANTONOVICH:** ITEM 23.

14

15 **CLERK SACHI HAMAI:** MEMBERS OF THE BOARD, ON THIS ITEM, THE
16 C.E.O. WOULD ALSO LIKE TO-- THERE'S A SECTION, IT'S UNDER 3.2.
17 IT'S NUMBER 13. THEY WOULD LIKE THIS REFERRED BACK TO THE
18 C.E.O.'S OFFICE.

19

20 **SUP. YAROSLAVSKY:** WHAT'S THAT ABOUT?

21

22 **CLERK SACHI HAMAI:** ON PAGE 4, IT WAS UNDER THE LAND USE
23 PLANNING POLICY? IT'S NUMBER 13 AT THE BOTTOM OF PAGE 4.

24

25 **SUP. YAROSLAVSKY:** I WANT TO KNOW WHAT IT SAYS.



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1

2 **CLERK SACHI HAMAI:** I COULD READ IT. IT SAYS SUPPORT
3 LEGISLATION THAT AMENDS THE STATE SUBDIVISION MAP ACT TO ALLOW
4 LOCAL JURISDICTIONS THE OPTION TO REQUIRE NOT ONLY LARGER
5 TRACT MAPS BUT ALSO SMALLER SUBDIVISION PROJECTS TO PROVIDE A
6 WATER SUPPLY AVAILABILITY ASSESSMENT AND/OR PROOF OF WATER
7 SOURCE PRIOR TO TENTATIVE MAP APPROVAL TO ENSURE ADEQUACY OF
8 WATER SUPPLY.

9

10 **SUP. YAROSLAVSKY:** THANK YOU.

11

12 **SUP. BURKE, CHAIR:** YOU'RE ASKING FOR THAT SECTION TO BE
13 RETURNED?

14

15 **CLERK SACHI HAMAI:** REFERRED BACK TO THE CHIEF EXECUTIVE OFFICE
16 ALONG WITH, AGAIN, HIS RECOMMENDATION FOR NUMBER 3.6 CHILD
17 SUPPORT ADMINISTRATION. THOSE TWO ITEMS HE WANTED REFERRED
18 BACK.

19

20 **SUP. YAROSLAVSKY:** RIGHT. ON THE FIRST ONE, CAN WE GET A REPORT
21 BACK ON THAT, MR. FUJIOKA, IN JANUARY? SO THAT THIS
22 LEGISLATIVE SESSION GETS GOING? I DON'T KNOW ABOUT THE OTHER
23 ONE, THE CHILD SUPPORT, BUT THE FIRST ONE. THANKS.

24



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1 **SUP. BURKE, CHAIR:** ALL RIGHT. SO MOVED BY YAROSLAVSKY.
2 SECONDED BY ANTONOVICH. 23 IS ADOPTED WITHOUT OBJECTION.

3

4 **SUP. YAROSLAVSKY:** AS AMENDED.

5

6 **SUP. BURKE, CHAIR:** AS AMENDED, AND WITH THE REFERENCE BACK OF
7 THOSE TWO SECTIONS, WITH A REPORT BACK ON THOSE TWO SECTIONS
8 IN JANUARY.

9

10 **SUP. YAROSLAVSKY:** ON THE WATER ISSUE IN JANUARY. THE OTHER ONE
11 WE'LL LEAVE IT UP TO THEM.

12

13 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, SO ORDERED.

14

15 **SUP. YAROSLAVSKY:** DO YOU HAVE A COUPLE OF OTHER-- MISS MOLINA
16 WAS HOLDING IT AND SO WAS I, ITEM 21. I JUST DEFER TO HER. ON
17 THE F.E.M.A. ISSUE.

18

19 **SUP. MOLINA:** LET ME GET A BETTER UNDERSTANDING. IT'S MY
20 UNDERSTANDING THAT SORT OF-- GOING BACK TO F.E.M.A. AND SAYING
21 WE'VE EXHAUSTED ANY OPTIONS THAT WE COULD PROBABLY UTILIZE AS
22 FAR AS THESE DOLLARS BEING AVAILABLE BECAUSE WE HAVEN'T BEEN
23 ABLE TO MATCH THE DOLLARS, WHETHER IT BE FOR THE COURTHOUSE,
24 THE OLD COURTHOUSE. WHAT IS IT CALLED?

25



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1 **C.E.O. FUJIOKA:** COURTHOUSE, HALL OF JUSTICE.

2

3 **SUP. MOLINA:** AS WELL AS THIS BUILDING AND OTHER KINDS OF
4 THINGS. AND I GUESS WHAT I'D LIKE TO SAY, I KNOW WE'VE HAD
5 VARIOUS EXTENSIONS, AND IT'S BEEN A PROBLEM, BUT I'D LIKE TO
6 GIVE US A LITTLE BIT LONGER TIME. AND I THINK IT'S WORTH AN
7 OPPORTUNITY TO MAYBE AGAIN MAKE AN EFFORT TO CONTINUE-- I KNOW
8 THAT IT'S TOUGH ECONOMIC TIMES AND ALL, BUT IT JUST SEEMS A
9 SHAME TO SAY WE JUST CAN'T UTILIZE THESE DOLLARS OR MATCH
10 THEM. SO THAT'S BASICALLY WHAT I'M REQUESTING WE DO. I DO HAVE
11 A MOTION THAT SAYS THAT. THERE IT IS. IT SAYS THAT, "I
12 THEREFORE MOVE THAT THE C.E.O. AND THE COUNTY'S LEGISLATIVE BE
13 DIRECTED TO DEVELOP A STRATEGY TO SECURE A TIME EXTENSION ON
14 ALL DEADLINES ASSOCIATED WITH THE F.E.M.A. DISASTER ASSISTANCE
15 GRANTS FOR THE RENOVATION OF THE HALL OF JUSTICE AS WELL AS
16 THE HAHN HALL OF ADMINISTRATION." I KNOW THAT YOU PROBABLY ARE
17 EXHAUSTED OF DOING THESE ALL THE TIME BUT I THINK IT REALLY
18 WOULD BE VALUABLE. IT REALLY IS QUITE A BIT OF MONEY THAT WE
19 SHOULD TRY TO PRESERVE AND PROTECT AND FIND A WAY TO MATCH.

20

21 **SUP. YAROSLAVSKY:** ARE WE ALSO TALKING ABOUT THE MOSK
22 COURTHOUSE?

23

24 **SUP. MOLINA:** I THINK IT'S ALSO INCLUDED IN HERE, ISN'T IT?

25



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1 **C.E.O. FUJIOKA:** IT DOES INCLUDE THE COURTHOUSE. AGAIN, THE
2 HALL OF JUSTICE AND THEN THIS FACILITY.

3

4 **SUP. YAROSLAVSKY:** RIGHT. BUT YOUR MOTION DOES NOT CITE THE
5 MOSK IT'S PROBABLY AN OVERSIGHT

6

7 **SUP. MOLINA:** RIGHT. BECAUSE IT SORT OF STATES--

8

9 **SUP. YAROSLAVSKY:** NOT YET.

10

11 **DEBBIE LIZZARI:** YES, I THINK, SUPERVISOR, THAT YOU'VE ALREADY
12 APPROVED THE TRANSFER OF THAT COURTHOUSE TO THE STATE.

13

14 **SUP. YAROSLAVSKY:** WE HAVE?

15

16 **DEBBIE LIZZARI:** SO THEREFORE WE WOULDN'T SUGGEST THAT WE GO TO
17 F.E.M.A. AND ASK FOR CONTINUATION OF FUNDING TO DO REPAIRS ON
18 THAT.

19

20 **SUP. YAROSLAVSKY:** OKAY. BUT WE SHOULDN'T ALSO PULL THE PLUG ON
21 THEIR ABILITY TO GET-- YOUR RECOMMENDATION WAS THAT WE SEND A
22 NOTIFICATION TO THE F.E.M.A.. OR WHOEVER PULLING THE PLUG ON
23 THE HAHN BUILDING, THIS BUILDING, THE HALL OF JUSTICE AND THE
24 MOSK COURTHOUSE. WHY WOULD WE DO THAT IF WE DON'T OWN IT? ON
25 THE MOSK COURTHOUSE?



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1

2 **DEBBIE LIZZARI:** I THINK WE JUST NEVER WENT BACK AND NOTIFIED
3 F.E.M.A. OFFICIALLY THAT-- BECAUSE THE F.E.M.A. AWARD WAS
4 PROVIDED BECAUSE THE COUNTY AT THE TIME OWNED THE FACILITY AND
5 DID AN APPLICATION BASED ON THE DAMAGE. SO WE HAVEN'T DONE
6 ANYTHING OFFICIALLY BACK TO THE FEDS, I THINK WE JUST WANTED
7 TO BE ABLE TO DO THAT.

8

9 **SUP. BURKE, CHAIR:** WILL THIS, IN EFFECT, HAVE ANY EFFECT IN
10 TERMINATING THE ABILITY TO DO THE WORK? WILL IT TERMINATE THE
11 AWARD?

12

13 **DEBBIE LIZZARI:** WELL--

14

15 **SUP. MOLINA:** IF WE DON'T ASK FOR AN EXTENSION, WE LOSE THE
16 MONEY.

17

18 **SUP. YAROSLAVSKY:** IT'S A LOT OF MONEY.

19

20 **SUP. BURKE, CHAIR:** WE WANT IT TO BE DONE. SO IT SEEMS TO ME WE
21 SHOULD NEGOTIATE SOME KIND OF A TRANSFER TO THE STATE, THEN,
22 OF MOSS FOR THOSE FUNDS.

23

24 **SUP. MOLINA:** I THINK THE ISSUE IS WHAT OUR INVOLVEMENT IS.
25 RIGHT NOW WE WOULD NEGOTIATE, IF WE COULD, WITH F.E.M.A. FOR



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1 AN EXTENSION FOR THE PROPERTIES THAT WE HAVE. NOW, I DON'T
2 KNOW WHAT THAT MEANS. IF WE WANT TO INCLUDE IT NOW TO FIGURE
3 OUT WHAT THAT WOULD MEAN, BECAUSE WE DON'T HAVE ANY
4 OWNERSHIPS. SO WE CAN'T DO ANYTHING ON BEHALF OF--

5

6 **SUP. BURKE, CHAIR:** NO.

7

8 **SUP. MOLINA:** OF THE STATE COURTHOUSE. BUT MAYBE WE COULD PUT
9 IN SOME LANGUAGE TO SAY COULD YOU NEGOTIATE WITH THE STATE AS
10 TO HOW THEY WANT TO MOVE FORWARD? I DON'T KNOW THAT IT
11 NECESSARILY BELONGS TO ANY ONE PROJECT. IT WAS THE IDEA THAT
12 THIS F.E.M.A. MONEY WAS TO BE UTILIZED FOR THE REHAB OF ALL
13 THOSE FACILITIES, AND WE HAVEN'T BEEN ABLE TO FIND THE KIND OF
14 MATCHING DOLLARS TO DRAW THOSE FUNDS DOWN.

15

16 **SUP. BURKE, CHAIR:** HAVE WE HAD ANY CONVERSATIONS WITH THE
17 STATE REGARDING THE COURTHOUSE ON THIS ISSUE?

18

19 **DEBBIE LIZZARI:** NOT THAT I'M AWARE OF, NO.

20

21 **SUP. BURKE, CHAIR:** WELL, I THINK WE SHOULD.

22

23 **SUP. MOLINA:** WELL MAYBE WHAT WE COULD DO IS ADD TO IT THAT
24 THERE SHOULD ALSO AT THE SAME TIME THAT WHILE YOU'RE WORKING
25 WITH OUR D.C. ADVOCATES AND STATE ADVOCATES, WE MIGHT LOOK



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1 INTO WHAT KIND OF CONVERSATION WE SHOULD GET INTO IN REGARD TO
2 IT BECAUSE IT ALSO-- IT DID SUSTAIN EARTHQUAKE DAMAGE, AS WE
3 ALL KNOW, AND NEEDS TO BE REHABBED AND REBUILT. AND MAYBE WE
4 COULD FIND A WAY THAT--

5

6 **SUP. BURKE, CHAIR:** MAYBE THE STATE COULD PUT THAT MONEY UP.

7

8 **SUP. YAROSLAVSKY:** THAT'S A GOOD IDEA.

9

10 **C.E.O. FUJIOKA:** WE WILL DO THAT.

11

12 **SUP. YAROSLAVSKY:** AND THIS WOULD BE-- MISS MOLINA'S MOTION
13 WOULD BE A SUBSTITUTE FOR THE ITEM SO THAT WE'RE NOT GOING TO
14 SEND A LETTER.

15

16 **SUP. MOLINA:** EXACTLY. THAT'S WHAT IT IS, TO PREVENT THEM FROM
17 SENDING THE LETTER TO SAY WE GIVE UP, BUT INSTEAD LET'S TAKE
18 ANOTHER APPROACH AT IT.

19

20 **SUP. YAROSLAVSKY:** I SECOND THAT.

21

22 **SUP. BURKE, CHAIR:** THAT YOU HAVE CONVERSATIONS WITH THE STATE
23 TO DETERMINE IF THEY WISH TO SUBSTITUTE IN.

24



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1 **C.E.O. FUJIOKA:** YES. THE DIFFICULTY IS, WE UNDERSTAND THE
2 PROBLEMS ASSOCIATED WITH BASICALLY TURNING THIS MONEY BACK,
3 NOT TAKING ADVANTAGE OF THIS MONEY. AT THE SAME TIME GIVEN THE
4 ENVIRONMENT WE HAVE RIGHT NOW WITH BOTH THE ECONOMIC SITUATION
5 AND OTHER COMPETING PRIORITIES, IT MAKES IT VERY DIFFICULT.
6 BUT THE MOTION IN MAKING THE ATTEMPT IS ABSOLUTELY SOMETHING
7 WE SHOULD PURSUE.

8

9 **SUP. YAROSLAVSKY:** I'LL SECOND THE MOTION.

10

11 **SUP. BURKE, CHAIR:** ALL RIGHT. AS AMENDED. MOVED AND SECONDED.
12 MOVED BY MOLINA. SECONDED BY YAROSLAVSKY. WITHOUT OBJECTION,
13 SO ORDERED.

14

15 **SUP. YAROSLAVSKY:** DID WE DO NUMBER 10?

16

17 **SUP. BURKE, CHAIR:** YES, I THOUGHT WE DID. YES.

18

19 **SUP. YAROSLAVSKY:** WE DID, OKAY. LET ME JUST SEE IF THERE'S
20 SOMETHING ELSE, MADAME CHAIR. DO YOU HAVE ANY PUBLIC TESTIMONY
21 ITEMS THAT ARE LEFT THAT ARE SHORT?

22

23 **SUP. BURKE, CHAIR:** NOT BY ONE PERSON ALONE. THERE'S TWO OR
24 THREE THAT ARE PUBLIC ITEMS. WE HAVE 25? WHAT ABOUT 38?

25



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1 SUP. YAROSLAVSKY: 38?

2

3 SUP. KNABE: I'M GOING TO CONTINUE 38 A WEEK. BUT THERE ARE
4 SOME FOLKS HERE THAT NEED TO TESTIFY.

5

6 SUP. YAROSLAVSKY: I'LL TAKE IT UP.

7

8 SUP. KNABE: THANK YOU. IT'S BEEN SITTING HERE A LONG TIME.

9

10 SUP. YAROSLAVSKY: COULD HAVE BEEN LONGER. I'LL TAKE UP ITEM
11 38.

12

13 SUP. KNABE: WE HAVE A NUMBER OF FOLKS. I THINK SOME OF THIS IS
14 FROM A COUPLE WEEKS AGO, AS WELL, TOO. SO I WOULD ASK WE GIVE
15 EACH SPEAKER A MINUTE. THERE IS APPROXIMATELY 14 OR 15 FOLKS,
16 16, MAYBE, SIGNED UP. FIRST OF ALL, WE'LL CALL UP ISIDERIO
17 SANCHEZ. DARLENE GALLO. ERNEST LANGLEY. AND FERNANDO GUERRA.
18 THE FIRST FOUR. AND THEN AS YOU FINISH SPEAKING, IF YOU TAKE
19 YOUR SEAT, I'LL CALL THE NEXT PERSON UP. IDENTIFY YOURSELF FOR
20 THE RECORD AND THEN THE TIMER WILL GO ON. SO ISIDERIO?

21

22 ISIDERIO SANCHEZ: MY NAME IS ISIDERIO SANCHEZ. I LIVE AT 1742,
23 CHARLEMAGNE AVENUE IN HACIENDA HEIGHTS. I'M HERE, I WOULD LIKE
24 TO SUPPORT THE STAFF RECOMMENDATION TO AWARD THE TRASH
25 COLLECTION CONTRACT TO ATHENS SERVICES. I AM MOST INTERESTED



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1 IN SAVING MY FAMILY. IT'S GOING TO REALIZE NEW RATES BY ATHENS
2 ARE LOWER, THEY'RE 18 A MONTH. I'M CURRENTLY PAYING \$25 A
3 MONTH. PLEASE SUPPORT THE STAFF RECOMMENDATION. THANK YOU.

4

5 **SUP. KNABE:** THANK YOU. DARLENE?

6

7 **DARLENE GALLO:** HI, MY NAME IS DARLENE AND I LIVE IN HACIENDA
8 HEIGHTS. I LIVE IN A TWO-FAMILY INCOME HOME THAT PROVIDES FOR
9 SEVEN PEOPLE HOUSEHOLD. I LIVE WITH MY HUSBAND, THREE CHILDREN
10 AND MY ELDERLY MOTHER AND FATHER-IN-LAW. MY HUSBAND AND I
11 SOLELY PROVIDE FOR OUR FAMILY. WITH THE ECONOMY BEING THE WAY
12 IT IS, EVERY PENNY COUNTS. THE COUNTY PUT THE CONTRACT OUT TO
13 BID AND GOT THE BEST RATE THEY COULD FIND FOR HACIENDA
14 HEIGHTS. AND AS I UNDERSTAND SOUND ATHENS SERVICES AS THE
15 LOWEST BIDDER. MY ONLY QUESTION IS: WHAT IS THE PROBLEM? ALL
16 THE DISPOSAL COMPANIES FOLLOW THE RULES, PUT IN THEIR BIDS AND
17 THE COUNTY CHOSE THE COMPANY THAT MET REQUIREMENTS AND LOWEST
18 RATES. AS FAR AS I'M CONCERNED, THAT SHOULD BE THE END OF THE
19 STORY. PLEASE APPROVE THE CONTRACT WITH ATHENS SERVICES. THANK
20 YOU.

21

22 **SUP. KNABE:** THANK YOU, DARLENE. THEN I CALL UP TERI GOMEZ AND
23 CHRIS CARLOS. ERNEST?

24



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1 **ERNEST LANGLEY:** YES. GOOD MORNING, MADAME CHAIRMAN AND MEMBERS
2 OF THE BOARD OF SUPERVISORS. MY NAME IS ERNIE LANGLEY. MY
3 ADDRESS IS 1550 PARKLAWN ROAD IN HACIENDA HEIGHTS. I HAVE BEEN
4 A REDENT OF HACIENDA HEIGHTS OF 28 YEARS. I'D LIKE TO TAKE A
5 MOMENT TO RECOGNIZE A GROUP OF HACIENDA HEIGHTS RESIDENTS AND
6 SUPPORTERS THAT ARE HERE IN SUPPORT OF AWARDING THE TRASH
7 REMOVAL CONTRACT TO ATHENS SERVICES. MAY I ASK THEM ALL TO
8 STAND, PLEASE? THANK YOU. I AM VERY PLEASED THAT YOU HAVE
9 DECIDED TO BID THE CONTRACT FOR TRASH SERVICE IN MY COMMUNITY
10 AND AM EVEN MORE PLEASED TO LEARN THAT IF ATHENS' PROPOSAL IS
11 ACCEPTED, I WILL BE SAVING APPROXIMATELY \$16 TO \$20 A MONTH
12 DEPENDING UPON MY CURRENT TRASH HAULER. WHILE THAT MAY NOT
13 SEEM LIKE A LOT OF MONEY OVER THE LIFE OF THE CONTRACT IT'S
14 SIGNIFICANT TO ME AND IT'S EVEN MORE IMPORTANT TO MY NEIGHBORS
15 IN HACIENDA HEIGHTS. WE ARE LOOKING AT 14,000 FAMILIES SAVING
16 BETWEEN 8 TO \$15 TO \$16 A MONTH. THAT'S IN EXCESS OF 100,000 A
17 MONTH SAVINGS TO OUR RESIDENTS. THE IRONY IS THAT ONE OF THOSE
18 LOSING BIDDERS, WHO IS MAKING THE MOST NOISE ABOUT THE WINNING
19 BIDDER, IS PUTTING ALL THAT EXTRA CASH IN THEIR POCKETS EVERY
20 MONTH. I UNDERSTAND WHY THEY MIGHT BE COMPLAINING. BUT PUT
21 YOURSELF IN OUR SHOES. APPARENTLY I'VE BEEN OVERPAYING FOR MY
22 SERVICE ALL THESE YEARS, AND NOW IT'S TIME FOR MY FAMILY TO
23 GET A BREAK. I WOULD ENCOURAGE YOU TO APPROVE THE
24 RECOMMENDATION TODAY SO THAT ALL THE RESIDENTS OF HACIENDA



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1 HEIGHTS CAN BEGIN SAVING MONEY ON THEIR TRASH BILLS. THANK
2 YOU.

3

4 **SUP. KNABE:** THANK YOU. FERNANDO? AND THEN I WOULD ASK ERIC
5 HERBERT TO JOIN US HERE, PLEASE.

6

7 **FERNANDO GUERRA:** MY NAME IS FERNANDO GUERRA. I LIVE AT 15571
8 FACILIDAD IN HACIENDA HEIGHTS. AS BEST I CAN FIGURE, HACIENDA
9 HEIGHTS PAYS JUST ABOUT THE HIGHEST TRASH BILLS IN THE COUNTY.
10 IF YOU APPROVE THIS CONTRACT, WE WILL BE UNDER \$18 FOR OUR
11 BILL WHERE EVERYONE ELSE IN THE COUNTY IS. IT'S A GOOD THING.
12 I CAN'T WAIT. I RESPECT LOYALTY. I CAN UNDERSTAND WANT
13 TOGETHER STAY WITH A COMPANY THAT'S BEEN PROVIDING SERVICE FOR
14 THE LAST 10 YEARS. BUT WHEN THEY SAID, "OOPS, WE'VE BEEN
15 CHARGING TOO MUCH, NOW WE'RE GOING TO CUT THE RATES," AND
16 SOMEONE ELSE STILL BEATS THEM, THEN I'M THROUGH WITH LOYALTY,
17 EXCUSE ME. IN THESE ECONOMIC TIMES, WE HAVE TO WATCH EVERY
18 PENNY. HACIENDA HEIGHTS IS AN OLDER COMMUNITY WITH LOTS OF
19 PEOPLE ON FIXED INCOMES. 10 OR \$15 A MONTH IS IMPORTANT.
20 PLEASE APPROVE THE DEAL WITH ATHENS AND LET'S PUT THEIR FEET
21 TO THE FIRE TO PERFORM. THANK YOU.

22

23 **SUP. KNABE:** THANK YOU. TERI?

24



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1 **TERI GOMEZ:** MEMBERS OF THE BOARD, GOOD MORNING. MY NAME IS
2 TERI GOMEZ AND I LIVE AT 1217 9TH AVENUE IN HACIENDA HEIGHTS.
3 QUITE FRANKLY, I DON'T SEE WHAT ALL THE FUSS IS ABOUT. THE
4 COUNTY WENT SHOPPING AROUND FOR THE BEST DEAL AND APPARENTLY
5 FOUND IT. LET'S GIVE THE COMPANY THAT WON THE PROCESS A
6 CHANCE. IF THEY SLIP UP, I'M SURE THERE ARE SAFEGUARDS IN THE
7 CONTRACT THAT SET PERFORMANCE STANDARDS SO THEY CAN BE MADE TO
8 TOE THE LINE. LET'S FACE IT. IT'S NICE TO BE GETTING A LOWER
9 RATE ON A NECESSARY SERVICE WHEN EVERYTHING ELSE LIKE WATER,
10 GAS AND ELECTRICITY IS GOING UP AND UP. LET'S GET THE NEW
11 LOWER RATES IN PLACE AS SOON AS POSSIBLE. THANK YOU.

12

13 **SUP. KNABE:** THANK YOU, TERI. CHRIS.

14

15 **CHRIS CARLOS:** HONORABLE MEMBERS OF THE BOARD, GOOD MORNING.

16

17 **SUP. KNABE:** AND THEN I'LL ASK SUZANNE FRATTO AND THEN JIM
18 KLEINPELL TO JOIN US AS WELL AS TANYA ROSALES.

19

20 **CHRIS CARLOS:** MEMBERS OF THE BOARD, GOOD MORNING. I'M CHRIS
21 CARLOS, DIRECTOR OF GOVERNMENTAL AFFAIRS FOR ATHENS SERVICES.
22 I WANT TO COMMEND THE COUNTY'S PUBLIC WORKS DEPARTMENT STAFF
23 FOR THEIR CAREFUL, THOROUGH ANALYSIS OF THE HACIENDA HEIGHTS
24 R.F.P. PROPOSALS AND FOR THEIR CONSIDERED RECOMMENDATIONS THAT
25 ATHENS PROVIDE WASTE HAULING SERVICES FOR HACIENDA HEIGHTS.



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1 THE PUBLIC WORKS DEPARTMENT HAS DEVELOPED AN R.F.P PROCESS
2 THAT IS AMONG THE MOST STRINGENT ANYWHERE IN THE STATE OF
3 CALIFORNIA. IT IS TOUGH BUT IT IS FAIR. IT IS DESIGNED TO
4 GARNER EACH COMMUNITY THE BEST POSSIBLE SERVICE AT THE BEST
5 POSSIBLE RATE. ATHENS HAS SUBMITTED PROPOSALS FOR SEVERAL
6 COUNTY AREAS. WE WON SOME AND WE'VE LOST SOME. FOR EXAMPLE, IN
7 THE UNINCORPORATED AREA OF COVINA ,WHERE WE SERVED FOR MORE
8 THAN 40 YEARS, WE DIDN'T SUBMIT THE LOWEST BID. WE LOST THAT
9 AREA. WE WERE SORRY TO GO. WE HAD DEVELOPED FRIENDSHIPS. WE
10 HAD DONATED A LOT OF MONEY INTO THE COMMUNITY IN VOLUNTEER
11 HOURS, BUT THE PROCESS WAS FAIR SO WE WENT WITHOUT PROTEST.
12 BUT HACIENDA HEIGHTS PROCESS WAS SIMILARLY STRINGENT AND FAIR.
13 IN FACT, THERE WERE NO PROTESTS FILED DURING THE PROTEST
14 PERIOD. SO THAT WOULD LEAD ONE TO REASONABLY CONCLUDE THAT IT
15 IS NOT THE PROCESS THAT OUR COMPETITOR HAS A PROBLEM WITH BUT
16 RATHER THE OUTCOME. WE URGE YOU TO APPROVE THE CONTRACT AS
17 RECOMMENDED BY STAFF. THANK YOU.

18

19 **SUP. KNABE:** YES, HERBERT.

20

21 **ERIC HERBERT:** THANK YOU, MADAME CHAIR, MEMBERS OF THE BOARD.
22 MY NAME IS ERIC HERBERT. I'M THE PRESIDENT OF ATHENS SERVICES.
23 I'M HERE AGAIN TO URGE YOU TO AUTHORIZE THIS CONTRACT SO WE
24 CAN GET STARTED. I THINK A LOT OF PEOPLE HAVE MADE A LOT OF
25 GOOD COMMENTS ABOUT RATES, ABOUT THE EXTENSIVE PROCESS, THE



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1 REVIEW THE COUNTY STAFF HAS GONE THROUGH. YES, WE'VE SUBMITTED
2 A NUMBER OF DIFFERENT PROPOSALS THROUGH A NUMBER OF DIFFERENT
3 CYCLES. WE'VE WON SOME, WE'VE LOST SOME. BUT WE ARE HERE MOST
4 IMPORTANTLY, AND I'LL KEEP MY COMMENTS BRIEF. BUT WE ARE HERE
5 TO PROVIDE SERVICES TO HACIENDA HEIGHTS. WE WILL DO OUR LEVEL
6 BEST. WE WILL DO A GREAT JOB. WE WILL DO IT AT A GREAT RATE.
7 WE WILL FOLLOW THE CONTRACT. WE WILL MAKE SURE THAT THE
8 SERVICES THAT ARE BARGAINED FOR ARE THE SERVICES THAT ARE
9 RECEIVED. AND WE'LL DO THAT FOR THE LIFE OF THIS CONTRACT. I
10 URGE YOU TO VOTE IN FAVOR OF US AND LET US GET STARTED AND GET
11 THE RATE SAVINGS TO THE RATE PAYERS AS QUICKLY AS POSSIBLE.
12 QUICK MATH IS THAT IT'S ABOUT A \$2 1/2 MILLION SAVINGS A YEAR
13 TO THE RESIDENTS OF HACIENDA HEIGHTS. WE NEED TO GET GOING.
14 THANK YOU VERY MUCH. AS ALWAYS I'M AVAILABLE FOR ANY
15 QUESTIONS. THANK YOU.

16

17 **SUP. KNABE:** SUZANNE AND THEN I'D ASK RONNIE JONES TO JOIN US
18 UP HERE.

19

20 **SUZANNE FRATTO:** GOOD MORNING AND THANK YOU, MR. KNABE AND
21 SUPERVISORS. MY NAME IS SUZANNE FRATTO, AND I'M A 20-YEAR PLUS
22 RESIDENT IN HACIENDA HEIGHTS. I DID RECEIVE THE ORIGINAL
23 QUESTIONNAIRE THAT WAS SENT OUT REGARDING A CHANGE IN OUR
24 TRASH SERVICE AND I WAS OPPOSED TO IT AND DID EXPRESS THAT. I
25 DO UNDERSTAND AT THIS POINT IN TIME THAT IT IS PROBABLY



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1 NECESSARY TO TAKE THIS STEP OF FRANCHISING AND CONTROLLING OUR
2 TRASH SERVICE AND, IN TURN, RECOGNIZING THE ENVIRONMENTAL
3 CONCERNS, SAFETY CONCERNS AND PRICE CONCERNS. I UNDERSTAND
4 THERE WAS A BIDDING PROCESS, A VERY BLACK AND WHITE PROCESS AS
5 I WAS TOLD LAST NIGHT AT THE HACIENDA HEIGHTS IMPROVEMENT
6 ASSOCIATION. IT WENT TO AUCTION, THE LOWEST BID WON. ACCEPT
7 IT. GET OVER IT. BUT I THINK IT'S MORE THAN A BLACK AND WHITE
8 PROCESS. I THINK THERE ARE MANY GRAY AREAS THAT HAVE BEEN
9 OVERLOOKED OR WEREN'T WEIGHTED IN THIS PROCESS, MOST
10 IMPORTANTLY ENVIRONMENTAL. AS I BELIEVE IT, ATHENS IS NOT EVEN
11 UTILIZING CLEAN AIR FUEL TRUCKS AT THIS POINT, CLEAN FUEL
12 TRUCKS. VALLEY VISTA HAS BEEN USING THEM FOR YEARS.

13

14 **SUP. KNABE:** YES, FINISH UP.

15

16 **SUZANNE FRATTO:** FINISH UP? THANK YOU. VALLEY VISTA HAS BEEN A
17 LEADER IN OUR COMMUNITY AND IN SERVICE. AS YOU KNOW, I'M THE
18 VICE PRESIDENT OF THE POINT HILLS CONCERTS IN THE PARK BOARD
19 OF DIRECTORS. INDISCRIMINATELY WE SEND OUT LETTERS SOLICITING
20 DONATIONS INTO OUR PROGRAM. WE SENT IT TO ALL OF THEM. ATHENS
21 NEVER RESPONDED. VALLEY VISTA CAME FORWARD NOT ONLY WITH
22 FINANCIAL HELP BUT ALSO WITH MANPOWER.

23

24 **SUP. KNABE:** OKAY. ALL RIGHT. THAT WAS A LONG SUMMARY.

25



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1 **SUZANNE FRATTO:** SORRY.

2

3 **SUP. KNABE:** JIM AND THEN TANYA AND RONNIE? AND THEN I WOULD
4 ASK COLLEEN HINMAN TO JOIN US. JIM?

5

6 **JIM KLEINPELL:** JIM KLEINPELL, HACIENDA HEIGHTS RESIDENT.
7 HONORABLE SUPERVISORS, THANK YOU AGAIN FOR THE OPPORTUNITY TO
8 SPEAK TO YOU THIS MORNING. VALLEY VISTA SERVICES HAS PROVEN
9 THEMSELVES TO BE NOT ONLY A GOOD BUSINESS, THEY HAVE ALSO
10 PERHAPS MORE IMPORTANTLY PROVEN THEMSELVES TO BE GOOD
11 CORPORATE CITIZENS. VALLEY VISTA SERVICES HAS BEEN ACTIVELY
12 INVOLVED IN THE LOCAL COMMUNITY AND WITHOUT A LOT OF
13 NOTORIETY. NO LAWSUITS, NO FINES, JUST GOOD RELIABLE,
14 RESPONSIBLE CORPORATE CITIZENSHIP. ADDITIONALLY, AS YOU NO
15 DOUBT ARE AWARE, VALLEY VISTA'S PROPOSAL INCLUDED PLANS FOR
16 THE PUENTE HILLS LANDFILL CLOSING TO HANDLE GREEN WASTE AND
17 FOOD WASTE IN THE DEVELOPMENT OF AN ALTERNATE FUEL SOURCE,
18 ONCE AGAIN DEMONSTRATING NOT ONLY THEIR VISION FOR THE FUTURE
19 AND THE CONCERN FOR THE ENVIRONMENT AND FOR THE COMMUNITY THEY
20 SERVE. SUPERVISORS, PLEASE DO THE RIGHT THING AND VOTE VALLEY
21 VISTA SERVICES THE CONTRACT FOR HANDLING THE WASTE AND
22 RECYCLING FOR HACIENDA HEIGHTS. THANK YOU FOR YOUR TIME AND
23 ATTENTION.

24

25 **SUP. KNABE:** THANK YOU. TANYA?



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1

2 **TANYA ROSALES:** GOOD MORNING, BOARD OF SUPERVISORS. MY NAME IS
3 TANYA ROSALES AND I'M A RESIDENT IN HACIENDA HEIGHTS. HERE ARE
4 OVER 100 SIGNED LETTERS BY NEIGHBORS AND CITIZENS THAT
5 COULDN'T MAKE IT OUT TODAY. WE DO HAVE ROUGHLY 40 RESIDENTS,
6 NEIGHBORS IN THE AUDIENCE, AS WELL. I'M NOT CONCERNED WITH THE
7 ADDITIONAL SAVINGS OF \$21 PER YEAR WITH ATHENS. I WILL ALREADY
8 BE SAVING \$75 PER YEAR WITH VALLEY VISTA. THEY ARE A COMPANY I
9 WANT TO SERVICE MY COMMUNITY, A COMPANY THAT IS SUPPORTIVE AND
10 UPRIGHT IN HEART. MR. KNABE, YOU HAD A CONCERN IN THE LAST
11 BOARD OF SUPERVISORS MEETING HELD NOVEMBER 5TH IF ATHENS CAN
12 AFFORD TO PAY THE \$18 MILLION FINE ASSESSED BY THE A.Q.M.D.
13 YOU REQUESTED A FINANCIAL AUDIT. FRANKLY, SIR, WITH ALL DUE
14 SPECS, THAT'S THE LEAST OF OUR WORRIES. WE HAVE HAD MULTIPLE
15 FINES-- THEY HAVE HAD MULTIPLE FINES OVER THE YEARS AND HAVE
16 BEEN ABLE TO PAY ALL OF THEM. MY CONCERN IS THE FACT THAT THEY
17 THEY'VE HAD TO BE FINED IN THE FIRST PLACE IN ORDER TO COMPLY.
18 ALSO, SIR, DURING THAT MEETING YOU ASKED A VERY IMPORTANT
19 QUESTION TO STAFF: WHERE WILL ATHENS TAKE THE TRASH AFTER THE
20 LA PUENTE LANDFILL CLOSES IN 2013? I DON'T BELIEVE STAFF HAD
21 AN ANSWER, WHICH LEADS US TO BELIEVE IT WILL BE TAKEN TO THE
22 FACILITY WHERE THEY HAVE SO MANY ISSUES WITH.

23

24 **SUP. KNABE:** THANK YOU.

25



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1 **TANYA ROSALES:** GOD BLESS YOU. THANK YOU FOR YOUR TIME AGAIN.

2

3 **SUP. KNABE:** I'M GOING TO CALL TOM WEEDON TO BE OUR FINAL
4 SPEAKER.

5

6 **SPEAKER:** TO MR. KNABE AND THIS DISTINGUISHED BODY OF LEADERS.
7 THANK YOU FOR ALLOWING ME TO SPEAK THIS MORNING. I COME TO YOU
8 AS A RESIDENT OF HACIENDA HEIGHTS FOR OVER 27 YEARS. AND I
9 ALSO WOULD LIKE THE VALLEY VISTA COMPANY TO SERVICE OUR
10 COMMUNITY. A COMPANY THAT DOES WHAT'S RIGHT BEFORE THEY'RE
11 REQUIRED TO, A COMPANY THAT OFFERS THE BEST SERVICE POSSIBLE
12 BEFORE THE OTHERS EVEN THINK OF OFFERING IT TO THE COMMUNITY,
13 A COMPANY THAT IS LOCALLY OWNED AND THE OWNERS LIVE LOCALLY.
14 AND I WOULD LIKE TO HUMBLLY ASK YOU TO REVIEW THE PROCESS
15 BECAUSE I'M HERE TO TELL YOU THAT THERE ARE RESIDENTS IN
16 HACIENDA HEIGHTS THAT WERE NOT-- AND TO THIS DAY ARE NOT--
17 AWARE OF WHAT'S GETTING READY TO TAKE PLACE. AND I WOULD LIKE
18 TO BRING TO YOUR ATTENTION THAT ON THE BACK OF THE WALL, THAT
19 IT SAYS THIS COUNTRY IS FOUNDED ON THE FREE ENTERPRISE.
20 CHERISH AND HELP PRESERVE IT. AND I JUST FEEL THAT ANOTHER
21 RIGHT IS BEING TAKEN FROM ME THAT I CANNOT CHOOSE WHO I'D LIKE
22 TO HAVE TO SERVICE MY COMMUNITY. THANK YOU FOR THIS MORNING
23 AND ALLOWING ME TO SPEAK.

24

25 **SUP. KNABE:** THANK YOU. COLLEEN?



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1

2 **COLLEEN HINMAN:** I'M COLLEEN HINMAN AND I'M A RESIDENT OF THE
3 NEIGHBORING COMMUNITY OF ROLAND HEIGHTS. I'M A FORMER VALLEY
4 VISTA CUSTOMER. OUR COMMUNITY LOST ITS ABILITY TO CONTRACT
5 WITH VALLEY VISTA A LITTLE OVER A YEAR AGO. I OPPOSE THIS
6 FRANCHISING OF SERVICES. I WENT TO COMMUNITY MEETINGS. I
7 EXPRESSED MY CONCERNS. BUT THAT EFFORT FAILED. WE NOW HAVE
8 ANOTHER CONTRACTOR. SINCE THEN WE'VE ALREADY HAD AN INCREASE
9 IN THE PRICE OF OUR SERVICES IN A LITTLE OVER ONE YEAR. I'VE
10 HAD DIFFICULTY COMMUNICATING WITH THEM. I CAN TALK TO VOICE
11 MAIL FOR THREE DAYS IN A ROW BEFORE A CALL IS RETURNED. SO I
12 WOULD ECHO WHAT THE GENTLEMAN NEXT TO ME HAD SAID, THAT IN A
13 FREE MARKETPLACE, I WOULD CONCLUDE MY ASSOCIATION WITH MY
14 CURRENT HAULER AND GRATEFULLY GO BACK TO VALLEY VISTA, WHO IS
15 A VERY VISIBLE AND ACCOMPLISHED COMMUNITY MEMBER, GIVING BACK
16 ALL OVER THE COMMUNITY. THANK YOU.

17

18 **SUP. KNABE:** THANK YOU. TOM?

19

20 **TOM WEADON:** YES, MY NAME IS TOM WEADON, I'M A MEMBER OF
21 HACIENDA HEIGHTS FOR MANY YEARS. FIRST OF ALL, I WOULD LIKE TO
22 SAY THAT I WOULD LIKE TO STAY WITH VALLEY VISTA BECAUSE IT'S A
23 VERY RELIABLE SERVICE, WHICH HAS BEEN VERY RESPONSIVE TO THE
24 CUSTOMERS' NEEDS. IT'S A CLEAN OPERATION, WELL-MAINTAINED
25 TRUCKS, NO OIL LEAKS ON THE STREETS, NO ODOR FROM THE TRUCKS.



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1 THEY'RE FUELED BY NATURAL GAS, WHICH I THINK IS A POSITIVE. ON
2 A PERSONAL EXPERIENCE WITH ATHENS, I WAS A FIREMAN FOR CITY OF
3 MONTEBELLA FOR 37 YEARS. AND I WROTE MANY REPORTS AFTER THE
4 CLEAN UPS THAT WE'D HAVE TO DO ON ATHENS' TRUCKS. SOMETIMES
5 THEY WOULD PICK UP SOMETHING NOT TO THEIR FAULT THAT WOULD
6 CATCH THE TRUCK ON FIRE. THEY WOULD HAVE TO DUMP THE LOAD IN
7 THE STREET SO WE COULD EXTINGUISH THE FIRE. THEN IT WAS THEIR
8 RESPONSIBILITY TO COME OUT WITH SKIP LOADERS AND RE-LOAD THE
9 TRUCK AND HAUL IT OFF. THEIR IDEA OF CLEANING UP AND OUR IDEA,
10 MY CITY'S IDEA OF CLEANING UP, IS TWO DIFFERENT THINGS. WE
11 WENT OUT MANY TIMES TO CLEAN UP THEIR MESS. NOT ONLY THAT,
12 THEIR TRUCKS DID LEAK OIL ON THE STREETS. AND IT WAS NOT A
13 CLEAN OPERATION. MAYBE THEY'VE CLEANED THEIR ACT UP, I DON'T
14 KNOW. THANK YOU VERY MUCH.

15

16 **SUP. KNABE:** THANK YOU. I'M GOING TO CONTINUE THIS ITEM FOR A
17 WEEK BUT I DO HAVE A COUPLE OF QUESTIONS OF STAFF IN REGARDS
18 TO THIS ISSUE. JUST SO THAT EVERYONE, BOTH FOR AND AGAINST,
19 THIS CHANGE WOULD TAKE PLACE I BELIEVE IN MARCH OF NEXT YEAR.
20 THERE WOULD BE A SWITCHING TIME, IS THAT CORRECT? MARCH OF
21 '09? IT'S WHEN THE ACTUAL START UP. OKAY. CAN WE GET HIS
22 MICROPHONE ON? I JUST WANT TO MAKE SURE THE PROCESS IS CLEAN.
23 I CAN'T AWARD OR NOT AWARD OR PICK OR CHOOSE BASED ON HISTORY.
24 THERE IS A PROCESS, AN R.F.P. THAT WE'VE GONE THROUGH. I JUST
25 NEED TO MAKE SURE THAT WE FOLLOWED ALL THE RULES BEFORE WE



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1 MAKE A FINAL DECISION. THE QUESTIONS I HAVE IS: WHAT IS THE
2 TIME PERIOD TO FILE A PROTEST OF THIS AWARD? I'VE BEEN TOLD
3 TWO DIFFERENT THINGS. ONE, YOU CAN'T PROTEST UNTIL AFTER WE
4 AWARD IT.

5

6 **SPEAKER:** THERE IS A PROTEST POLICY WITHIN THE R.F.P. THAT WENT
7 OUT TO EVERYONE IN MAY OF THIS YEAR. IT IS VERY DETAILED-
8 ORIENTED. THERE IS TWO WAYS TO PROTEST. ONE AT THE RELEASE OF
9 THE R.F.P., WHERE IF SOMEONE PROTESTS THE CONTENTS OF THE
10 R.F.P., THEY HAVE WITHIN 10 DAYS TO FILE THAT PROTEST.

11

12 **SUP. KNABE:** THAT'S JUST ON THE R.F.P. CONTRACT. I'M TALKING
13 ABOUT THE ACTUAL AWARD.

14

15 **SPEAKER:** IN SEPTEMBER OF THIS YEAR, WE NOTIFIED THE WINNERS
16 AND LOSERS. AND IN THAT LETTER WE NOTIFIED THEM THAT THEY'RE
17 ALLOWED TO GET A DETAILED DEBRIEFING ON THEIR EVALUATION
18 SCORES. IF THEY TAKE ADVANTAGE OF THAT AND IF THEY'RE STILL
19 DISSATISFIED, THEY CAN FILE A FORMAL PROTEST WITH PUBLIC
20 WORKS. PUBLIC WORKS WILL ISSUE A DECISION. IF THE PROPOSER'S
21 STILL UNHAPPY, THEY CAN APPEAL IT ONE MORE TIME TO THE COUNTY
22 FAMILY, OF WHICH PUBLIC WORKS WOULD NOT BE A MEMBER OF.

23

24 **SUP. KNABE:** WERE ALL THE BIDS THAT THE BIDDERS MADE PUBLIC AT
25 THAT TIME? OR ARE THEY ENTITLED TO THEIR OWN DEBRIEFING?



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1

2 **PAUL GOLDEN:** THIS IS PAUL GOLDEN FROM THE DEPARTMENT OF PUBLIC
3 WORKS. THEIR REQUESTED DEBRIEFING IS STRICTLY ON THEIR OWN
4 SCORES, AT WHICH TIME WE REVIEW THEIR SCORES AND THE REASONS
5 THEY GOT THEM, THEIR EVALUATIONS. THE REST OF THE SCORES ARE
6 NOT CONSIDERED PUBLIC RECORDS AT THAT TIME. COUNTY COUNSEL HAS
7 ISSUED A MEMO TO I.S.D. IN DETAIL ABOUT THAT. THEY'VE BECOME
8 PUBLIC RECORDS ON 2 P.M. THE WEDNESDAY BEFORE WHEN THE BOARD
9 AGENDA IS PRINTED. SO AS OF RIGHT NOW, THEY ARE PUBLIC
10 RECORDS. BUT AT THE TIME OF THE DEBRIEFING, THEY WERE NOT.

11

12 **SUP. KNABE:** MY OFFICE WAS TOLD, MY STAFF WAS TOLD, THAT THE
13 BIDS WOULD BE MADE PUBLIC AT THE TIME THE BOARD LETTERS WERE
14 RELEASED AND THE BIDS WOULD BE ATTACHED TO THE BOARD LETTER,
15 AND THEY WEREN'T.

16

17 **SPEAKER:** THUS FAR NO ONE HAS REQUESTED A RELEASE OF THE
18 EVALUATION SCORES FOR EVERYONE.

19

20 **SUP. KNABE:** BUT ON THE INTERNET, YOU HAVE TWO ATTACHMENTS, ONE
21 WAS THE BOARD LETTER AND THE OTHER WAS THE TITLE OF THE
22 REPORT. AND THE REPORT WAS NOT AVAILABLE FOR VIEWING. WHAT WAS
23 CONTAINED IN THAT REPORT? WAS THAT THE BID?

24



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1 **SPEAKER:** YES, THE EVALUATION SCORE. THAT'S ONLY AVAILABLE UPON
2 REQUEST. NO ONE HAS REQUESTED IT AS OF TODAY.

3

4 **SUP. KNABE:** SO, BUT THEY CAN'T-- CAN THEY REQUEST PRIOR TO
5 RELEASING-- PRIOR TO THE AWARD?

6

7 **SPEAKER:** 2 P.M. WEDNESDAY BEFORE THE BOARD HEARING CONSIDERS
8 THE ITEM.

9

10 **SUP. KNABE:** I WILL FOLLOW UP ON THAT. I'D JUST LIKE TO
11 CONTINUE THE ITEM FOR ONE WEEK, PLEASE.

12

13 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, ONE WEEK.

14

15 **SUP. KNABE:** THANK YOU. MADAME CHAIR-- IS IT TO ME NOW? IS ZEV
16 THROUGH?

17

18 **SUP. BURKE, CHAIR:** I THINK ZEV IS FINISHED. IS ZEV FINISHED?
19 WHY DON'T YOU GO FORWARD?

20

21 **SUP. KNABE:** I HAVE SOME ADJOURNMENT MOTIONS. FIRST OF ALL, AND
22 THIS WILL BE ALL MEMBERS, CAME TO MY ATTENTION I THINK LAST
23 WEEK AT THE COLISEUM COMMISSION THAT MR. CRAIG FERTIG PASSED
24 AWAY. A 1964 U.S.C. STAR QUARTERBACK, GREW UP IN HUNTINGTON
25 PARK WHERE HIS FATHER WAS A POLICE CHIEF. HE WAS AN ALL-CITY



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1 QUARTERBACK AT HUNTINGTON PARK, SERVED AS ASSISTANT COACH AT
2 U.S.C., ASSISTANT ATHLETIC DIRECTER. WAS ALSO A TROJAN
3 FOOTBALL BROADCASTER. AND ALSO HE WAS THE HEAD COACH AT OREGON
4 STATE FOR SEVERAL YEARS IN THE '70S. HE MARRIED NANCY HOOPER
5 HE MET AT S.C. IN 1964. THEY HAD CHILDREN, MARK AND JENNIFER.
6 HE IS THE UNCLE OF FORMER U.S.C. AND N.F.L. QUARTERBACK TODD
7 MARINOVICH. HE BRIEFLY RETURNED TO COACHING AT ESTANCIA HIGH
8 SCHOOL IN COSTA MESA BEFORE HIS PASSING. SURVIVED BY HIS SON
9 MARC, MOTHER VIRGINIA, SISTER TRUDI, AND COMPANION MARGARET
10 O'DONNELL. AND ALSO THAT WE ADJOURN IN MEMORY OF A LONG-TIME
11 ADVOCATE FOR CHILDREN HAL BROWN. HE WAS A SUCCESSFUL
12 BUSINESSMAN, A LONG TIME VOICE FOR THE BETTERMENT OF CHILDREN
13 HERE IN THE COUNTY. HE PASSED AWAY LAST WEEK AFTER A LENGTHY
14 ILLNESS. HE WAS ONE OF OUR ORIGINAL CHILDREN'S SERVICE
15 COMMISSIONERS. HE ALSO COFOUNDED THE FRIENDS OF CHILD
16 ADVOCATES AS WELL AS PASSIONATELY SERVED AS A CHILD ADVOCATE
17 HIMSELF. THE FRIENDS OF CHILD ADVOCATES AND CHILD ADVOCATES
18 OFFICE ALSO WISHES TO SET UP A HAL BROWN MEMORIAL FUND. HE IS
19 SURVIVED BY HIS WIFE GERI, THREE CHILDREN AND SEVERAL
20 GRANDCHILDREN, AND I WOULD ASK ALL MEMBERS TO JOIN ME.

21

22 **SUP. BURKE, CHAIR:** ALL MEMBERS.

23

24 **SUP. KNABE:** ALSO THAT WE ADJOURN IN MEMORY OF BEATRICE MARY
25 ELIZABETH THOMPSON, A LONG TIME RESIDENT OF MANHATTAN BEACH.



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1 SHE WAS A VERY QUIET PERSON WHO LOVED HER FAMILY. SPENT MANY
2 HAPPY HOURS WITH THEM, ALSO READING AND SUPPORTING HER CHURCH.
3 SHE TOOK COMFORT AND FAITH AND WAS A DEVOTED MEMBER OF THE
4 AMERICAN MARTYRS CHURCH WORKING WITH THE ALTAR SOCIETY AND THE
5 55 PLUS CLUBS. SHE IS SURVIVED BY HER DEVOTED HUSBAND OF 58
6 YEARS, DAVID, CHILDREN DAVID, CYNDI AND DENISE. AND THOSE WERE
7 MY ADJOURNMENTS, MADAME CHAIR. I DO HAVE A MOTION, A REWARD
8 MOTION. ON NOVEMBER 2ND, 2008, A QUINTUPLE MURDER OCCURRED IN
9 THE CITY OF LONG BEACH IN A HOMELESS ENCAMPMENT. THE
10 INVESTIGATION STARTED WITH AN ANONYMOUS CALLER WHO REPORTED
11 THE CRIME. THE CALLER GAVE A BRIEF DESCRIPTION AND LOCATION
12 WHICH LED C.H.P. OFFICERS TO THE CRIME SCENE. ARRIVING
13 OFFICERS FOUND FIVE PEOPLE DEAD FROM GUNSHOT WOUNDS INSIDE OF
14 A HOMELESS ENCAMPMENT ALONG THE SOUTHBOUND SIDE OF THE 405
15 FREEWAY AT THE SANTA FE OFF RAMP. THE FOLLOWING RESIDENTS OF
16 LOS ANGELES COUNTY WERE IDENTIFIED AS THE VICTIMS OF THE
17 MURDER: CATHERINE VERDON, FROM LONG BEACH, VANESSA MALAPULI
18 FROM CARSON, JOSE VELANCALA FROM LONG BEACH, FREDERICK
19 NEWMeyer FROM LONG BEACH AND HAMID SHAREF FROM SIGNAL HILL. NO
20 ONE HAS BEEN ARRESTED IN THE CASE, ALTHOUGH THE ORIGINAL
21 CALLING PARTY HAS COME FORWARD. ADDITIONAL WITNESSES HAVE NOT
22 COME FORWARD. THE LONG BEACH POLICE DEPARTMENT AND
23 INVESTIGATORS CONTACTED OUR OFFICE AND SAID IT WOULD BE
24 BENEFICIAL TO OFFER A REWARD IN THIS CASE, WHICH MAY PROMPT
25 RELUCTANT WITNESSES TO COME FORWARD TO PROVIDE INFORMATION FOR



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1 THE FOLKS THAT WERE RESPONSIBLE FOR THIS HORRIBLE CRIME. SO I
2 WOULD MOVE THAT THE BOARD OF SUPERVISORS OFFER A \$20,000
3 REWARD FOR INFORMATION LEADING TO THE ARREST AND CONVICTION OF
4 THE PERPETRATORS OF THESE FIVE MURDERS.

5

6 **SUP. BURKE, CHAIR:** SECONDED BY MOLINA. WITHOUT OBJECTION, SO
7 ORDERED.

8

9 **SUP. KNABE:** AND THEN, MADAME CHAIR, I'M HOLDING--

10

11 **SUP. YAROSLAVSKY:** I JUST WANTED TO READ IN, CAN I READ?

12

13 **SUP. KNABE:** YES.

14

15 **SUP. YAROSLAVSKY:** MY TIME, THANKS. I JUST HAVE-- MR.
16 ANTONOVICH AND I HAVE TWO MOTIONS, I WON'T READ THEM, JUST THE
17 RESOLVED PART. THAT DEALS WITH THE FIRES OVER THE WEEKEND. "WE
18 MOVE THAT THE BOARD OF SUPERVISORS INSTRUCT THE COUNTY FIRE
19 DEPARTMENT AND THE DEPARTMENT OF PUBLIC WORKS TO PREPARE
20 RECOMMENDATIONS FOR CHANGES IN THE APPLICABLE COUNTY CODES FOR
21 MOBILE HOME AND MOBILE HOME PARKS AND HIGH FIRE HAZARD AREAS
22 THAT REDUCE THEIR VULNERABILITY TO FIRE. FURTHER MOVE THAT THE
23 COUNTY FIRE DEPARTMENT REVIEW WATER FLOW, FUEL MODIFICATION,
24 AND BRUSH CLEARANCE REQUIREMENTS THAT RELATE TO MOBILE HOME
25 PARKS AND MAKE RECOMMENDATIONS ON HOW THESE CODES CAN BE



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1 STRENGTHENED OR BETTER ENFORCED IN THE INTEREST OF SAFETY OF
2 THESE COMMUNITIES. FURTHER MOVE THE COUNTY FIRE DEPARTMENT
3 PREPARE THESE RECOMMENDATIONS FOR THE BOARD'S CONSIDERATION
4 WITHIN 60 DAYS." THAT'S A REPORT BACK. SECONDLY, WE HAVE TO
5 RATIFY THE DECLARATION OF EMERGENCY. SO "MR. ANTONOVICH AND I
6 MOVE THAT THE BOARD OF SUPERVISORS RATIFY THE ATTACHED
7 PROCLAMATION OF A LOCAL EMERGENCY MADE ON NOVEMBER 15TH, 2008
8 FOR THE FIRE STARTED IN LOS ANGELES COUNTY AND ON NOVEMBER
9 14TH, 2008. THIS PROCLAMATION SHALL REMAIN IN EFFECT UNTIL ITS
10 TERMINATION IS PROCLAIMED BY THE BOARD. APPROVE AND INSTRUCT
11 THE CHAIR TO SIGN UPON BOARD APPROVAL THE ATTACHED
12 PROCLAMATION OF A LOCAL EMERGENCY FOR LOS ANGELES COUNTY,
13 FORWARD A COPY OF THE PROCLAMATION TO THE GOVERNOR OF
14 CALIFORNIA WITH THE REQUEST THAT HE PROCLAIM THE EXISTENCE OF
15 A STATE OF EMERGENCY THROUGHOUT THE LOS ANGELES COUNTY.
16 REQUEST THAT THE GOVERNOR OF CALIFORNIA FORWARD THE
17 PROCLAMATION OF LOCAL EMERGENCY FOR PRESIDENT OF THE UNITED
18 STATES WITH THE REQUEST THAT HE MAKE A DECLARATION OF MAJOR
19 EMERGENCY. FORWARD A COPY OF THE PROCLAMATION TO THE DIRECTOR
20 OF THE GOVERNOR'S OFFICE OF EMERGENCY SERVICES WITH A REQUEST
21 THAT THE DIRECTOR FIND IT ACCEPTABLE IN ACCORDANCE WITH STATE
22 LAW, AND FINALLY INSTRUCT THE CHIEF EXECUTIVE OFFICER TO
23 PROVIDE STATUS REPORTS WHILE THE EMERGENCY RESTORATION ACTIONS
24 ARE UNDERWAY." THIS IS A FORMALITY THAT MR. FUJIOKA SIGNED THE
25 PROCLAMATION ON SATURDAY BUT WE NEED TO RATIFY IT.



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1

2 **SUP. BURKE, CHAIR:** I'LL SECOND IT. WITHOUT OBJECTION, SO
3 ORDERED.

4

5 **SUP. KNABE:** JUST IN THE THAT VEIN BEFORE I CALL UP MY OTHER
6 ITEM, THERE WERE SOME HEROIC EFFORTS AND THERE WAS A LOT OF--
7 I KNOW THAT THE REST OF YOU WILL ADDRESS IT, AS WELL, TOO, BUT
8 A LOT OF DAMAGE AND A LOT OF TRAGEDY OUT THERE, BUT THERE WERE
9 SOME TRULY HEROIC EFFORTS. I WAS OUT YESTERDAY TO THE DIAMOND
10 BAR PART OF THAT TRI-COUNTY FIRE AND LOOKING AT THAT SITUATION
11 AND WHAT THE FIRE DEPARTMENT DID IN THE MIDDLE OF THE NIGHT TO
12 SAVE THOSE PEOPLE THAT HAD BEEN EVACUATED IN DIAMOND BAR WAS
13 DOING BULLDOZERS IN THE MIDDLE OF THE NIGHT WITH JUST
14 HEADLIGHTS, WAS ABSOLUTELY HEROIC. SO I THINK ONCE AGAIN
15 THROUGH OUR FIREFIGHTERS, THROUGH OUR POLICE DEPARTMENT,
16 SHERIFF'S DEPARTMENT, L.A.P.D., L.A. FIRE, THE MUTUAL AID
17 PACTS THAT WE HAVE HERE IN THE COUNTY OF LOS ANGELES ARE THE
18 BEST IN THE THE NATION. ALTHOUGH WE ARE NOT 100 PERCENT
19 SUCCESSFUL SOMETIMES IN SAVING LOSS OF PROPERTY, WHATEVER IT
20 MAY BE, IT WAS JUST AN INCREDIBLE EFFORT BY EVERYONE. I MEAN
21 AS I UNDERSTAND IT, WE HAVEN'T SEEN ANYTHING LIKE THIS IN THE
22 LAST 75, 80, 85 YEARS.

23

24 **SUP. YAROSLAVSKY:** IF I CAN JUST ADD ONE WORD TO MR. KNABE. I
25 AGREE WITH EVERYTHING YOU SAID. IT WAS AN INTERESTING



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1 DEVELOPMENT ON SATURDAY WHEN THE OAK RIDGE ESTATES MOBILE HOME
2 PARK WENT UP IN FLAMES. CLOSE TO 500 UNITS, ACTUALLY HOMES,
3 WERE DESTROYED, LEVELED TO THE GROUND. IT LOOKED LIKE A TOTAL
4 MASS DESTRUCTION OF WORLD WAR II. I'VE NEVER SEEN ANYTHING
5 QUITE LIKE IT. THAT'S MORE HOMES THAT WERE DESTROYED IN THE
6 BEL AIR FIRE IN 1961. THAT WAS THE FIRST FIRE I CAN RECALL AS
7 A KID. IT STILL IS THE GOLD STANDARD AS FAR AS WORST FIRES IN
8 THE HISTORY OF LOS ANGELES CITY ARE CONCERNED. MORE HOMES WERE
9 BURNED TO THE GROUND BY THIS FIRE THAN WERE BURNED IN THE BEL
10 AIR FIRE, AND JUST IN THAT ONE LITTLE CONCENTRATED AREA. I
11 SAID ON SATURDAY THAT WHETHER YOU LIVE IN A MOBILE HOME OR
12 WHETHER YOU LIVE IN AN ESTATE IN BEL AIR, WHEN YOUR HOME IS
13 DESTROYED, THE DEVASTATION IS THE SAME IN EVERY RESPECT. AND
14 OUR HEARTS GO OUT TO THOSE FOLKS, INCLUDING A NUMBER OF COUNTY
15 EMPLOYEES WHO LIVE THERE, COUNTY FIRE CAPTAIN LIVED THERE, THE
16 WORK THAT ALL THE FIREFIGHTERS DID, AND SOME LAW ENFORCEMENT
17 WHO CAME IN TO RESCUE PEOPLE, WERE NOTHING SHORT, AS YOU SAY,
18 HEROIC. SO I WANT TO ADD MY THANKS, AS WE ALL DO, AT A TIME
19 LIKE THIS TO THE FIRST RESPONDERS. THEY ARE THE BEST. AND WE
20 ARE LUCKY TO HAVE THEM. WE SHOULDN'T TAKE THEM FOR GRANTED.
21 THANK YOU.

22

23 **C.E.O. FUJIOKA:** AND IF I COULD VERY QUICKLY, AT OLIVE VIEW
24 HOSPITAL, WE KNEW THAT THEY HAD SOME DIFFICULTIES WITH THE
25 EMERGENCY SYSTEM. BUT WE HAVE PICTURES THAT OUR D.H.S.



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1 MANAGEMENT TEAM HAS THAT SHOWED THE FIRE LITERALLY, THE
2 PLANTERS AT THE OUTSIDE THE ENTRANCE OF THE EMERGENCY ROOM
3 IMMEDIATELY ADJACENT TO THE BUILDING WERE ON FIRE. THEY HAD
4 FLAMES AROUND THE ENTIRE FACILITY. WHAT THE STAFF DID INSIDE
5 TO MAINTAIN ORDER, TO CALM THE PATIENTS AND TO MAKE SURE THEY
6 WERE SECURE WAS TRULY EXCEPTIONAL. BECAUSE THEY COULD LOOK OUT
7 THE DOORS AS CLOSE AS I AM TO SUPERVISOR MOLINA AND SEE
8 FLAMES, FAIRLY LARGE FLAMES, RIGHT OUTSIDE THE FRONT DOOR. BUT
9 THEY STILL KEPT THEIR FOCUS AND TOOK CARE OF THEIR PATIENTS
10 AND FULFILLED THEIR DUTIES. THEY DID AN EXCEPTIONAL JOB.

11

12 **SUP. KNABE:** THANK YOU.

13

14 **SUP. BURKE, CHAIR:** THEY DID DO A JOB. WHO WAS MAKING THE
15 DECISION AS TO EVACUATION? WAS IT THE FIRE DEPARTMENT?

16

17 **C.E.O. FUJIOKA:** IT WAS PART FIRE BUT ALSO D.H.S. STAFF ON
18 SITE. AND WHAT PATIENTS, STARTING WITH THOSE ON VENTILATORS,
19 THOSE WHO WERE IN INTENSIVE CARE, THERE'S A WHOLE PROCESS,
20 THERE'S A TRIAGE PROCESS FOR DETERMINING WHO NEEDS, WHO COULD
21 STAY AND WHO MUST BE MOVED OUT VERY QUICKLY. AND THAT WAS
22 HANDLED IN AN EXCEPTIONAL MANNER. THE OUTCOMES ARE ALWAYS THE
23 FINAL MEASUREMENT, AND WE HAD SOME VERY, VERY POSITIVE
24 OUTCOMES. WHEN YOU THINK ABOUT THE BUILDINGS THAT WERE BURNED
25 ON THE PROPERTY AT OLIVE VIEW, LET ALONE THE FACT THE FIRE



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1 LITERALLY CAME UP TO THEIR MAIN ENTRANCE AT THE EMERGENCY
2 ROOM, TO KNOW THAT FOLKS INSIDE THE BUILDING STILL PERFORMED
3 AND CARRIED OUT THEIR DUTIES, THAT WAS TRULY EXCEPTIONAL,
4 ALSO.

5

6 **SUP. KNABE:** MADAME CHAIR, I HAVE A COUPLE OF OTHER ITEMS, IF
7 SUPERVISOR YAROSLAVSKY IS THROUGH.

8

9 **SUP. YAROSLAVSKY:** I'M THROUGH.

10

11 **SUP. KNABE:** FIRST OF ALL I HAVE ITEM NUMBER 6. I JUST FEEL
12 THAT TO SORT OF BEGIN THE LAST FEW WEEKS OF THANK YOUS TO
13 SUPERVISOR BURKE. THIS IS THE RENAMING OF ADMIRALTY PARK IN
14 MARINA DEL REY TO THE YVONNE B. BURKE PARK, IN RECOGNITION OF
15 HER DEDICATED PUBLIC SERVICE THROUGHOUT HER PROFESSIONAL
16 CAREER OF OVER 15 YEARS, THE LAST 16 HERE AS A COLLEAGUE ON
17 THE LOS ANGELES COUNTY BOARD OF SUPERVISORS.

18

19 **SUP. BURKE, CHAIR:** TWO PEOPLE HAVE ASKED TO SPEAK.

20

21 **SUP. KNABE:** THEY HAVE.

22

23 **SUP. BURKE, CHAIR:** ARNOLD SACHS AND JON NAHHAS.

24

25 **CLERK SACHI HAMAI:** I BELIEVE MR. NAHHAS HAS LEFT.



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1

2 **SUP. KNABE:** YEAH, HE COULDN'T SHOW HIS D.V.D.

3

4 **ARNOLD SACHS:** THANK YOU, ARNOLD SACHS. VERY QUICK
5 CONGRATULATIONS, BUT I ALSO WOULD LIKE TO KNOW THAT I GUESS
6 THAT'S A NO ON CREATING SCRIPT WHEN YOUR FACE IS ON IT TO
7 HONOR THE BOARD OF SUPERVISORS LIKE I SUGGESTED A COUPLE
8 MONTHS AGO.

9

10 **SUP. KNABE:** THANK YOU, ARNOLD, FOR YOUR WISDOM. [LAUGHTER.]

11

12 **SUP. BURKE, CHAIR:** YOU CAN PUT MY FACE ON IT? MOVED BY KNABE.

13

14 **SUP. KNABE:** WITH THAT, MADAME CHAIR, I AM DULY HONORED TO MOVE
15 THAT MOTION. WITH THE RECORDATION OF THE SECOND BEING MY THREE
16 COLLEAGUES, SUPERVISOR MOLINA, YAROSLAVSKY AND ANTONOVICH.

17

18 **SUP. BURKE, CHAIR:** THANK YOU. THANK YOU VERY MUCH.

19

20 **SUP. YAROSLAVSKY:** MADAME CHAIR, IF I COULD JUST ADD ONE
21 COMMENT TO THIS. YOU KNOW SUPERVISOR BURKE IS THE ONLY PERSON-
22 - THE ONLY PUBLIC OFFICIAL THAT I KNOW OF WHO HAD SOMETHING
23 NAMED AFTER HER IN MY DISTRICT THAT SHE VOLUNTEERED TO HAVE
24 TAKEN OFF, THE "YVONNE BURKE HEALTH CENTER" AT SANTA MONICA
25 WAS NAMED AFTER YVONNE BURKE, OBVIOUSLY. AND WHEN A DONOR CAME



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1 ALONG WHO WAS GOING TO MAKE A SIGNIFICANT CONTRIBUTION AND A
2 NAMING OPPORTUNITY, YVONNE ALLOWED HER NAME TO BE VACATED FROM
3 THE NAME OF THE FACILITY, WHICH MOST POLITICIANS I KNOW WOULD
4 HAVE GONE KICKING AND SCREAMING AND WOULD NEVER HAVE EVEN
5 TOLERATED IT. AND SO I THINK IT'S DOUBLY APPROPRIATE IN THIS
6 CASE.

7

8 **SUP. KNABE:** VERY GOOD.

9

10 **SUP. BURKE, CHAIR:** THANK YOU.

11

12 **SUP. KNABE:** ANYWAY, CONGRATULATIONS, YVONNE.

13

14 **SUP. BURKE, CHAIR:** THANK YOU. [APPLAUSE.] I HAVE BEEN
15 RELUCTANT IN MOST CASES. THIS HAPPENS TO BE ONE THAT I'M NOT
16 RELUCTANT. [LAUGHTER.]

17

18 **SUP. KNABE:** YEAH. I EVEN ACED YOUR STAFF OUT ON THIS ONE. THEY
19 THOUGHT I WAS WRONG. BUT I WAS RIGHT. OKAY.

20

21 **SUP. YAROSLAVSKY:** YOU'RE ALWAYS RIGHT.

22

23 **SUP. KNABE:** THANK YOU. I GOT THAT IN. IT'S RECORDED IN
24 POSTERITY THAT YOU SAID I WAS ALWAYS RIGHT.

25



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1 **SUP. BURKE, CHAIR:** IT WAS ALL RIGHT.

2

3 **SUP. KNABE:** ONE OTHER THING, JUST SOME COMMENTS, ITEM 28. I
4 HELD. I'M GOING TO MOVE APPROVAL OF THAT. I'M NOT SURE-- I
5 DON'T THINK THAT HOWARD CAME OVER. I JUST WANT TO MAKE A
6 COUPLE POINTS BEFORE THIS MATTER IS APPROVED. OBVIOUSLY FIRST
7 AND FOREMOST, I WANT TO ACKNOWLEDGE AND THANK OUR PARTNERS AT
8 THE STATE AND L.A. CARE HEALTH PLAN. THIS PROJECT HAS BEEN
9 SEVERAL YEARS IN THE MAKING AND WILL BRING AT LEAST \$75
10 MILLION IN ADDITIONAL FEDERAL FUNDING TO OUR HEALTH SYSTEM FOR
11 A TWO-YEAR PERIOD. IN THE LAST SEVERAL MONTHS, THE GOVERNOR'S
12 OFFICE HAS INITIATED SIMILAR EFFORTS THROUGHOUT THE STATE TO
13 BRING BADLY NEEDED FEDERAL HEALTHCARE DOLLARS HERE TO
14 CALIFORNIA. AS WE KNOW, IN SO MANY CASES WE ARE A DONOR STATE
15 TO THE FEDERAL GOVERNMENT, AND WE SEND FAR MORE TAXES TO
16 WASHINGTON THAN WE COLLECT. L.A. CARE HAS BEEN A GREAT
17 PARTNER, VERY DILIGENT, VERY PATIENT IN THIS PROJECT AND
18 THROUGHOUT NUMEROUS OTHER PROJECTS. IT HASN'T CREATED THREE
19 GENERATIONS OF STAFF, ZEV, BUT THIS PROJECT'S TAKEN MUCH
20 LONGER THAN WE ANTICIPATED TO ACCOMPLISH AND CAUSING L.A. CARE
21 TO EXPERIENCE ABOUT \$45 MILLION WORTH OF DELAY PAYMENTS THAT
22 THEY WOULD HAVE ALREADY OTHERWISE RECEIVED. SO WE THANK THEM
23 VERY, VERY MUCH FOR STICKING WITH US. AND MY HOPE IS THAT THIS
24 PROJECT RECEIVES FINAL APPROVAL FROM OUR HEALTHCARE PARTNERS
25 AT C.M.S. QUICKLY. AND THERE'S ONLY ONE OF THE SEVERAL ACTIONS



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1 BY THE FEDERAL GOVERNMENT TO ASSIST LOS ANGELES COUNTY IN
2 DEALING WITH THE INCREDIBLE BUDGET SHORTFALLS THAT WE FACE IN
3 OUR HEALTHCARE SYSTEM. AND WITH THOSE COMMENTS, MADAME CHAIR,
4 I WOULD MOVE APPROVAL OF THE ITEM.

5

6 **SUP. BURKE, CHAIR:** SECONDED BY MOLINA. WITHOUT OBJECTION, SO
7 ORDERED.

8

9 **SUP. KNABE:** MADAME CHAIR, THOSE ARE MY ITEMS.

10

11 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH FOR YOUR
12 ADJOURNMENTS?

13

14 **SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT WE ADJOURN IN MEMORY OF
15 FORMER LOS ANGELES COUNTY DEPUTY SHERIFF WALTER E. SHAW WHO
16 PASSED AWAY ON NOVEMBER 17TH. HIS LAST ASSIGNMENT WAS AT THE
17 NORWALK STATION. FRANCES COLE RESIDENT OF ANTELOPE VALLEY. SHE
18 WAS INVOLVED WITH VOLUNTEER WORK AT ANTELOPE VALLEY HOSPITAL,
19 MEMBER OF THE DESERT ALPHA AUXILIARY OF OF CHILDREN'S HOME
20 SOCIETY AND A CONTRIBUTING ARTIST TO MANY OF THE LOCAL
21 CHARITIES. SHE IS SURVIVED BY HER HUSBAND BOB AND DAUGHTER
22 SUSAN. RALPH CLEMENT EATON, A VETERAN OF THE KOREAN WAR. WAS
23 HEAD OF THE LOS ANGELES PARKS AND RECREATION AND THE
24 DEPARTMENT FOR 10 YEARS AND THE CITY OF MANHATTAN BEACH FOR 20
25 YEARS FOR THEIR DEPARTMENT OF PARKS RECREATION. HE IS SURVIVED



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1 BY HIS WIFE JOANN. AND AS WAS STATED FOR HAL BROWN, WHO WAS
2 QUITE INVOLVED IN COUNTY DEALING WITH CHILDREN'S ISSUES AND
3 LEADER IN THE PRIVATE SECTOR, AS WELL.

4

5 **SUP. BURKE, CHAIR:** SO ORDERED.

6

7 **SUP. ANTONOVICH:** AND LET ME JUST STATE THAT LAST NIGHT, THE
8 CITIES OF VERNON AND SANTA CLARITA VALLEY WERE RECOGNIZED AS
9 THE MOST BUSINESS-FRIENDLY, VIBRANT CITIES IN THE COUNTY OF
10 LOS ANGELES. THERE WAS TOUGH COMPETITION WITH LA MIRADA, LONG
11 BEACH, CERRITOS AND WHO WERE THE OTHER CITIES, DON?

12

13 **SUP. KNABE:** I THINK THAT WAS IT.

14

15 **SUP. ANTONOVICH:** ANYWAY, IT WAS A-- WE HAD OVER 700 PEOPLE AT
16 THE DINNER SPONSORED BY THE ECONOMIC DEVELOPMENT CORPORATION,
17 BILL ALLEN, THE EXECUTIVE DIRECTOR, AND IT WAS A GOOD EVENT.
18 BUT IT WAS A COMPETITIVE AWARD, AND THEY WERE THE RECIPIENTS.
19 SO TO MAYOR MALBERG AND MAYOR KELLER, WE CONGRATULATE THEM AND
20 THEIR CITY BUREAUCRACY BECAUSE THEY ELIMINATE BUREAUCRACY AND
21 THEY TEND TO RESPOND TO THE CONSTITUENTS VERY EFFECTIVELY. AS
22 A RESULT, THEY'VE RECEIVED THAT-- WERE THE RECIPIENT OF THOSE
23 AWARDS. THE TRAGIC FIRE AT OLIVE VIEW WAS A CASE THAT REALLY
24 IMPACTED THE COMMUNITY. AND ONCE AGAIN SHOWS THE NEED WHY HOLY
25 CROSS HOSPITAL NEEDS TO HAVE THAT EXPANSION, BECAUSE ONCE



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1 AGAIN, HOLY CROSS HOSPITAL WAS THE RECIPIENT OF OUR PATIENTS
2 FROM OLIVE VIEW JUST AS THEY WERE THE PREVIOUS MONTH WITH THE
3 CHATSWORTH FIRE AND THE TRAIN WRECK. A WEEK AGO FRIDAY WE HAD
4 THE OLIVE VIEW FOUNDATION DINNER, WHICH TOMMY LASORDA WAS
5 RECOGNIZED FOR HIS CHARITABLE ACTIVITIES IN THE SAN FERNANDO
6 VALLEY. IT WAS A GREAT PRIVATE/PUBLIC PARTNERSHIP THAT OLIVE
7 VIEW HAD. AND THEN THE FOLLOWING WEEK THEY HAVE THE
8 DEVASTATING FIRE. BUT DUE TO THE SUPERB RESPONSE BY COUNTY
9 FIRE, HEALTH SERVICES HOSPITAL AND THE COUNTY POLICE STAFF WAS
10 ABLE TO EVACUATE THE MOST VULNERABLE PATIENTS AT OLIVE VIEW
11 WHEN FIRE THAT SURROUNDED THE FACILITY. EVACUEES FROM THE
12 NEONATAL INTENSIVE CARE, INTENSIVE CARE UNIT AND OTHER AT RISK
13 PATIENTS WERE TRANSPORTED TO OTHER AREA HOSPITALS AND OVERALL
14 DISRUPTION OF THE HEALTHCARE WAS MINIMAL. 40 PLUS BUILDINGS ON
15 THE HOSPITAL CAMPUS WERE DAMAGED, INCLUDING THE CHILDCARE
16 CENTER, WHICH WAS TOTALLY DESTROYED. FURTHERMORE, THERE
17 APPEARS TO HAVE BEEN A MECHANICAL FAILURE WHEN THE EMERGENCY
18 GENERATORS WERE ACTIVATED, DUE TO THE DESTRUCTION OF THE LINES
19 FROM THE FIRE. SO I MOVE AND NOW HAVE SUPERVISOR YAROSLAVSKY
20 JOIN ME WITH THIS THAT THE BOARD DIRECT THE C.E.O. AND THE
21 I.S.D. DEPARTMENT AND DIRECTOR OF HEALTH SERVICES AND THE FIRE
22 CHIEF TO ASSESS THAT DAMAGE SUSTAINED BY THE CHILDCARE CENTER,
23 DEVELOPING PLANS FOR ITS RECONSTRUCTION, SECURING ALTERNATIVE
24 SITES FOR EMPLOYEES AT OLIVE VIEW U.C.L.A .MEDICAL CENTER TO
25 TAKE THEIR CHILDREN, REPORT ON THE INVENTORY OF THE 40 PLUS



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1 FACILITIES AND THEIR FUNCTIONS THAT WERE DAMAGED AT OLIVE
2 VIEW. THIS REPORT OUGHT TO INCLUDE BUSINESS RECOVERY ACTIONS
3 THAT ARE CURRENTLY UNDER WAY TO ENSURE THAT SERVICES ARE NOT
4 INTERRUPTED, EVALUATING A REPORT ON ANY AVAILABLE FUNDING FROM
5 THE STATE AND LOCAL GOVERNMENT FOR DISASTER RELIEF. DEVELOP
6 RECOMMENDATIONS TO LIMIT DAMAGE FROM FIRES THAT MAY OCCUR IN
7 THE FUTURE, CONSULTING WITH THE DEPARTMENT OF PUBLIC WORKS TO
8 HIRE AN APPROPRIATE CONSULTANT. PARTICIPATE IN THE ROOT CAUSE
9 ANALYSIS OF THE EMERGENCY GENERATORS AND THE FUEL PUMP SYSTEMS
10 AT OLIVE VIEW AND REPORT BACK IN TWO WEEKS. SO THIS IS JUST TO
11 BE A REPORT BACK IN TWO WEEKS TO THE BOARD.

12

13 **SUP. YAROSLAVSKY:** SECOND.

14

15 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

16

17 **SUP. ANTONOVICH:** AND ON ITEM NUMBER 25? MR. BROWNING?

18

19 **SUP. BURKE, CHAIR:** WE HAVE MARGARET LAUB, DOUG HOWARD, PAUL
20 HAYES AND ED ROMAN. PLEASE COME FORWARD. ALL RIGHT. PLEASE
21 STATE YOUR NAME. WHO WOULD LIKE TO GO FIRST?

22

23 **MARGARET LAUB:** I'LL GO FIRST, THANK YOU VERY MUCH. GOOD
24 MORNING. MY NAME IS MARGARET LAUB. AND AS P.S.I.'S C.E.O., I'M
25 HERE ON BEHALF OF OUR EMPLOYEES AND OUR BOARD TO LET YOU KNOW



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1 THAT THIS CONTRACT IS VERY IMPORTANT TO US AS IT REPRESENTS
2 THE CORE OF OUR MISSION, WHICH IS TO DO SOCIALLY USEFUL WORK.
3 I ASSURE YOU THAT BY SELECTING P.S.I. YOU ARE MAKING THE RIGHT
4 DECISION FOR THE PEOPLE OF YOUR COMMUNITY. WE ARE PROUD OF OUR
5 RECORD OF OUTSTANDING SERVICE AND THE GAIN PROGRAM WILL
6 RECEIVE NOTHING LESS FROM P.S.I. WE'RE READY TO GET STARTED
7 AND HAVE, TO THE BEST OF OUR ABILITY, DEMONSTRATED THE
8 STRENGTH OF OUR COMMITMENT TO L.A. COUNTY BY OUR GOOD FAITH
9 INVESTMENT OF TIME, PEOPLE AND RESOURCES IN A NUMBER OF PRE-
10 IMPLEMENTATION AND PRE-START UP ACTIVITIES. WE'RE EXCITED TO
11 BEGIN WORKING WITH YOUR COMMUNITY. I ASK YOU TO APPROVE THE
12 RECOMMENDATION, AND I PROMISE YOU OUR VERY BEST. THANK YOU.

13

14 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

15

16 **DOUG HOWARD:** HI, MY NAME IS DOUG HOWARD, I'M A SENIOR VICE
17 PRESIDENT WITH P.S.I.. AND I WANTED TO LARGELY ECHO WHAT OUR
18 C.E.O. HAS STATED BUT REALLY ADD A FEW DETAILS. I SPENT MOST
19 OF MY ADULT LIFE IN HUMAN SERVICES. I SPENT 13 YEARS IN THE
20 IOWA DEPARTMENT OF HUMAN SERVICES, INCLUDING FIVE YEARS
21 RUNNING THE STATE'S WELFARE PROGRAM, FOUR YEARS RUNNING THE
22 MICHIGAN STATE EQUIVALENT OF D.P.S.S. SO VERY FAMILIAR WITH
23 SOME OF THE SAME POLICY ISSUES. THREE YEARS HEADING AMERICAN
24 PUBLIC HUMAN ASSERTION SERVICES ASSOCIATION, YEAR AND A HALF
25 CONSULTING WITH STATES ON PERFORMANCE-BASED CONTRACTS. AND THE



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1 LAST 4 1/2 YEARS WORKING WITH P.S.I. IN THE OVER 30 STATES IN
2 WHICH WE DO BUSINESS. AND I WOULD SAY THAT THIS HAS BEEN A
3 VERY INTERESTING PROCESS, INTERESTING IN A NUMBER OF WAYS. I
4 WOULD TELL YOU FROM MY PERSPECTIVE JUST AS SUPERVISOR KNABE
5 NOTED ON THE TRASH COMPACT, THIS HAS BEEN A VERY RIGOROUS
6 PROCESS, THOSE WEREN'T YOUR EXACT WORDS, BUT IT'S REALLY THE
7 SAME PROCESS. THIS PROCESS BEGAN LAST SPRING. OBVIOUSLY IT'S
8 BEEN THROUGH A NUMBER OF PROTEST STEPS. WE HAVE WORKED AT
9 EVERY STEP TO PROVIDE INFORMATION. IT'S BEEN VERY INTERESTING
10 TO US BECAUSE NOT ONLY HAVE WE BEEN DEALING WITH PROCESS BUT
11 WE'VE DEALT WITH SOME BOTHERSOME ACCUSATIONS ALONG THE WAY,
12 SUCH AS THE FINANCIAL QUALIFICATIONS OF THE COMPANY. WE'VE
13 PROVIDED THE INFORMATION THAT SHOWS WE ARE A STRONG COMPANY,
14 HAVE THE CAPACITY. WE'VE RUN PROJECTS LARGER THAN THIS. WE
15 HAVE BEEN ATTACKED FOR AN ALLEGED LOST CONTRACT IN IOWA WHERE
16 IN FACT THE TRUTH OF THAT MATTER IS WE HAD A POTENTIAL PROJECT
17 THAT WAS TO START SERVICE IN JANUARY OF NEXT YEAR, IN THE LAST
18 MONTH THE STATE TALKED TO US ABOUT MOVING A DIFFERENT
19 DIRECTION. WE JUST IN THE THE LAST FEW WEEKS ENTERED INTO AN
20 AGREEMENT FOR MUTUAL TERMINATION. NO FAULT ON EITHER PARTY.
21 JUST DECIDED TO GO A DIFFERENT DIRECTION. THAT WAS A PROJECT
22 THAT WAS LARGELY TECHNOLOGY-RELIANT. AND WE'VE EVEN, I THINK,
23 BEEN ATTACKED A LITTLE ON OUR PERFORMANCE. AND WE'VE PROVIDED
24 A LOT OF PERFORMANCE BOTH IN TERMS OF THE PROPOSAL AND IN
25 TERMS IN FOLLOW UP WHERE WE SHOW WE DRIVE PERFORMANCE UP,



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1 PARTICULARLY IN OUR TENOR FOR GAIN-LIKE PROJECTS IN EVERY
2 STATE. ALL THIS TIME, DURING THIS TIME, I'VE BEEN VERY PROUD
3 OF THE WAY OUR COMPANY HAS RESPONDED. WE HAVE INVESTED A LOT
4 OF TIME AND MONEY AND RESOURCES, A LOT OF TIME AND MONEY AND
5 RESOURCES IN THIS PROJECT. AND IT'S NOT JUST IN THE PREPARING
6 A PROPOSAL. IT'S BEEN DOING THE THINGS THAT MARGARET ALLUDED
7 TO. WE HAVE A TEAM THAT MEETS EVERY MONDAY FOR THE LAST TWO
8 MONTHS TALKING ABOUT START UP ACTIVITIES. WE HAVE A TEAM OF
9 INTERNAL EXPERTS GETTING TOGETHER THIS WEEK TO DO PROCESS
10 MAPPING AROUND A WORK FLOW AND CLIENT FLOW. LAST WEEK THE
11 PROJECT MANAGER THAT WE'VE HIRED WHO HAS LOS ANGELES GAIN
12 EXPERIENCE, AND I MET WITH SOME REPRESENTATIVES OF THE
13 BUSINESS COMMUNITY AND ARE VERY EXCITED ABOUT THE POTENTIAL TO
14 ENTER INTO SOME PARTNERSHIPS TO BRING BOTH SOME GOOD JOBS AND
15 SOME TRAINING OPPORTUNITIES AND RECOGNIZE THAT NOT ONLY ARE
16 THE JOB SEEKERS A CUSTOMER BUT SO ARE EMPLOYERS. SO IT'S BEEN
17 A RIGOROUS PROCESS. WE HOPE THAT YOU RECOGNIZE THAT. WE'VE
18 RESPECTED THE PROCESS. WE ASK YOU TO. WE'RE VERY PLEASED TO
19 HAVE THE OPPORTUNITY TO SPEAK TODAY AND APPRECIATE YOUR
20 SUPPORT. THANK YOU.

21

22 **SUP. BURKE, CHAIR:** THANK YOU. PLEASE STATE YOUR NAME.

23

24 **ED ROMAN:** HONORABLE SUPERVISORS, THANK YOU VERY MUCH FOR THIS
25 OPPORTUNITY TO SPEAK ON BEHALF OF 85,000 CIVIL SERVANTS AND



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1 GOVERNMENT-SPONSORED EMPLOYEES. MY NAME IS ED ROMAN. I'M A
2 GAIN SERVICES WORKER. AND I HAVE BEEN EMPLOYED AT THE
3 DEPARTMENT OF PUBLIC SOCIAL SERVICES FOR THE LAST 16 YEARS. 16
4 YEARS AGO WHEN I LEFT THE CAMPUS OF THE UNIVERSITY OF
5 CALIFORNIA AT SANTA CRUZ, I WAS INFORMED THAT THERE WAS A
6 SHORTAGE OF SOCIAL WORKERS AND NURSES IN THE STATE OF
7 CALIFORNIA, AND I CAME BACK HOME TO LOS ANGELES COUNTY TO
8 FOLLOW MY PASSION. MY PASSION WAS ABOUT HELPING TO IMPROVE
9 WORKING CONDITIONS AND TO CREATE EMPLOYMENT OPPORTUNITIES. AND
10 SO WE WOULD LIKE TO CONVEY OUR OPPOSITION TO CONTRACTING OUT
11 OF THE STATE MANDATED GAIN SOCIAL SERVICES PROGRAM. GAIN CASE
12 MANAGEMENT WORKERS PLAY AN IMPORTANT ROLE IN HELPING LOS
13 ANGELES COUNTY'S NEEDIEST CITIZENS OVERCOME BARRIERS TO
14 EMPLOYMENT AND ACHIEVE FINANCIAL INDEPENDENCE. IN THE PAST,
15 SUPERVISOR MOLINA AND BURKE HAVE BOTH FOLLOWED GOOD PUBLIC
16 POLICY AND VOTED IN FAVOR OF HAVING COUNTY WORKERS PERFORM
17 GAIN CASE MANAGEMENT WORK. IT IS THE POSITION OF S.E.I.U.
18 LOCAL 721 THAT HAVING COUNTY WORKERS PERFORM THIS WORK IN
19 REGIONS 2 AND REGION 7 WILL PROMOTE QUALITY AND EFFICIENCY IN
20 THE PROVISIONS OF THE GAIN CASE MANAGEMENT SERVICES.
21 REPRESENTATIVES FROM S.E.I.U. LOCAL 721 HAVE COME HERE BEFORE
22 THE BOARD ON PREVIOUS OCCASIONS TO MAKE THIS POINT. AND MANY
23 OF THE ARGUMENTS UTILIZED ON BOTH OCCASIONS STILL REMAIN THE
24 SAME TODAY, AND THEY STILL STAND. THE TRACK RECORD OF CONTRACT
25 WORKERS WHO PERFORM GAIN CASE MANAGEMENT WORK DOES NOT COMPARE



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1 FAVORABLY TO THE TRACK RECORD OF COUNTY EMPLOYEES PERFORMING
2 THE SAME WORK IN THE REGIONS OF THE COUNTY. FOR EXAMPLE,
3 ACCORDING TO THE DATA FOR THE PERIOD BETWEEN APRIL AND JUNE
4 2007, THE MOST RECENT DATA PROVIDED TO THE UNION BY THE
5 DEPARTMENT OF PUBLIC SOCIAL SERVICES, COUNTY WORKERS
6 OUTPERFORMED CONTRACT WORKERS IN FIVE OF THE SEVEN PERFORMANCE
7 REVIEW STANDARDS UTILIZED BY THE COUNTY, WHICH COMPARE COUNTY
8 AND CONTRACT WORKERS. IN FACT, COUNTY WORKERS HAVE GENERALLY
9 OUTPERFORMED CONTRACT WORKERS ALONG THESE STANDARDS AT LEAST
10 AS FAR BACK AS 2005. AND IF YOU MAY RECALL, IT WAS ABOUT 2005
11 THAT THE RIGHT CONTRACTS, WHO WERE SUPPOSED TO BE SERVING NON
12 ENGLISH AND NON SPEAKING SPANISH PARTICIPANTS OF THE GAIN
13 PROGRAM INITIATED WHAT TURNED OUT TO BE A \$4 MILLION FRAUD
14 SCHEME, DEMONSTRATING AND HIGHLIGHTING THE PITFALLS OF
15 CONTRACTING OUT, OR ONE OF THE POSSIBLE PITFALLS OF
16 CONTRACTING OUT, WERE DRIVEN BY PASSION, AS I SAID, 16 YEARS
17 AGO. CONTRACTORS ARE DRIVEN BY THE BOTTOM LINE, PROFIT.
18 FURTHERMORE, THE CONTRACTOR MAXIMUS HAS A LONG RECORD OF
19 FAILING TO MEET THESE PERFORMANCE REQUIREMENTS STANDARDS.
20 MAXIMUS ALSO HAS ESTABLISHED A RECORD OF FAILING TO FOLLOW
21 THROUGH ON CORRECTIVE ACTION PLANS, WHICH HAVE BEEN ISSUED AS
22 A RESULT OF ITS INABILITY TO ACHIEVE THE AFOREMENTIONED
23 PERFORMANCE REQUIREMENTS STANDARDS. CIVIL SERVANTS ARE THE
24 BEST EQUIPPED TO PERFORM THIS IMPORTANT FUNCTION. AND CIVIL



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1 SERVANTS CONTINUE TO BE THE ROLE MODEL ON HOW TO TURN PASSIONS
2 INTO EMPLOYMENT OPPORTUNITIES.

3

4 **SUP. BURKE, CHAIR:** YOUR TIME HAS EXPIRED.

5

6 **ED ROMAN:** THANK YOU.

7

8 **SUP. BURKE, CHAIR:** PLEASE STATE YOUR NAME.

9

10 **PAUL HAYES:** HELLO. MY NAME IS PAUL HAYES. I WANT TO THANK THE
11 SUPERVISORS FOR GIVING US THE TIME TO SPEAK ON THIS. I'M
12 SPEAKING FROM S.E.I.U. LOCAL 721. IN ADDITION TO THE CONCERNS
13 JUST RAISED BY MR. ED ROMAN, MAXIMUS HAS ESTABLISHED A POOR
14 TRACK RECORD OUTSIDE OF LOS ANGELES COUNTY. FOR EXAMPLE IN
15 JULY 2007, MAXIMUS AGREED TO PAY THE FEDERAL GOVERNMENT \$30.5
16 MILLION TO RESOLVE A CRIMINAL INVESTIGATION INTO WHETHER IT
17 FALSIFIED TENS OF MILLIONS OF DOLLARS IN MEDICAL CLAIMS. JUST
18 LAST WEEK THE ATTORNEY GENERAL OF CONNECTICUT ANNOUNCED A \$6
19 MILLION LAWSUIT AGAINST MAXIMUS FOR BREACHING A CONTRACT IT
20 HAD TO PROVIDE THE STATE WITH A COMPUTER SYSTEM TO ACCESS
21 CRIMINAL JUSTICE INFORMATION AND CONDUCT CRIMINAL BACKGROUND
22 CHECKS. MAXIMUS HAS ALSO BEEN INVOLVED IN SIMILAR LITIGATION
23 IN TEXAS. FURTHERMORE, BOTH OF THE CONTRACTORS WHICH WERE
24 CONSIDERED FOR THIS CONTRACT, POLICY STUDIES INC. OR P.S.I.
25 AND MAXIMUS, HAVE BEEN CITED WITH LABOR LAW VIOLATIONS. OTHER



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1 COUNTY CONTRACTORS PROVIDING SIMILAR SERVICES, SUCH AS THE
2 WRIGHT CONTRACTORS, HAVE DEFRAUDED L.A. COUNTY OF SEVERAL
3 MILLION DOLLARS. HELPING INDIVIDUALS OVERCOME BARRIERS TO
4 EMPLOYMENT IS ESPECIALLY VITAL IN THESE TOUGH ECONOMIC TIMES.
5 THEREFORE IT IS IMPORTANT THAT THIS WORK BE PERFORMED BY THOSE
6 WHO ARE BEST EQUIPPED TO ACHIEVE THE BEST POSSIBLE OUTCOMES.
7 GIVEN THE CONCERNS RAISED IN OUR TESTIMONY REGARDING GAIN
8 CONTRACT WORKERS, AND THE HIGH QUALITY OF SERVICES PROVIDED BY
9 COUNTY GAIN WORKERS, S.E.I.U. RESPECTFULLY REQUESTS THAT THE
10 BOARD OF SUPERVISORS RECONSIDER THE DECISION TO CONTRACT OUT
11 GAIN CASE MANAGEMENT SERVICES. S.E.I.U. LOCAL 721 FINDS IT
12 ESPECIALLY PUZZLING THAT THE BOARD OF SUPERVISORS MAY STILL BE
13 ENTERTAINING THE IDEA OF AWARDING THIS CONTRACT, OR SOME PART
14 OF THIS CONTRACT, TO MAXIMUS, GIVEN THEIR EXTREMELY POOR TRACK
15 RECORD, BOTH WITHIN AND OUTSIDE OF L.A. COUNTY. THEREFORE, IT
16 IS THE POSITION OF S.E.I.U. LOCAL 721 THAT IN THE INTEREST OF
17 PROTECTING QUALITY AND EFFICIENT PUBLIC SERVICES, GAIN CASE
18 MANAGEMENT SERVICES OUGHT TO BE PERFORMED BY COUNTY EMPLOYEES.
19 THANK YOU FOR YOUR TIME.

20

21 **SUP. BURKE, CHAIR:** THANK YOU. ALL RIGHT. SHOULD WE GET A
22 REPORT FROM THE C.E.O.?

23

24 **SUP. ANTONOVICH:** PHILIP BROWNING?

25



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1 **SUP. BURKE, CHAIR:** OR PHILIP BROWNING?

2

3 **SUP. ANTONOVICH:** MADAME CHAIRMAN, WHAT WE HAVE BEFORE US TODAY
4 IS AN ISSUE THAT I'M CONCERNED ABOUT. IT'S NOT ABOUT MAXIMUS.
5 AND IT'S NOT ABOUT POLICY STUDIES. BUT IT'S ABOUT THE
6 ACCOUNTABILITY AND SERVICE EXCELLENCE TO GAIN PARTICIPANTS IN
7 MEETING THE FEDERAL WORK REQUIREMENTS, THE WORK PARTICIPATION
8 RATES WHICH CAN BE ACHIEVED THROUGH THE PRIVATIZATION OF
9 SERVICES. THE BOARD LETTER CONTAINS DETAILS THAT SUGGEST THAT
10 THE CONTRACTOR EXCELLENCE JEOPARDIZES THE COST-EFFECTIVENESS
11 OF CONTRACTING OUT GAIN CASE MANAGEMENT SERVICES AND GAIN
12 REGIONS 2 AND 7. BUT IN OTHER WORDS MEDIOCRE PERFORMANCE WOULD
13 THEN PRESERVE THE CONTRACT. EXCELLENT PERFORMANCE WOULD RENDER
14 THE CONTRACT OBSOLETE. ON PAGE 4, THE BOARD LETTER, IT STATES
15 THAT THE ESTIMATED COST OF UTILIZING COUNTY STAFF TO PROVIDE
16 GAIN CASE MANAGEMENT SERVICES FOR AN 18-MONTH PERIOD IS \$25.35
17 MILLION. THE CONTRACTOR'S PROPOSED COST IS \$22.68 MILLION,
18 WHICH INCLUDES A BASIC COST OF \$19.38 MILLION PLUS THE
19 REQUIRED DEPARTMENTAL MONITORING COST OF \$3.3 MILLION. SO THE
20 QUESTION, MR. BROWNING, ON WHAT BASIS DID THE COUNTY ARRIVED
21 AT AN ESTIMATE OF \$25.35 MILLION?

22

23 **PHILLIP BROWNING:** I THINK OUR GOAL WAS TO BRING TO YOUR BOARD
24 THE BEST PRODUCT FOR THE BEST PRICE. AND I THINK THIS PROCESS
25 STARTED A LONG TIME AGO WHEN AN R.F.P. WAS ISSUED THAT WAS



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1 OVER 300 PAGES AND WE HAD TWO POTENTIAL VENDORS BID AND THEIR
2 PROPOSALS WERE BOTH 800 PAGES APIECE. SO THERE WAS A
3 COMPREHENSIVE REVIEW OF ALL OF THE ACTIVITIES WITH THE PRIMARY
4 PURPOSE OF US IDENTIFYING A PROVIDER WHO COULD PERFORM THE
5 SERVICES THAT WOULD MOVE US TO THE NEXT LEVEL IN TERMS OF
6 WELFARE TO WORK. YOU KNOW, CALIFORNIA HAS A CHALLENGE OF
7 PUTTING PEOPLE BACK TO WORK. WE HAVE, I THINK IN L.A. COUNTY,
8 MOVED OUR PERFORMANCE UP TO OVER 30 PERCENT, WHICH IS NOT
9 WHERE WE WANT TO BE, BUT IT'S MUCH BETTER THAN WHERE WE
10 HAVE BE. THAT'S ABOUT A 50 PERCENT INCREASE OVER WHERE WE WERE
11 A YEAR AGO. IN TERMS OF THE SPECIFICS THAT YOU'RE TALKING
12 ABOUT, I THINK WHAT WE USED WAS PRIOR PRACTICE, WHERE IN THE
13 PAST WE HAD A PERFORMANCE INCENTIVE IN OUR CONTRACT AND A
14 PENALTY. IN TERMS OF INCENTIVES, WE STEPPED UP IN THIS
15 CONTRACT AND PROVIDED MUCH LESS OF A BASE COMPENSATION AND
16 TIED MORE OF THE COMPENSATION TO PERFORMANCE. I THINK WHAT WE
17 ACTUALLY DID WAS BASED ON SOME PRIOR CONTRACT WORK THAT WE HAD
18 WITH SOMETHING YOU MAY BE FAMILIAR WITH, WHICH IS S.S.I.
19 APPEALS. THAT'S ONE OF OUR CONTRACTS THAT'S 100 PERCENT
20 PERFORMANCE-BASED. YOU KNOW, MOST OF OUR CONTRACTS ARE NOT 100
21 PERCENT PERFORMANCE-BASED. BUT THAT ONE IS. AND THE WAY WE
22 ESTIMATED THE COST FOR THAT, THE BASE COST, WAS TO LOOK AT
23 COUNTY COUNSEL'S COST AND LOOK AT WHAT THE PROVIDERS' PRACTICE
24 HAD BEEN IN THE PAST AND CAME UP WITH A METHODOLOGY FOR THIS
25 S.S.I. APPEALS. FOR THE CONTRACT THAT WE'RE TALKING ABOUT NOW,



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1 WHAT WE LOOKED AT WAS THE PERFORMANCE THROUGHOUT THE COUNTY,
2 NOT ONLY BY THE CURRENT VENDOR BUT BY US, AND SET A FLOOR. WE
3 WORKED WITH COUNTY COUNSEL, AUDITOR-CONTROLLER. WE USED THE
4 I.S.D. PROCUREMENT PROCESS TO COME UP WITH A METHODOLOGY SO
5 THAT WE WOULD HAVE A FLOOR AGAINST WHICH A VENDOR COULD
6 ACTUALLY COMPLETE THEIR PROPOSAL. SO THEY GAVE US A PRICE
7 AFTER EVERYTHING WAS SAID AND DONE THAT WAS BASED ON THIS
8 LEVEL OF EXPECTATION. THERE ARE A NUMBER OF MEASURES THAT THEY
9 WILL BE PENALIZED FOR IF THEY FAIL TO MEET. THERE ARE ALSO
10 THREE PRETTY IMPORTANT MEASURES THAT THEY COULD GET ADDITIONAL
11 COMPENSATION FOR. AND ONE OF THE THINGS WE'RE STRUGGLING WITH
12 WAS HOW DO WE IDENTIFY THE BEST WAY TO MOVE FORWARD IN TERMS
13 OF THE PRICING? WE LOOKED AT THE PRIOR PRACTICE, THE PRIOR
14 EXPERIENCE AND DETERMINED THAT IF THE CURRENT VENDOR HAD MET
15 ALL OF THOSE OBJECTIVES, MET ALL THOSE PERFORMANCE MEASURES,
16 WHAT WOULD THEIR ADDITIONAL AMOUNT OF COMPENSATION BE? AND
17 THAT WAS 1 PERCENT. SO WE AND THE AUDITOR-CONTROLLER WORKED
18 TOGETHER TO USE THE-- TO EXCLUDE PERFORMANCE INCENTIVES FROM
19 THE COMPARISON WITH PROP A, WHICH I THINK IS WHAT YOU'RE--
20
21 **SUP. ANTONOVICH:** ON WHAT BASIS THE THE COUNTY ARRIVE-- I
22 SHOULD SAY, THE CONTRACTOR, ARRIVE AT THE PROPOSED ESTIMATE OF
23 \$19.38 MILLION?
24



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1 PHILLIP BROWNING I THINK THE CONTRACTOR LOOKED AT THE
2 PROPOSAL, THE R.F.P., AND IDENTIFIED WHAT THEY THOUGHT COULD
3 BE DONE. AND WE DIDN'T CONSTRAIN THEM. WE DIDN'T SAY, AS WE
4 HAD IN THE PAST, THAT YOU HAD TO BE A D.P.S.S. CLONE. WE SAID,
5 "WE WANT YOU TO BE INNOVATIVE. WE WANT YOU TO BE CREATIVE. WE
6 WANT YOU TO DO THINGS THAT MAYBE WE HAVEN'T BEEN ABLE TO DO."
7 AND SO THEY GAVE US A PROPOSAL, BOTH PROVIDERS GAVE US A
8 PROPOSAL THAT WAS NOT NECESSARILY TIED TO THE WAY THINGS ARE
9 IN OUR D.P.S.S. OFFICES. AND SO THEY GAVE US A PRICE BASED
10 UPON WHAT THEY BELIEVED WAS NECESSARY IN ORDER TO MEET THE
11 OBJECTIVES.

12

13 >>SUP. ANTONOVICH: OKAY. IF ADDED TOGETHER, THE 70 PERCENT
14 FIXED MONTHLY AMOUNT, PLUS THE 30 PERCENT MONTHLY PERFORMANCE
15 BASED PAYMENT PLUS THE \$3.9 MILLION PERFORMANCE INCENTIVE PLUS
16 THE \$3.3 MILLION DEPARTMENTAL MONITORING FEES GIVES US
17 ARTIFICIALLY INFLATED CONTRACTING COSTS WHICH EXCEED COST-
18 EFFECTIVENESS. SO WHAT IS THE COUNTY'S CURRENT WORK
19 PARTICIPATION RATE?

20

21 PHILLIP BROWNING: OUR CURRENT WORK PARTICIPATION RATE IS ABOUT
22 32 PERCENT. OUR CURRENT WORK PARTICIPATION RATE AS WE'RE
23 TALKING ABOUT FOR THE LAST YEAR. BUT THE PERFORMANCE THAT
24 WE'RE TALKING ABOUT, THEIR INCENTIVES ARE BASED ON THEM GOING
25 TO A LEVEL THAT HAS NOT BEEN ACHIEVED BY ANYBODY IN THE



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1 COUNTY, IT IS MY UNDERSTANDING, YET. SO OUR GOAL WAS TO MAKE
2 PERFORMANCE THE KEY, TO MAKE PERFORMANCE THE DRIVER. WE WANT
3 PERFORMANCE TO BE THEIR MAJOR GOAL. AND I THINK THEY HAVE
4 INDICATED THAT THAT WILL BE THEIR PRIMARY GOAL.

5

6 **SUP. ANTONOVICH:** WHAT IS THE WORK PARTICIPATION RATE REQUIRED
7 BY T.N.F. RE-AUTHORIZATION?

8

9 **PHILLIP BROWNING:** I MAY HAVE MISUNDERSTOOD BUT I THINK YOU
10 ASKED WHAT'S THE FEDERAL RATE?

11

12 **SUP. ANTONOVICH:** WHAT IS THE FEDERAL WORK PARTICIPATION RATE?

13

14 **PHILLIP BROWNING:** 50 PERCENT IS THE MINUS THE CASELOAD
15 CRITERIA. I HAVE AN EXPERT HERE, PHIL ANSELL, WHO I THINK MOST
16 OF YOU KNOW, WHO COULD GET INTO THE COUNTY--

17

18 **SUP. ANTONOVICH:** SO THE COUNTY'S CURRENT WORK PARTICIPATION
19 RATE IS 50 PERCENT?

20

21 **PHILLIP BROWNING:** THE CURRENT FEDERAL STANDARD IS 50 PERCENT
22 LESS THE CREDITS. PHIL, YOU MIGHT WANT TO GO THROUGH A LITTLE
23 BIT OF HOW THEY TAKE THAT 50 PERCENT.

24



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1 **SUP. ANTONOVICH:** SO THE COUNTY'S CURRENT WORK PARTICIPATION
2 RATE IS 50 PERCENT. AND THE WORK PARTICIPATION RATE REQUIRED
3 BY THE T.N.F. RE-AUTHORIZATION IS WHAT?

4

5 **PHIL ANSELL:** SUPERVISOR, THE FEDERAL REQUIRED WORK
6 PARTICIPATION RATE IS 50 PERCENT MINUS THE APPLICABLE CASELOAD
7 REDUCTION CREDIT. FOR CALIFORNIA, THE CASE REDUCTION CREDIT,
8 FOR THE MOST RECENTLY COMPLETED FEDERAL FISCAL YEAR, WAS 15
9 PERCENT, WHICH MEANS THAT THE REQUIRED WORK PARTICIPATION RATE
10 FOR CALIFORNIA FOR THAT FEDERAL FISCAL YEAR WAS 35 PERCENT.
11 LOS ANGELES COUNTY'S RATE FOR THAT FEDERAL FISCAL YEAR WAS 32
12 PERCENT. HOWEVER, IN THE LAST QUARTER OF FEDERAL FISCAL YEAR
13 2008, FROM JULY THROUGH SEPTEMBER, LOS ANGELES COUNTY'S WORK
14 PARTICIPATION RATE WAS A FULL 43 PERCENT.

15

16 **SUP. ANTONOVICH:** DO COUNTY STAFF UNDER PERFORM A NON CONTRACT
17 AT GAIN REGIONS, AND IF THEY DO, HOW ARE THEY HELD
18 ACCOUNTABLE?

19

20 **PHILLIP BROWNING:** THAT'S A FAIRLY GENERAL QUESTION, BUT I DO
21 THINK THAT WE HAVE STANDARDS SET FOR ALL OF OUR STAFF,
22 EXPECTATIONS FOR ALL OF OUR STAFF THAT ARE BASED ON WHAT THE
23 CURRENT MERIT SYSTEM ALLOWS US TO DO. WE HAVE MEETINGS WITH
24 STAFF AND SUPERVISORS IN THE GAIN REGIONS. THEY KNOW HOW



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1 CRITICAL IT IS TO MOVE OUR PERFORMANCE UP. WE'VE MET WITH THEM
2 ON A NUMBER OF OCCASIONS--

3

4 **SUP. ANTONOVICH:** WHAT DO YOU DO WHEN THEY DON'T PERFORM?

5

6 **PHILLIP BROWNING:** ACTION IS TAKEN, DISCIPLINARY ACTION IS
7 TAKEN, IF THAT'S NEEDED. THERE ARE EXPECTATIONS.

8

9 **SUP. ANTONOVICH:** AND HOW MANY PEOPLE DO YOU HAVE UNDER
10 PERFORMING? INCENTIVES WHEN THE TERM OF THE CONTRACT AND THE
11 CONTRACTORS' EXCELLENCE MAKE THIS CONTRACT NO LONGER COST-
12 EFFECTIVE?

13

14 **PHILLIP BROWNING:** I COULDN'T ANSWER THAT OFF THE TOP OF MY
15 HEAD, AND I'M NOT SURE THAT WE HAVE A STANDARD THAT SAYS
16 UNDERPERFORMANCE EQUALS WHY.

17

18 **SUP. ANTONOVICH:** HOW MANY PEOPLE HAVE YOU RETRAINED FOR UNDER
19 PERFORMING, AND HAS THAT UNDER PERFORMANCE THEN IMPROVED WHERE
20 THEY ARE ABLE TO PERFORM? OR DO WE HAVE A SITUATION AS WE HAD
21 AT MARTIN LUTHER KING HOSPITAL?

22

23 **PHILLIP BROWNING:** I DON'T THINK WE HAVE INDIVIDUALS, TO MY
24 KNOWLEDGE, WHO ARE UNDER PERFORMING, UNLESS THEY HAVE A



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1 CORRECTIVE ACTION PLAN THAT'S ALREADY BEEN ESTABLISHED,
2 ALTHOUGH I COULD BE WRONG.

3

4 **SUP. ANTONOVICH:** BUT YOU DON'T KNOW.

5

6 **PHILLIP BROWNING:** I DON'T KNOW. I'LL BE HONEST AND SAY, BUT I
7 THINK WE CAN FIND OUT.

8

9 **SUP. ANTONOVICH:** DO YOU THINK YOU COULD LET THE BOARD KNOW,
10 YOU COULD GIVE US SOME INFORMATION ON THAT?

11

12 **PHILLIP BROWNING:** CERTAINLY.

13

14 **SUP. ANTONOVICH:** IF THE CONTRACTOR PERFORMED AT THE LEVEL THAT
15 WOULD EARN THE \$3.9 MILLION IN ADDITIONAL PERFORMANCE
16 INCENTIVES, WOULD THAT LEVEL OF SERVICE THEN EQUAL THAT WHICH
17 THE DEPARTMENT OF SOCIAL SERVICES STAFF WOULD PERFORM?

18

19 **PHILLIP BROWNING:** I THINK THAT WOULD BE A STANDARD HIGHER THAN
20 WHAT THE CURRENT STAFF WITH THE DEPARTMENT IS PERFORMING AT.

21

22 **SUP. ANTONOVICH:** BASED ON THE PAYMENT STRUCTURE OF THE NEW
23 CONTRACT, IF THE CONTRACTOR EARNS ALL OF THE AVAILABLE
24 PERFORMANCE INCENTIVES FOR THE TERMS OF THE CONTRACT, CAN THE



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1 CONTRACTOR'S EXCELLENCE MAKE THIS CONTRACT NO LONGER COST
2 EFFECTIVE?

3

4 **SPEAKER:** I THINK THAT-- IT'S OUR BELIEF THAT THE CONTRACTOR
5 WILL HAVE A HARD TIME MEETING ALL OF THOSE EXPECTATIONS. BUT
6 IF FOR SOME REASON THEY DO, I THINK THAT WILL HAVE
7 DEMONSTRATED THE VALUE OF THE PERFORMANCE METHODOLOGY, THE
8 PERFORMANCE INCENTIVE METHODOLOGY. BUT WHAT WE'LL DO IS RE-
9 ADJUST, JUST LIKE WE DID NOW, WE'LL LOOK AT WHAT THE PRIOR
10 EXPERIENCE HAS BEEN AND RESET THE BASE SO THAT THE INCENTIVES
11 WILL BE BASED ON PRIOR EXPERIENCE. I THINK WE'VE ESTIMATED
12 THAT THE COUNTY'S COST FOR THE SERVICE IS AT A 14 PERCENT
13 LEVEL DIFFERENT FROM THE PROVIDER. SO IF THE PROVIDER WERE TO
14 HAVE HAVE A SUCCESSFUL YEAR AND EARN 14 PERCENT MORE IN
15 INCENTIVES, THAT WOULD PUT THEM AT A VERY CLOSE LEVEL WITH OUR
16 COUNTY COST. BUT, HOWEVER, IF THE PROVIDER, P.S.I, AS WE
17 RECOMMENDED, WERE TO DO SO WELL THAT THEY MET ALL THE
18 EXPECTATIONS, I THINK WE IN D.P.S.S. WOULD HAVE TO REASSESS
19 WHAT IT WOULD TAKE FOR US TO GET TO THAT SAME LEVEL. AND MY
20 BELIEF IS THAT WE WOULD HAVE TO DO THINGS DIFFERENTLY. IT
21 WOULD PROBABLY COST US MORE THAN WHAT IT'S CURRENTLY COSTING
22 US.

23



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1 **SUP. ANTONOVICH:** SO THE ANSWER WOULD BE YES, THE CONTRACTOR'S
2 EXCELLENCE MAKES THE CONTRACT NO LONGER COST-EFFECTIVE. THE
3 ANSWER WOULD BE YES?

4
5 **PHIL ANSELL:** NO, SUPERVISOR. THERE'S TWO CONTRACT PERIODS
6 HERE. THERE'S THE INITIAL 18-MONTH CONTRACT, WHICH IS BEFORE
7 YOU TODAY. AND THEN AN OPTION FOR THE DEPARTMENT TO EXTEND FOR
8 AN ADDITIONAL 18-MONTH PERIOD. THE PROPOSITION A ANALYSIS IS
9 COMPLETED PRIOR TO EACH OF THOSE TWO PERIODS. SO THE
10 DEPARTMENT COMPLETED A PROPOSITION A ANALYSIS IN CONSULTATION
11 WITH THE AUDITOR REGARDING THE INITIAL CONTRACT THAT'S
12 RECOMMENDED. AND FOR PURPOSES OF THAT PROPOSITION A ANALYSIS,
13 IN CONSULTATION WITH THE AUDITOR, THE CONTRACTORS' COSTS ARE
14 ESTIMATED BASED ON THE 100 PERCENT OF THE CONTRACTORS' AMOUNT,
15 NOT LESS WITH ANY PENALTIES AND NOT MORE WITH ANY INCENTIVES
16 BECAUSE BASED ON THE HISTORIC PERFORMANCE OF BOTH THE COUNTY
17 AND THE CURRENT CONTRACTOR, THE AUDITOR ESTIMATED THAT THE
18 MOST REALISTIC ESTIMATE WAS THAT THE NEW CONTRACTOR WOULD
19 NEITHER BE PENALIZED NOR EARN INCENTIVES AND THEREFORE THAT
20 THEIR CONTRACT PAYMENT WOULD BE EQUAL TO 100 PERCENT OF THE
21 CONTRACT AMOUNT. AS MR. BROWNING INDICATED, AT THE POINT THAT
22 WE ARE CONSIDERING WHETHER TO EXERCISE THE EXTENSION OPTION, A
23 NEW PROPOSITION A ANALYSIS WILL HAVE TO BE COMPLETED. AT THAT
24 POINT IN TIME, IF THE CONTRACTOR HAS EARNED INCENTIVES, THEN
25 FOR THE NEXT 18-MONTH PERIOD, IT WILL BE PROJECTED THAT THEY



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1 WOULD CONTINUE TO EARN THOSE INCENTIVES. AND IF THE INCENTIVES
2 ARE SO HIGH THAT THEY ARE EARNING MORE THAN 14 PERCENT OUT OF
3 A TOTAL MAXIMUM OF 21 PERCENT INCENTIVES, THEN IN THE CONTRACT
4 EXTENSION, THE DEPARTMENT WOULD NEED TO RE-NEGOTIATE THAT
5 PAYMENT STRUCTURE WITH P.S.I. TO ENSURE THAT THE CONTRACT
6 REMAIN COST-EFFECTIVE. SO THERE IS NO SCENARIO HERE WHERE HIGH
7 PERFORMANCE WOULD RESULT IN A CONTRACT NOT BEING COST-
8 EFFECTIVE AND NOT BE COMPLIANT WITH PROPOSITION A.

9

10 **SUP. ANTONOVICH:** WHAT PAGE IS THAT ON IN THE CONTRACT? WHAT
11 PAGE IS THAT ON IN THE CONTRACT?

12

13 **SUP. YAROSLAVSKY:** WHAT YOU JUST SAID. WHERE IN THE CONTRACT
14 DOES IT REFLECT WHAT YOU JUST SAID? HERE'S THE CONTRACT. SHOW
15 ME WHERE IT SAYS THAT.

16

17 **PHILL ANSELL:** AS FAR AS I'M AWARE, SUPERVISOR, THE CONTRACT
18 ONLY SPEAKS TO THE DEPARTMENT'S RIGHT TO OPTION TO EXTEND THE
19 CONTRACT. THE REQUIREMENT TO CONDUCT A NEW PROPOSITION A
20 ANALYSIS, WHICH INCLUDES BOTH THE COUNTY'S PROJECTED AVOIDABLE
21 COSTS FOR THE EXTENSION PERIOD AND THE CONTRACTORS' PROJECTED
22 COSTS IS NOT REFLECTED IN THE CONTRACT BUT RATHER IS PART OF
23 THE COUNTY'S ESTABLISHED CONTRACTING REQUIREMENTS PER THE
24 DIRECTIVES OF THE AUDITOR. AND THEREFORE IN ANY CONTRACTS THAT
25 INVOLVE AN EXTENSION OPTION SUCH AS THE CURRENT CONTRACT WITH



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1 MAXIMUS, AS WELL, FOR EXAMPLE, THERE WAS NO LANGUAGE IN THE
2 CONTRACT DESCRIBING THE REQUIREMENT FOR A NEW PROPOSITION A
3 ANALYSIS TO BE CONDUCTED FOR EACH SUCCESSIVE CONTRACT
4 EXTENSION.

5

6 **SUP. ANTONOVICH:** THAT MEANS THAT THE CURRENT PROP A ANALYSIS
7 DID NOT ANTICIPATE EXCELLENCE. BECAUSE IF IT DID, THE CONTRACT
8 WOULDN'T BE COST-EFFECTIVE?

9

10 **PHIL ANSELL:** SUPERVISOR, THE AUDITOR CONCLUDED THAT IT WOULD
11 NOT HAVE BEEN ALLOWABLE UNDER THE REQUIREMENTS OF PROPOSITION
12 A TO ASSUME THAT THE BIDDER WOULD ACHIEVE A LEVEL OF
13 PERFORMANCE THAT EXCEEDED THE LEVEL EVER ACHIEVED BY THE
14 COUNTY OR BY ITS PRIOR CONTRACTORS AND THEREFORE WOULD HAVE
15 UNFAIRLY DISADVANTAGED PROSPECTIVE BIDDERS BY REQUIRING THEM
16 TO BID LESS THAN WOULD OTHERWISE BE ALLOWABLE BY REQUIRING
17 THEM TO MEET THE BURDEN THAT WOULD BE ASSOCIATED WITH
18 RECEIVING 100 PERCENT OF THE MAXIMUM PAYMENT. IF I MIGHT SAY,
19 BY ANALOGY, MR. BROWNING REFERENCED OUR S.S.I. APPEALS
20 REPRESENTATION CONTRACT, WHICH YOUR BOARD MAY RECALL RECENTLY
21 APPROVED WITH HEALTH ADVOCATES L.L.P. FOR PURPOSES OF THAT
22 CONTRACT, WE ESTIMATED IN THE PROP A ANALYSIS A CONTRACTOR
23 SUCCESS RATE OF 60 PERCENT OF THE S.S.I. CASES REFERRED TO
24 THEM BASED ON THE HISTORIC PERFORMANCE UNDER THE PREDECESSOR
25 CONTRACT. IF WE HAD ESTIMATED THAT CONTRACTORS' COSTS AT 100



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1 PERCENT WIN RATE DESPITE A HISTORIC WIN RATE OF 60 PERCENT,
2 THAT WOULD HAVE FORCED THE CONTRACTOR TO BID SUCH A LOW COST
3 THAT IT WOULD HAVE BEEN EFFECTIVELY IMPOSSIBLE FOR THEM TO
4 SECURE THE CONTRACT-- TO PERFORM THE WORK OR TO MEET THE
5 REQUIREMENTS OF PROPOSITION A. SO ARTIFICIALLY ASSUMING A HIGH
6 RATE OF INCENTIVES OR PERFORMANCE-BASED PAY WOULD EFFECTIVELY
7 MAKE IT IMPOSSIBLE FOR A PROSPECTIVE BIDDER TO MEET THE
8 REQUIREMENTS OF PROP A AND WOULD RESULT IN ELIMINATING FROM
9 THE COUNTY'S CONTRACTING ARSENAL THE OPTION OF INCENTIVES OR
10 PERFORMANCE-BASED CONTRACTING.

11

12 **SUP. ANTONOVICH:** WHY WOULD THE COUNTY BUILD CONTRACTING
13 OBSOLESCENCE INTO THE NEW CONTRACT?

14

15 **PHILLIP BROWNING:** WE DON'T THINK WE'VE DONE THAT, SUPERVISOR.
16 WE THINK WHAT WE'VE DONE IS TO HAVE A FAIR MEASURE OF
17 INCENTIVES AND ALSO PENALTIES. IF THE CONTRACTOR, THE CURRENT
18 CONTRACTOR OR THE NEW CONTRACTOR FAIL TO MEET CERTAIN
19 REQUIREMENTS, THERE ARE PENALTIES THAT ARE ASSESSED TO THEM.
20 THOSE PENALTIES, THAT CONCEPT RUNS THROUGHOUT ALL OF OUR
21 D.P.S.S. CONTRACTS.

22

23 **SUP. ANTONOVICH:** YEAH, BUT WHY ARE YOU PAYING A BONUS FOR THEM
24 TO DO THEIR JOB?

25



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1 **SPEAKER:** WE DON'T THINK THIS IS A BONUS.

2

3 **SUP. ANTONOVICH:** YOU'RE CREATING A NEW CLAUSE, THOUGH.

4

5 **PHILLIP BROWNING:** WHAT WE TOOK WAS THE BASE WHERE WE ARE NOW
6 AS THE BASE LEVEL, OUR PERFORMANCE NOW WAS LOOKED AT. AND WE
7 SAID THIS IS THE EXPECTATION BASED ON OUR PRIOR YEAR'S HISTORY
8 OF WHAT WE THINK CAN BE DONE. IF THAT PROVIDER, WHOEVER IT IS,
9 CAN DO BETTER THAN THAT, WE'RE WILLING TO PAY YOU. WE'RE
10 WILLING TO PAY YOU SO THAT THE PERFORMANCE CAN BE IMPROVED. WE
11 USED PRIOR EXPERIENCE TO MOVE THE INCENTIVE OR TO ESTABLISH
12 THE INCENTIVE MECHANISM.

13

14 **PHIL ANSELL:** IF I MIGHT ADD, SUPERVISOR. OF THE THREE PRIMARY
15 PERFORMANCE MEASURES, THE ONES WHERE INCENTIVES CAN BE EARNED,
16 ONE OF THOSE, THE WORK PARTICIPATION RATE THAT YOU ASKED ABOUT
17 EARLIER, IS A RELATIVE MEASURE COMPARED TO THE COUNTY. THERE'S
18 NOT AN ABSOLUTE STANDARD. SO IF THE COUNTY'S PERFORMANCE
19 IMPROVES, AS IT HAS VERY SUBSTANTIALLY EVEN SINCE THE R.F.P.
20 WAS ISSUED, IN ORDER FOR THE CONTRACTOR TO EARN THAT
21 INCENTIVE, THEY HAVE TO BEAT THE COUNTY. THEY ARE NOT
22 COMPETING WITH AN ABSOLUTE STANDARD. SO IF THE COUNTY RAISES
23 THE BAR, FOR EXAMPLE, OUR RATE THAT WE CALCULATED WAS 43
24 PERCENT FOR THE MOST RECENT QUARTER, IF THE CONTRACT HAD BEEN



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1 IN EFFECT NOW, THE CONTRACTOR WOULD HAVE HAD TO BEAT THAT 43
2 PERCENT LEVEL IN ORDER TO EARN THE INCENTIVE FOR THAT MEASURE.

3

4 **SUP. ANTONOVICH:** YOU EXPLAINED WHY WE HAVE TO HAVE A NEW
5 R.F.P., BUT THOSE END MY QUESTIONS, MADAME CHAIR.

6

7 **SUP. BURKE, CHAIR:** SUPERVISOR YAROSLAVSKY?

8

9 **SUP. YAROSLAVSKY:** I WANT TO FOLLOW UP ON SOME OF THOSE
10 QUESTIONS AND THEN GO INTO SOME OTHER AREAS OF PROCESS. BUT AS
11 LONG AS IT IS FRESH IN OUR MINDS, LET ME JUST FOLLOW UP ON MR.
12 ANTONOVICH'S QUESTIONS. I THINK THE QUESTION THAT I HAVE, THAT
13 MR. ANTONOVICH WAS ALLUDING TO, IS THE MONITORING COST-- LET
14 ME PREFACE THIS. IS THE MONITORING COST OF \$3 MILLION AS
15 CONTAINED IN HERE, IS THAT PART OF THE CONTRACT COST?

16

17 **PHILLIP BROWNING:** I CAN'T HEAR YOU, SIR.

18

19 **SUP. YAROSLAVSKY:** IS THE \$3 MILLION MONITORING COST PART OF
20 THE COST OF THE CONTRACT?

21

22 **PHILLIP BROWNING:** MONITORING COST IS IDENTIFIED AS AN
23 EXPENDITURE THAT THE COUNTY HAS TO INCUR IN ORDER TO--

24

25 **SUP. YAROSLAVSKY:** IT'S A RELATIVELY SIMPLE QUESTION.



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1

2 **PHILLIP BROWNING:** YES, IT IS.

3

4 **SUP. YAROSLAVSKY:** IT IS. SO ON PAGE 23 OF THE CONTRACT,
5 SECTION 7.11 WHERE IT SAYS THE MAXIMUM CONTRACT AMOUNT IS
6 \$23,292,769 AND IT'S PAYABLE TO THE COUNTY TO THE CONTRACTOR
7 FOR THE 18-MONTH CONTRACT TERM. THIS CONTRACT AMOUNT INCLUDES
8 THE BASIC COMPENSATION OF ONE MONTH'S STARTUP ACTIVITIES AT
9 \$767,447 AND 17 MONTHS OF DIRECT CASE MANAGEMENT SERVICES AT
10 \$18,659,969. THIS CONTRACT AMOUNT ALSO-- AND THE EMPHASIS IS
11 YOURS, NOT MINE. IN THE CONTRACT, BOLD AND UNDERLINED-- ALSO
12 INCLUDES A MAXIMUM COMPENSATION AMOUNT OF \$3,909,353. THAT'S
13 THE BONUS, RIGHT? WHATEVER YOU WANT TO CALL IT. THAT'S THE
14 INCENTIVE PAY.

15

16 **PHILLIP BROWNING:** THAT'S INCENTIVES, RIGHT.

17

18 **SUP. YAROSLAVSKY:** THAT'S THE MAXIMUM INCENTIVE PAY. THAT'S THE
19 MOST THEY CAN MAKE, IS \$3.9 MILLION. IF YOU ADD ALL THOSE
20 NUMBERS TOGETHER, THEY COME UP TO 23.2 PLUS 3.9 IS OVER \$27
21 MILLION.

22

23 **PHILLIP BROWNING:** THAT'S CORRECT.

24



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1 **SUP. YAROSLAVSKY:** SO I GUESS MY QUESTION IS: MAYBE IT'S MORE
2 TO MR. FORTNER OR MAYBE IT'S TO YOU, IS THAT THIS THING SEEMS
3 TO BE DESIGNED TO SELF-IMMOLATE, BECAUSE THE WAY I READ THIS--
4 AND THERE'S NOTHING ELSE IN THE CONTRACT TO THE CONTRARY-- THE
5 WAY I READ THIS IS THAT IF THEY DO THE BEST BANGUP JOB THEY
6 CAN DO, THEY'RE GOING TO BE MORE EXPENSIVE THAN OUR FOLKS,
7 BASED UPON WHAT THIS SAYS IN THE CONTRACT. NOT WHAT YOU SAY.
8 NOT WHAT YOU PROMISE. NOT WHAT YOU IMPLY, SUGGEST OR
9 OTHERWISE. IT SAYS IN THE CONTRACT, WHICH IS WHAT WE'RE ALL
10 GOING TO LOOK TO 18 MONTHS DOWN THE LINE. SO ONE OF TWO THINGS
11 IS GOING TO HAPPEN. ONE OF THREE THINGS IS GOING TO HAPPEN.
12 THEY'LL EITHER DO C AVERAGE WORK, MIDDLE OF THE SPECTRUM WORK
13 LIKE THEY DO NOW OR LIKE THE CURRENT CONTRACTOR DOES NOW AND
14 LIKE THE REST OF THE COUNTY WORKFORCE DOES NOW, SOMEWHERE IN
15 THE MIDDLE OF THE SPECTRUM. OR THEY'RE GOING TO DO THIS
16 OUTSTANDING WORK AND THEY'RE GOING TO PRICE THEMSELVES OUT OF
17 THE CONTRACT UNDER PROPOSITION A. OR THEY'RE GOING TO FLUNK
18 AND JUSTIFIABLY LOSE THEIR CONTRACT BECAUSE THEY HAVEN'T
19 PRODUCED. ONE OF THOSE THREE THINGS IS GOING TO HAPPEN. AND
20 IT'S THAT LAST, IT'S THE ONE WHERE THEY EXCEED AND VIOLATE
21 PROP A THAT MAKES ME-- MAKES A NUMBER OF US WONDER, WHAT
22 GIVES? IS THIS A POISON PILL?
23



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1 **PHILLIP BROWNING:** MY HOPE IS THAT THEY EXCEED EVERY
2 EXPECTATION AND THAT THEY EARN EVERY BIT THAT WE HAVE SET
3 ASIDE IN THIS CONTRACT.

4

5 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT.

6

7 **PHILLIP BROWNING:** AND AS PHIL SAID, WE WILL RE-EVALUATE FOR
8 THE NEXT 18-MONTH PERIOD. THEY WILL HAVE TO BE A COST-
9 EFFECTIVE PROPOSAL FOR US TO GO FORWARD. WE WILL RESET THE
10 BASE. THE BASE FOR THE PROPOSAL THAT WE'RE TALKING ABOUT
11 TODAY, THIS COMPENSATION HERE, WAS BASED ON A PRIOR YEAR'S
12 EXPERIENCE AND THE BEST DISCUSSIONS WITH AUDITOR-CONTROLLER
13 ABOUT HOW TO CRAFT A PROPOSED CONTRACT. WHEN WE GET TO THE
14 POINT WHEN WE'RE HAVING TO DECIDE WHETHER THERE SHOULD BE AN
15 EXTENSION, WE'LL LOOK BACK AT HISTORY AND SEE HOW WELL THEY'VE
16 DONE. WE'LL HAVE TO CRAFT ANOTHER PERFORMANCE EXPECTATION, BUT
17 THEY CANNOT BE HIGHER THAN THE COUNTY.

18

19 **PHIL ANSELL:** SUPERVISOR --

20

21 **SUP. YAROSLAVSKY:** THE PROBLEM, PHIL, IS THAT WHAT'S WHAT YOU
22 SAY. IT'S NOT WHAT THE CONTRACT SAYS. IT'S NOT WHAT THE UNION
23 IS GOING TO SAY 18 MONTHS OUT WHEN THEY SEE THAT THEY'VE COST
24 THE COUNTY 27 MILLION AND THEY COULD HAVE, BY YOUR OWN
25 ANALYSIS, PRODUCED THE SERVICE, EVEN THOUGH IT WOULDN'T HAVE



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1 BEEN AT THAT LEVEL, THAT'S NOT THE ISSUE HERE, BUT WOULD HAVE
2 BEEN ABLE TO PRODUCE THE SERVICE-- THEY COULD HAVE PRODUCED IT
3 AT 25 MILLION. AND UNDER THAT KIND OF A PROP A ANALYSIS, AT
4 LEAST ARGUABLY, YOU HAVE AN ISSUE. AND THAT'S THE CONCERN. LET
5 ME TURN TO ANOTHER ISSUE. FIRST OF ALL, I WOULD LIKE TO JUST
6 CLEAR THE RECORD. I KNOW THAT EVERYBODY HAS THEIR VIEW OF
7 WHAT'S GOING ON IN THESE AREAS, BUT I FOUND IT KIND OF
8 DISINGENUOUS. AND SINCE I THINK YOU GUYS MUST HAVE PROVIDED
9 THE INFORMATION TO US AND THE PUBLIC AT LARGE. IN MY PART OF
10 THE COUNTY THAT IS COVERED BY THIS, IN OUR DISTRICT, REGION 7,
11 THE VALLEY, THE EXISTING CONTRACT EXCEEDS THE EMPLOYEES'
12 PERFORMANCE IN 8 OUT OF 11 OR 5 OUT OF 8 CATEGORIES? I FORGOT.
13 DO YOU KNOW, PHIL?

14

15 **PHIL ANSELL:** I DON'T RECALL SPECIFICALLY. BUT IT IS CERTAINLY
16 THE CASE THAT IN REGION 7, THE CONTRACTOR HAS GENERALLY
17 EXCEEDED THE COUNTY REGION PERFORMANCE.

18

19 **SUP. YAROSLAVSKY:** IN MY AREA, WHICH IS MOSTLY THE FLAT LANDS
20 OF THE SAN FERNANDO VALLEY, THEY EXCEED THE COUNTY
21 PERFORMANCE, COUNTY EMPLOYEE PERFORMANCE IN 8 OUT OF 11 CASES,
22 CATEGORIES. IN THE ONE THAT WAS CITED IN THE NEWSPAPER AND WAS
23 CITED BY THE UNION REPRESENTATIVE THIS MORNING, IS THE OTHER
24 REGION, WHICH IS THE ANTELOPE VALLEY REGION, PROBABLY A LITTLE
25 GLENDALE MAY BE IN THERE, TOO, BUT THE ANTELOPE VALLEY. NOW,



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1 THEY'RE NOT COMPARING, IN THIS SITUATION, THE ANTELOPE VALLEY
2 PERFORMANCE OF THE CONTRACTOR TO WHAT THE COUNTY PERFORMANCE
3 WOULD HAVE BEEN IN THE ANTELOPE VALLEY, CORRECT? THEY'RE
4 COMPARING WHAT THE CONTRACTOR-- HOW THE CONTRACTOR'S
5 PERFORMING IN THE ANTELOPE VALLEY TO HOW THE COUNTY EMPLOYEES
6 ARE PERFORMING IN THE FLAT LANDS, CORRECT? IN THE URBAN CORE
7 OF THE COUNTY, CORRECT?

8

9 **PHILLIP BROWNING:** CORRECT.

10

11 **SUP. YAROSLAVSKY:** YES OR NO?

12

13 **PHILLIP BROWNING:** YES.

14

15 **SUP. YAROSLAVSKY:** I'M LOOKING AT PHIL. I GUESS THE PROTOCOL IS
16 ONLY THE TOP DOG GETS TO ANSWER. THAT'S ALL RIGHT. I DON'T
17 HAVE A PROBLEM IF YOU GUYS WANT TO SHARE THAT RESPONSIBILITY.
18 SO IT'S REALLY A DISINGENUOUS COMPARISON, IN FACT A MEANING
19 LESS COMPARISON BECAUSE IN FACT WHAT WOULD BE MORE MEANINGFUL
20 TO ME IS HOW WOULD COUNTY EMPLOYEES HAVE PERFORMED IN
21 LANCASTER AND PALMDALE COMPARED TO HOW MAXIMUS PERFORMED IN
22 LANCASTER OR PALMDALE. NOT TO COMPARE MAXIMUS IN LANCASTER TO
23 COUNTY EMPLOYEES IN THE WILSHIRE DISTRICT. THAT'S, TO ME-- AND
24 I DON'T UNDERSTAND WHY YOU GUYS DIDN'T FERRET THIS OUT IN THE
25 DISCUSSION. I JUST WANTED TO MAKE THAT POINT. NOW, I KNOW THAT



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1 P.S.I. DOESN'T WANT TO DISCUSS THIS, AND MAYBE I SHOULD ASK
2 THEM TO COME FORWARD, THEIR REPRESENTATIVE. BUT I CAN'T NOT
3 DISCUSS IT. AND THAT IS THE SITUATION THAT OCCURRED AFTER THE
4 R.F.P. CONCLUDED, AT LEAST CAME TO OUR ATTENTION AFTER THE
5 R.F.P. WAS COMPLETED IN THE STATE OF IOWA. IN ALL FAIRNESS, I
6 WANT TO GIVE THEM THE OPPORTUNITY TO ANSWER THAT., BUT I HAVE
7 A LETTER, I THINK WE ALL HAVE IT, THAT IS DATED OCTOBER 1ST,
8 2008, FROM THE STATE OF IOWA DEPARTMENT OF HUMAN SERVICES.
9 WHAT IS YOUR NAME, SIR?

10

11 **DOUG HOWARD:** DOUG HOWARD.

12

13 **SUP. YAROSLAVSKY:** MR. HOWARD, OKAY. WHERE IT STATES, AND I'LL
14 JUST READ BRIEFLY FROM IT, "THAT THE DEPARTMENT OF HUMAN
15 SERVICES HAS DETERMINED THAT IT WILL TERMINATE THE AGREEMENT
16 WITH POLICY STUDIES INC., P.S.I.," THAT'S YOUR COMPANY, "FOR
17 THIRD-PARTY ADMINISTRATION OF THE IOWA HAWKEYE PROGRAM." I
18 WISH WE HAD MASCOTS LIKE THAT. THE LOS ANGELES BRUIN PROGRAM.
19 I KNOW, I KNOW. "IT IS CLEAR THAT P.S.I. WILL NOT HAVE A FULLY
20 OPERATIONAL SYSTEM BY JANUARY 1ST, 2009 CONSISTENT WITH THE
21 CONTRACTUAL REQUIREMENTS." SO WHEN I RECEIVED THIS, I READ
22 THIS TO MEAN THAT YOU MADE A CONTRACTUAL-- YOU HAD A
23 CONTRACTUAL OBLIGATION, PART OF YOUR BID, I GUESS IT WAS
24 WRITTEN INTO THE CONTRACT THAT YOU WOULD BE FULLY OPERATIONAL
25 BY JANUARY 1ST, 2009. YOU WERE UNABLE TO FULFILL THE TERMS OF



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1 THAT CONTRACT. THEY PULLED THE PLUG ON YOU. CAN YOU SHED SOME
2 LIGHT? AND THIS HAPPENED AFTER YOU GUYS CLOSED THE BOOKS ON
3 THIS, BUT I'LL GET TO THAT IN A SECOND. I'D LIKE TO FIND WHAT
4 YOUR EXPLANATION IS.

5

6 **DOUG HOWARD:** COULD I CLARIFY ONE THING? YOU SAID THE LETTER
7 WAS DATED OCTOBER 1ST, RIGHT? WHO IS IT ADDRESSED TO?

8

9 **SUP. YAROSLAVSKY:** IT IS ADDRESSED TO MICHAEL LEMBERG.

10

11 **DOUG HOWARD:** THAT IS NOT AN INDIVIDUAL WITH OUR COMPANY. I
12 HAVE A SETTLEMENT AGREEMENT I BELIEVE DATED NOVEMBER 6TH OR
13 7TH.

14

15 **SUP. YAROSLAVSKY:** YOU KNOW WHO THIS LETTER IS ADDRESSED TO.
16 IT'S ADDRESSED TO YOUR COMPETITION, BECAUSE THEY TURNED TO
17 YOUR COMPETITION.

18

19 **DOUG HOWARD:** I HAVE A LETTER SAYING THAT ANY PRIOR LETTERS ARE
20 RESCINDED, THAT WE ARE TERMINATING THIS CONTRACT FOR MUTUAL
21 CONVENIENCE. THERE ARE NO FAULTS OR LIABILITIES ON EITHER
22 SIDE. I CAN EXPLAIN. WOULD YOU LIKE TO KNOW WHAT THE PROJECT
23 IS?

24



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1 **SUP. YAROSLAVSKY:** ACTUALLY I'M MORE INTERESTED IN WHAT
2 HAPPENED PRIOR TO OCTOBER 1ST THAT CAUSED THEM TO WRITE THIS
3 LETTER? >DOUG HOWARD: I CAN TALK ABOUT WHAT THE PROJECT IS A
4 LITTLE BIT BUT QUITE FRANKLY, IF YOU WERE TO CALL IOWA, YOU
5 WOULD GET THE SAME ANSWER BECAUSE THERE'S SOME DISAGREEMENT ON
6 HOW THE HISTORY RAN. WE'RE LIMITED ON WHAT WE CAN SAY BECAUSE
7 OF THE SETTLEMENT AGREEMENT. BUT ESSENTIALLY IOWA PROCURED A
8 COUPLE OF TIMES IN THE LAST YEAR, RE-PROCURED FOR A CONTRACT
9 FOR THE HAWKEYE PROGRAM, WHICH IS ESSENTIALLY THEIR STATE
10 CHILDREN'S HEALTH INSURANCE PROGRAM. AND A LARGE COMPONENT OF
11 THAT WAS TECHNOLOGY. WE HAD A COUPLE OF AVENUES WE COULD GO IN
12 DELIVERING THAT TECHNOLOGY. WE BELIEVED WE COULD MAKE THE
13 DATE. THEY WANTED TO GO A DIFFERENT DIRECTION. THERE WAS NEW
14 LEADERSHIP, SUBSEQUENT TO THE AWARD OF THAT CONTRACT WHICH WAS
15 NOT ACTUALLY SUPPOSED TO BECOME OPERATIONAL UNTIL THIS COMING
16 JANUARY 1ST, SO THIS WASN'T EVEN AN OPERATIONAL CONTRACT YET.
17 THE NEW LEADERSHIP CAME IN AND LITERALLY FAIRLY QUICKLY AFTER
18 THEY CAME IN SAID, "WE WANT TO GO A DIFFERENT DIRECTION." SOME
19 OF THOSE LETTERS CAME OUT. IN SUBSEQUENT CONVERSATIONS THEY
20 SAID THOSE LETTERS WERE A MISTAKE, THEY NEVER SHOULD HAVE GONE
21 OUT. HERE IS A COPY OF THE SETTLEMENT AGREEMENT. THEY ISSUED
22 THE SETTLEMENT AGREEMENT, WHICH WAS SIGNED AND FINALIZED BY
23 US, EXECUTED NOVEMBER 3RD, AND BY THEM NOVEMBER 6TH WHICH SAYS
24 TERMINATION FOR MUTUAL CONVENIENCE, CONSIDERATION OF ALL
25 COVENANTS AND AGREEMENTS. THERE ARE NO LIABILITIES OR



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1 RESPONSIBILITIES ON EITHER SIDE FOR WHAT HAS HAPPENED WITH
2 THIS CONTRACT. THEY'VE DECIDED TO GO A DIFFERENT DIRECTION.
3 QUITE FRANKLY, I DON'T KNOW IF THEY'VE DECIDED TO THIS POINT
4 TO TAKE IT IN-HOUSE OR IF THEY'RE CONTINUING A CURRENT
5 CONTRACT OR IF THEY'RE RE-BIDDING.

6

7 **SUP. YAROSLAVSKY:** SO WHEN EUGENE GESSAU, THE DIRECTOR OF THE
8 STATE OF IOWA DEPARTMENT OF HUMAN SERVICES WROTE, AND I QUOTE,
9 "IT IS CLEAR THAT P.S.I. WILL NOT HAVE A FULLY OPERATIONAL
10 SYSTEM BY JANUARY 1ST, 2009, CONSISTENT WITH THE CONTRACTUAL
11 REQUIREMENTS." WAS HE ACCURATE AT THAT TIME? OCTOBER 1ST?

12

13 **DOUG HOWARD:** I'M GOING TO SPEAK FOR MYSELF AGAIN. I DON'T
14 BELIEVE HE WAS. I THINK IT A LOT THAT HE SUBSEQUENTLY
15 RESCINDED THAT LETTER AND ASKED ALL PARTIES WHO RECEIVED THAT
16 LETTER NOT TO SHARE IT BECAUSE IT WAS RESCINDED.

17

18 **SUP. YAROSLAVSKY:** HE DIDN'T RESCIND THE LETTER. IT
19 RECONSTITUTED THE WAY YOU AND THE STATE PARTED COMPANY. I HAVE
20 A COPY OF THE AGREEMENT. IT RECONSTITUTED THE DESCRIPTION OF
21 HOW YOU PARTED COMPANY, PRESUMABLY SO THAT YOU WOULDN'T HAVE
22 TO COME TO THE FUTURE POTENTIAL CLIENTS OR JURISDICTIONS LIKE
23 THIS ONE AND DISCLOSE THAT YOU HAD BEEN, WHATEVER THE
24 TERMINOLOGY IS IN BUSINESS, WHAT IS THE TERMINOLOGY? FIRED.
25 THAT'S WHAT WE CALL IT.



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1

2 **DOUG HOWARD:** TERMINATED CONTRACT, I SUPPOSE.

3

4 **SUP. YAROSLAVSKY:** AND THIS ENABLES YOU NOT TO HAVE TO SAY
5 THAT. I THINK IT IS CURIOUS THAT THERE WAS A-- YOU KNEW ABOUT
6 THIS LETTER ON OCTOBER 1ST. I ASSUME YOU DID. I MEAN THEY MUST
7 HAVE NOTIFIED YOU OCTOBER 1ST, DIDN'T THEY?

8

9 **DOUG HOWARD:** WE KNEW THE LETTER WENT OUT, YES.

10

11 **SUP. YAROSLAVSKY:** DID THEY EVER NOTIFY YOU YOU WERE LOSING THE
12 CONTRACT?

13

14 **DOUG HOWARD:** THEY BEING THE DEPARTMENT?

15

16 **SUP. YAROSLAVSKY:** YES.

17

18 **DOUG HOWARD:** WE RECEIVED THAT COMMUNICATION.

19

20 **SUP. YAROSLAVSKY:** WHEN? WHEN DID YOU RECEIVE THAT
21 COMMUNICATION?

22

23 **DOUG HOWARD:** AROUND THAT SAME TIME. WE RECEIVED THE LETTER
24 EMAIL OR FAX AROUND OCTOBER 1ST OR OCTOBER 2ND.

25



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1 **SUP. YAROSLAVSKY:** THEY WOULDN'T HAVE SENT A LETTER TO SOMEBODY
2 ELSE BEFORE.

3

4 **DOUG HOWARD:** I ACTUALLY BELIEVE WE HEARD ABOUT IT SECOND.

5

6 **SUP. YAROSLAVSKY:** SO AROUND OCTOBER FIRST OR SECOND.

7

8 **DOUG HOWARD:** YES, AROUND THE SAME TIME. IF NOT THE SAME DAY,
9 WITHIN 24 HOURS.

10

11 **SUP. YAROSLAVSKY:** NOW WHEN DID THE DEPARTMENT BECOME AWARE OF
12 THIS?

13

14 **PHILLIP BROWNING:** I THINK WE BECAME AWARE ON THE NINTH OF
15 OCTOBER. WE GOT A COPY FROM ONE OF THE BOARD OFFICES. AND WE
16 TOOK IMMEDIATE ACTION TO CONTACT P.S.I. TO FIND OUT WHAT WAS
17 GOING ON. WE HAD ALREADY DONE ALL OF THE BACKGROUND CHECKS,
18 ALL OF THE DUE DILLIGENCE. THIS WAS SOMETHING BRAND NEW THAT
19 HAD COME INTO PLAY. WE, I THINK, DID A PRETTY GOOD JOB OF
20 CONTACTING FORMER EMPLOYERS, FORMER STATES, COUNTIES WHERE
21 BOTH COMPANIES HAD DONE BUSINESS. THAT'S A PART OF THE REVIEW.
22 WE DO HAVE A PERFORMANCE BOND REQUIREMENT FOR ANYONE WHO COMES
23 ON BOARD. SO WE'RE FULLY PROTECTED SHOULD THERE BE--

24



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1 **SUP. YAROSLAVSKY:** WHAT DID YOU DO WHEN YOU LEARNED ABOUT THIS
2 ON OCTOBER 9TH?

3

4 **PHILLIP BROWNING:** FROM WHOM?

5

6 **SUP. YAROSLAVSKY:** WHAT DID YOU DO WHEN YOU GOT A LETTER?

7

8 **PHILLIP BROWNING:** WHEN WE GOT THAT LETTER, SUPERVISOR, WE
9 ASKED OUR CONTRACT STAFF TO CONTACT THE COMPANY, P.S.I., AND
10 FIND OUT WHAT THEIR SIDE OF THE STORY WAS.

11

12 **SUP. KNABE:** WOULDN'T YOU HAVE BEEN SURPRISED THAT YOU HAD TO
13 FIND OUT FROM A BOARD OFFICE?

14

15 **PHILLIP BROWNING:** I WAS SURPRISED. I WAS SURPRISED.

16

17 **SUP. YAROSLAVSKY:** DID YOU CONTACT THE STATE OF IOWA?

18

19 **PHILLIP BROWNING:** I'M NOT EXACTLY SURE.

20

21 **SUP. YAROSLAVSKY:** WHY WOULD YOU NOT HAVE CALLED THE STATE OF
22 IOWA? WHY WOULD YOU TAKE THEIR WORD FOR IT AND NOT CALL THE
23 PERSON WHO DUMPED THEM? OR THE AGENCY THAT DUMPED THEM?

24

25 **PHILLIP BROWNING:** THAT'S A GOOD POINT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** SURE IS, ISN'T IT, MR. BROWNING.

3

4 **PHILLIP BROWNING:** YES.

5

6 **SUP. YAROSLAVSKY:** I HAVE A LOT OF GOOD POINTS, BUT I DON'T
7 WANT TO TAKE THE WHOLE AFTERNOON. I DO WANT TO ASK ONE LAST
8 QUESTION FOR NOW. I'M REALLY BOTHERED BY THIS. I'M BOTHERED BY
9 THE WAY THE BUREAUCRACY HAS CAMPAIGNED FOR THIS COMPANY. I
10 WANT TO JUST SAY THAT LOBBYISTS MOVE OVER BECAUSE YOU GUYS
11 HAVE DONE A GREAT JOB IN SPINNING THIS AS BEST AS YOU CAN. AND
12 I FIND IT UNSEEMLY. I'VE NEVER SEEN ANYTHING QUITE LIKE THIS
13 SINCE I'VE BEEN AT THE COUNTY WHERE THE ENTIRE BUREAUCRACY HAS
14 BEEN SELECTIVE IN WHAT YOU CHOSE TO LOOK AT, WHAT YOU CHOSE TO
15 INVESTIGATE, WHAT YOU CHOSE TO VET AND HOW YOU CHOSE TO SPILL
16 IT OUT TO US AND TO THE PUBLIC. YOU'VE BEEN ADVOCATES FOR YOUR
17 OWN RECOMMENDATION. APPROPRIATE. BUT THEN WE GET SOMEBODY
18 AROUND HERE, IF IT WASN'T ME IT WOULD HAVE BEEN ME IF I HAD
19 BEEN FAST ENOUGH, ASKED THE AUDITOR-CONTROLLER TO CONDUCT A
20 REVIEW. YOU GUYS KNEW ABOUT THE REVIEW AND THE CONCLUSIONS OF
21 THE REVIEW BEFORE WE DID. AND I BELIEVE IT WAS A MEMBER OF THE
22 BOARD THAT ASKED FOR THAT REVIEW. AND THE REVIEW WAS A REVIEW
23 OF PEOPLE WHO INCLUDED THE EMPLOYEES OF THE AUDITORS' OFFICE,
24 WHICH I WASN'T AWARE OF AT THE TIME THIS WAS DONE. WE WERE NOT
25 MADE AWARE THAT THE AUDITOR, MS. WATANABE, WAS GOING TO BE



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1 ASKED TO REVIEW THE EFFICACY OF THE PERFORMANACE OF TWO PEOPLE
2 WHO WORKED FOR HER. IF I HAD KNOWN THAT, I DON'T KNOW WHAT MY
3 REACTION WOULD HAVE BEEN. I WAS TROUBLED BY THE FACT THAT THE
4 AUDITOR-CONTROLLER'S RESULTS WERE ALL OVER THE BUILDING BEFORE
5 THEY WERE SHARED WITH THE BOARD AND THE BOARD IS TO WHOM SHE
6 REPORTS, LAST TIME I CHECKED. SHE WORKS FOR US, NOT FOR THE
7 C.E.O., NOT FOR YOU. AND ACTUALLY, SHE REPORTS TO US, BUT SHE
8 WORKS FOR THE PEOPLE OF L.A. COUNTY. SHE DOESN'T EVEN HAVE TO
9 MASSAGE HER RESULTS AND HER WORK PRODUCT TO OUR LIKING. AND
10 HISTORICALLY SINCE I'VE BEEN HERE, ONE OF THE GREAT
11 PHENOMENONS ABOUT THIS AUDITOR-CONTROLLER'S OFFICE IN THIS
12 COUNTY IS HE OR SHE IS NOT ELECTED, AND YET THEY HAVE PROVIDED
13 SOME OF THE MOST INCREDIBLE INDEPENDENT REPORTS AND I SURE
14 HOPE THAT IS NOT CHANGING NOW. AND THEN THERE WAS THE ISSUE OF
15 THE SHREDDING OF THE DOCUMENTS, OF THE BID SCORING DOCUMENTS.
16 AND I'VE GOT TO RAISE THAT. YOU GUYS HAVE TRIED TO INOCULATE
17 YOURSELVES AGAINST THIS SHREDDING POLICY, WHICH WE DO NOT HAVE
18 IN THIS COUNTY. WE HAVE NO SHREDDING POLICY. IN FACT, THE LAST
19 BID, THE LAST R.F.P. THAT YOU CONDUCTED, MR. BROWNING, WAS THE
20 R.E.P., CORRECT? IS THAT WHAT IT'S CALLED? REFUGEE PROGRAM. WE
21 WERE ABLE TO-- WE HAD QUESTIONS ABOUT THE REFUGEE PROGRAM. AND
22 AS YOU WELL RECALL. AND I STILL HAVE QUESTIONS ABOUT THE
23 REFUGEE PROGRAM. AND I'LL TAKE THAT UP IN ANOTHER VENUE. BUT
24 IN THE REFUGEE PROGRAM R.F.P., YOU DIDN'T SHRED THE BID
25 DOCUMENTS. I'M NOT SURE IT WAS A CONSENSUS. I DON'T RECALL



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1 WHETHER IT WAS CONSENSUS OR NOT. BUT THE SCORING DOCUMENTS
2 WERE PRESERVED. NOW, WE ALL GET A MEMO FROM MR. FUJIOKA AND
3 MR. TINDLE SUGGESTING-- I'VE GOT IT HERE SOMEWHERE, A COUPLE
4 WEEKS AGO, WHAT DID I DO WITH IT?-- IN WHICH YOU CITE SEVERAL
5 JURISDICTIONS, AGENCIES SUCH AS THE STATES OF MISSISSIPPI,
6 OREGON, VIRGINIA AND MONTANA, MARICOPA COUNTY, FAIRFAX COUNTY
7 AND THE CITY OF SEATTLE CONSENSUS SCORING IS NOT ONLY
8 RECOGNIZED AS A BEST PRACTICE IN THE R.F.P. EVALUATION PROCESS
9 BUT IS DOCUMENTED IN PURCHASING CONTRACT POLICY. ALTHOUGH SOME
10 OF THESE POLICIES ARE SILENT AS TO THE DISPOSITION OF
11 INDIVIDUAL RATER MATERIALS, OTHERS ARE EXPLICIT IN STATING
12 THAT THE DRAFT MATERIALS AND WORKSHEETS ARE COLLECTED AND
13 DESTROYED. COULD YOU TELL ME OF THOSE JURISDICTIONS-- WHILE
14 YOU'RE NOT THE ONE WHO WROTE IT. I'M NOT GOING TO PUT YOU ON
15 THE SPOT BECAUSE I DON'T THINK YOU WROTE IT-- MR. TINDALL, YOU
16 COME UP HERE. THANK YOU. I'D LIKE YOU WHILE YOU'RE WALKING UP,
17 OF THESE JURISDICTIONS THAT YOU CITE IN YOUR MEMO OF NOVEMBER
18 1ST, MISSISSIPPI, OREGON, VIRGINIA, MONTANA, MARICOPA COUNTY,
19 FAIRFAX COUNTY AND THE CITY OF SEATTLE, WHICH OF THOSE
20 JURISDICTIONS HAVE A POLICY, AN EXPLICIT POLICY STATING THAT
21 THE DRAFT MATERIALS AND WORKSHEETS ARE COLLECTED AND
22 DESTROYED? WHICH OF THOSE?

23

24 **TOM TINDALL:** TOM TINDALL, INTERNAL SERVICES. SUPERVISOR, I
25 DON'T KNOW THE ANSWER TO THAT.



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The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** YOU DON'T KNOW THE ANSWER TO THAT? DID YOU
3 WRITE THIS MEMO?

4

5 **TOM TINDALL:** I DID.

6

7 **SUP. YAROSLAVSKY:** SO WHY DID YOU MAKE A STATEMENT AND YOU
8 DON'T KNOW THE ANSWER TO THAT QUESTION? YOU MADE A STATEMENT.
9 YOU KNOW THE SHREDDING THING HAS BEEN FLOATING AROUND THIS
10 BUILDING FOR WEEKS. YOU KNOW THAT. MY OFFICE HAS BEEN TRYING
11 TO GET A COPY OF THE SO-CALLED POLICY FOR WEEKS. AND WE'RE NOT
12 ABLE TO GET IT. WE'VE TALKED TO THE D.P.S.S. FOR WEEKS. WHY
13 WERE THE DOCUMENTS SHREDDED? IT'S THE FIRST TIME SINCE I'VE
14 BEEN AT THE COUNTY THAT I'M AWARE THAT A DOCUMENT HAS BEEN
15 SHREDDED THAT WOULD HAVE SHED SOME LIGHT ON SOME OF THE
16 QUESTIONS THAT WE HAVE HERE AND I'M NOT EVEN GOING TO GO INTO
17 THE QUESTIONS BECAUSE I'M DONE. I'M DONE. YOU'VE PUT ME AND
18 THE REST OF THE BOARD IN AN UNTENABLE POSITION. BUT THEN YOU
19 JUSTIFY THE SHREDDING. THIS WAS DONE ON NOVEMBER 1ST BECAUSE
20 YOU KNEW THAT THERE WERE PEOPLE AROUND HERE WHO WERE RAISING
21 QUESTIONS ABOUT-- AND I SHOULDN'T JUST ADDRESS IT TO YOU, BUT
22 TO EVERYBODY AROUND HERE-- THAT THERE WERE PEOPLE WHO WERE
23 CONCERNED ABOUT THE SHREDDING ISSUE. SO WHAT DID YOU DO? YOU
24 WROTE A DOCUMENT THAT WAS DESIGNED TO INOCULATE THESE FOLKS
25 AGAINST WHAT I'M ABOUT-- WHAT I AM TALKING ABOUT. THE TITLE OF



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1 THIS MEMO IS "USE OF CONSENSUS SCORING FOR REQUESTS FOR
2 PROPOSALS EVALUATIONS." GREAT. AND THE ISSUE THAT'S AT HAND IS
3 NOT SO MUCH THE CONSENSUS BUT THE SHREDDING. AND YOU MAKE THE
4 STATEMENT, AND I WILL REPEAT THE STATEMENT AGAIN, "ALTHOUGH
5 SOME OF THESE POLICIES ARE SILENT AS TO THE DISPOSITION OF
6 INDIVIDUAL RATER MATERIALS, OTHERS ARE EXPLICIT IN STATING
7 THAT THE DRAFT MATERIALS AND WORKSHEETS ARE COLLECTED AND
8 DESTROYED." AND YOU CAN'T TELL ME WHICH ONE OF THOSE
9 JURISDICTIONS EXPLICIT --

10

11 **TOM TINDALL:** I COULD GO BACK AND FIND THAT OUT FOR YOU.

12

13 **SUP. YAROSLAVSKY:** CAN I TELL YOU SOMETHING? I ALREADY DID THAT
14 FOR YOU. ONLY ONE OF THOSE JURISDICTIONS IS EXPLICIT. THE
15 GREAT STATE OF MISSISSIPPI. THEY ARE THE ONLY ONES THAT ARE
16 EXPLICIT ABOUT SHREDDING, ABOUT DESTROYING DOCUMENTS. NONE OF
17 THE OTHERS. AND NOW YOU CAN GO BACK AND CHECK AND SEE IF I'M
18 TELLING YOU THE TRUTH.

19

20 **C.E.O. FUJIOKA:** WE HAVE A COUNTY CONTRACT MANUAL THAT SPEAKS
21 TO CONSENSUS SCORING. IT'S BEEN IN EXISTENCE SINCE I
22 UNDERSTAND THE LATE '80S.

23



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** BILL, I'M NOT TALKING ABOUT CONSENSUS
2 SCORING, I'M TALKING ABOUT SHREDDING. WHERE IS OUR COUNTY
3 POLICY AS IT RELATES TO SHREDDING?

4

5 **C.E.O. FUJIOKA:** THE MANUAL SPEAKS TO HAVING THE DOCUMENTS
6 DISCARDED. IT CLEARLY STATES THIS INFORMATION HAS BEEN SHARED
7 WITH OFFICES. WE HAVE A COPY OF THAT, A COPY OF THE MANUAL
8 THAT WE CAN HIGHLIGHT THE PAGE IN SECTION. THIS PROCESS HAS
9 ALSO BEEN USED REPEATEDLY IN THE PAST AND WILL BE USED. MY
10 UNDERSTANDING IS, IT IS THE EXACT SAME PROCESS THAT WAS USED
11 WHEN THE CURRENT CONTRACTOR, WHICH IS MAXIMUS, WHEN IT WAS
12 SELECTED LAST TIME. SO THAT PROCESS WAS GOOD THEN. IT SEEMS
13 THAT THE DIFFERENCE IS THE OUTCOME. THE ONE THING THAT--

14

15 **SUP. YAROSLAVSKY:** EXCUSE ME, MR. FUJIOKA, NOW YOU'RE
16 QUESTIONING SOMETHING YOU SHOULDN'T BE QUESTIONING. IT'S NOT
17 THE DIFFERENCE OF THE OUTCOME. MR. BROWNING, DID YOU AND I
18 HAVE A CONVERSATION ABOUT THE R.E.P. CONTRACT?

19

20 **PHILLIP BROWNING:** ABOUT THE REFUGEE CONTRACT?

21

22 **SUP. YAROSLAVSKY:** REFUGEE MAYBE IT'S NOT R.E.P. REFUGEE
23 CONTRACT.

24

25 **PHILLIP BROWNING:** WE DID.



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The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** DID WE ASK TO SEE THE DOCUMENTS?

3

4 **PHILLIP BROWNING:** YOU DID.

5

6 **SUP. YAROSLAVSKY:** AND WHEN IT WAS ALL SAID AND DONE, DID I
7 SUPPORT THAT RECOMMENDATION? EVEN THOUGH I HAD QUESTIONS ABOUT
8 IT AT THE OUTSET?

9

10 **PHILLIP BROWNING:** I WAS REALLY IMPRESSED, SIR. YOU DID.

11

12 **SUP. YAROSLAVSKY:** WELL, THANK YOU. THANK YOU. AND I'VE ALWAYS
13 BEEN IMPRESSED WITH YOU, TOO. BUT DON'T YOU EVER QUESTION OR
14 SUGGEST THAT IT'S THE OUTCOME THAT'S DIFFERENT. WHEN WAS THE
15 LAST TIME WE-- WHEN WAS THE LAST TIME YOU DID BEFORE THIS ONE?
16 WHEN WAS YOUR LAST R.F.P. BEFORE THE REFUGEE PROGRAM?

17

18 **PHILLIP BROWNING:** LAST R.F.P. BEFORE THE REFUGEE PROGRAM.

19 C.S.B.G.

20

21 **SUP. YAROSLAVSKY:** C.S.B.G.? WHAT IS THAT?

22

23 **PHILLIP BROWNING:** COMMUNITY SERVICES BLOCK GRANT.

24

25 **SUP. YAROSLAVSKY:** DID YOU SHRED THE DOCUMENTS ON THAT ONE?



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The Los Angeles County Board of Supervisors

1

2 **PHILLIP BROWNING:** I'D HAVE TO CHECK TO BE SURE.

3

4 **SUP. YAROSLAVSKY:** CAN YOU RECALL THE LAST TIME YOU SHREDDED A
5 DOCUMENT BEFORE THIS ONE?

6

7 **PHILLIP BROWNING:** I THINK THE LAST TWO CONTRACTS, THE LAST TWO
8 PROPOSALS FOR THIS CONTRACT, WE USED CONSENSUS SCORING AS FAR
9 AS I'M AWARE. BUT I'LL HAVE TO CHECK. I THINK THE DOCUMENTS
10 WERE SHREDDED. WE USED THE PROCEDURES THAT WERE OUTLINED IN
11 THE MANUAL FOR THIS CURRENT CONTRACT.

12

13 **SUP. YAROSLAVSKY:** YOU CHOSE TO USE THE PROCEDURES. YOU DIDN'T
14 USE THEM IN THE REFUGEE CONTRACT. HOW OLD IS THIS MANUAL? WHEN
15 WAS THIS MANUAL WRITTEN?

16

17 **PHILLIP BROWNING:** THIS IS A REVISION THAT'S DATED AUGUST OF
18 '07.

19

20 **SUP. YAROSLAVSKY:** WHEN WAS THE ORIGINAL--

21

22 **TOM TINDALL:** SUPERVISOR, WE PUT THAT OUT ON THE WEB IN 2003.

23

24 **SUP. YAROSLAVSKY:** WAS SHREDDING AN OPTION AT THAT TIME?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **TOM TINDALL:** I CAN'T CONFIRM THAT.

2

3 **SUP. YAROSLAVSKY:** DO YOU KNOW?

4

5 **PHILLIP BROWNING:** I DON'T, SIR.

6

7 **PHIL ANSELL:** SUPERVISOR, I AM AWARE THAT ALL D.P.S.S.

8 PROCUREMENT PROCESSES THAT ARE BEING CONDUCTED SUBSEQUENT TO

9 AUGUST 2007 HAVE BEEN CONSENSUS SCORING PURSUANT TO THIS

10 RECOMMENDATION, AND THAT THEY HAVE ALL INVOLVED SHREDDING

11 PURSUANT TO THE SENTENCE IN SECTION 7.13 THAT READS "THE

12 INDIVIDUAL EVALUATION DOCUMENTS OF EACH EVALUATOR IS DISCARDED

13 AFTER THE CONSENSUS EVALUATION DOCUMENT IS PREPARED AND

14 SIGNED."

15

16 **SUP. YAROSLAVSKY:** SO WHY DIDN'T YOU DISCARD THE REFUGEE

17 DOCUMENTS?

18

19 **PHILLIP BROWNING:** I CAN ONLY BELIEVE THAT THAT WAS BEFORE THIS

20 TIME PERIOD WE'RE TALKING ABOUT.

21

22 **SUP. YAROSLAVSKY:** WHAT DO YOU MEAN BEFORE?

23

24 **PHILLIP BROWNING:** I THINK WE'VE STARTED--

25



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1 **SUP. YAROSLAVSKY:** IT WAS THIS YEAR, MR. BROWNING. IT WAS THIS
2 YEAR. THIS IS AUGUST 2007 YOU SAY THIS MANUAL WAS REVISED IN
3 AUGUST 2007. IT MAY BE AS OLD AS 2003. THE REFUGEE PROGRAM WAS
4 2008. WHY DID YOU CHOOSE-- WHY DID YOU VIOLATE POLICY AND NOT
5 SHRED THOSE DOCUMENTS?

6

7 **PHILLIP BROWNING:** I THINK THERE WAS AN OPTION IN TERMS OF
8 CONSENSUS SCORING.

9

10 **SUP. YAROSLAVSKY:** I'M TALKING ABOUT SHREDDING. I'M LESS
11 CONCERNED ABOUT THE CONSENSUS VERSUS WHATEVER THE ALTERNATIVE
12 IS TO CONSENSUS. I'M TALKING ABOUT DESTROYING DOCUMENTS.

13

14 **PHIL ANSELL:** THE SHREDDING DIRECTIVE FROM I.S.D. ONLY APPLIES
15 IN CONSENSUS SCORING. SO TO THE EXTENT THAT THE R.F.P. WAS
16 CONDUCTED PRIOR--

17

18 **SUP. YAROSLAVSKY:** SO WHY-- WAS THE REFUGEE PROGRAM DONE BY
19 CONSENSUS SCORING?

20

21 **PHIL ANSELL:** I DON'T KNOW.

22

23 **PHILLIP BROWNING:** I'M NOT SURE ABOUT THAT, SIR. WE CAN FIND
24 OUT.

25



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY:** BUT YOU HAD THE DISCRETION. IT WASN'T, YOU
2 HAD THE DISCRETION TO CHOOSE THE CONSENSUS VERSUS WHAT'S THE
3 OTHER VERSION? WHAT'S NOT CONSENSUS?

4

5 **TOM TINDALL:** MATHEMATICAL AVERAGING.

6

7 **SUP. YAROSLAVSKY:** AVERAGING, THANK YOU.

8

9 **PHILLIP BROWNING:** THAT'S WHERE, YES.

10

11 **SUP. YAROSLAVSKY:** I THINK WE OUGHT TO KNOW, AND REGARDLESS OF
12 HOW THIS TURNS OUT, WE OUGHT TO FIND OUT WHAT HAPPENED, WHY
13 YOU CHOOSE TO DO IT ONE WAY IN CERTAIN CASES AND IN OTHER WAYS
14 OTHER CASES? WHETHER YOU DESTROYED DOCUMENTS IN SOME CASES AND
15 NOT DESTROYED DOCUMENTS IN OTHER CASES. AND I CERTAINLY WOULD
16 NEVER DO WHAT WAS DONE TO ME A SECOND AGO AND DESCRIBE OTHER
17 MOTIVES TO YOU. AND I WOULDN'T.

18

19 **PHILLIP BROWNING:** I WASN'T SUBSCRIBING OTHER MOTIVES TO YOU,
20 SIR.

21

22 **SUP. YAROSLAVSKY:** NO, YOU WOULDN'T. BUT SOMEONE ELSE DID.

23

24 **C.E.O. FUJIOKA:** LET ME CLARIFY THIS. THIS IS NOT DIRECTED AT
25 THE BOARD. THIS IS DIRECTED AT-- THERE'S A VENDOR OUT THERE



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1 WHO HAS COME FORWARD. BECAUSE I ABSOLUTELY NEED TO CLARIFY
2 THAT. IT IS NOT DIRECTED TO THE BOARD. THAT WOULD BE TOTALLY
3 INAPPROPRIATE. I'M TALKING ABOUT A VENDOR WHO HAS NOT BEEN
4 SUCCESSFUL WHO HAS RAISED THIS ISSUE WHEN YET THE SAME PROCESS
5 WAS USED THAT RESULTED IN A SUCCESSFUL EFFORT FOR THAT SAME
6 VENDOR. THERE'S ALSO CONCERNS THAT WERE MADE THAT STAFF IS
7 ADVOCATING FOR THIS. THERE IS THREE INDEPENDENT REVIEWS. WHAT
8 WE'RE SITTING HERE TODAY AND ADVOCATING FOR IS THE PROCESS.
9 THE OUTCOME AND WHO'S SELECTED IS BASED ON THE JUDGMENT
10 CONSISTENT WITH R.F.P. WHO THE DEPARTMENT FEELS WOULD BE THE
11 BEST JOB, DO THE BEST JOB. WHAT YOUR AUDITOR-CONTROLLER DID,
12 AND IT SPEAKS TO THE INTEGRITY OF THAT OFFICE, AND WHAT OUR
13 OFFICE INDEPENDENTLY DID AND WHAT OTHER-- WHAT D.P.S.S. DID,
14 IS WHAT WE'RE LOOKING AT IS THE PROCESS. BUT IF THERE'S ANY
15 INFERENCE WHATSOEVER DIRECTED THROUGH YOU OR TO THE BOARD, I
16 APOLOGIZE.

17

18 **SUP. YAROSLAVSKY:** I ACCEPT THAT. ACCEPTED.

19

20 **C.E.O. FUJIOKA:** THAT'S IMPORTANT TO ME.

21

22 **SUP. YAROSLAVSKY:** IMPORTANT TO ME, TOO. I APPRECIATE IT. THIS
23 IS SEPARATE FROM THIS ISSUE. I WANT TO BE REAL CLEAR ABOUT
24 SOMETHING. WE HAVE TO BE TO THE BOTTOM OF THIS SHREDDING
25 BUSINESS, NOT IN THIS CASE ONLY, BUT THE POLICY OF SHREDDING,



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1 REAL SOON. I WAS NOT AWARE THAT WE HAD UNTIL THIS WHOLE
2 CONTROVERSY CAME UP, THAT WE HAD A POLICY THAT ALLOWED THE
3 DESTRUCTION OF DOCUMENTS. MOST JURISDICTIONS IN THIS COUNTRY
4 NOT ONLY DO NOT DESTROY THEM BUT THEY HAVE AN AFFIRMATIVE
5 POLICY TO PRESERVE THEM. AND THE REASON THAT WAS GIVEN TO US
6 ON MULTIPLE OCCASIONS FOR WHY WE DO DESTROY, WHY DOCUMENTS IN
7 THIS CASE WERE DESTROYED, AND I'LL PARAPHRASE, THE RATIONALE
8 WAS GIVEN THAT IT PROTECTS US AGAINST LAWSUITS FROM
9 DISGRUNTLED BIDDERS. WELL, I'LL TELL YOU WHAT ELSE IT DOES.
10 NOBODY WOULD LIKE TO AVOID LAWSUITS FROM DISGRUNTLED BIDDERS
11 MORE THAN I DO, BUT EVEN A DISGRUNTLED BIDDER IS ENTITLED TO
12 FAIRNESS. AND THE ONLY WAY A DISGRUNTLED BIDDER OR A MEMBER OF
13 THIS BOARD CAN GET TO THE BOTTOM OF THIS IS TO BE ABLE TO GO
14 BACK AND LOOK AT THE SCORING. AND I'LL BE HYPERBOLIC ABOUT IT
15 FOR A SECOND. YOU'VE GOT THINGS IN YOUR R.F.P. WHERE YOU SAY
16 "THIS COMPANY GETS 5 POINTS FOR BEING GOOD GUYS AND THESE GUYS
17 GET 3 POINTS FOR BEING GOOD GUYS AND UNDERNEATH IT THEY'RE
18 BOTH GOOD GUYS." BUT WE DON'T HAVE A WAY OF KNOWING WHY DID
19 ONE GET 5 POINTS FOR BEING GOOD GUYS AND THE OTHER, OR TO BE
20 MORE SPECIFIC, FOR EFFICIENCY OR FOR GOOD ACCOUNTING OR FOR
21 WHATEVER THE THING IS. AND YOU'VE GOT 5 POINTS FOR THIS GUY
22 AND 3 POINTS FOR THAT GUY. YOU SAY IN THE DOCUMENT, THEY BOTH
23 DO GOOD WORK. THERE'S NO WAY TO KNOW WHY DID ONE GET 40
24 PERCENT MORE OR 60 PERCENT MORE THAN THE OTHER ONE? AND ONE OF
25 THE WAYS IN WHICH I CAN FIND THAT OUT, MY STAFF CAN FIND THAT



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1 OUT, I THINK YOU'D LIKE ME TO DO THAT, IT WORKED TO YOUR-- IT
2 VALIDATED YOUR PROCESS WHEN WE WERE ABLE TO DO THAT IN THE
3 REFUGEE PROGRAM-- IS TO BE ABLE TO GO AND LOOK AT THOSE
4 DOCUMENTS AND SEE THEM. BUT TO HAVE A POLICY HERE THAT IS
5 DRIVEN BY LACK OF TRANSPARENCY, BECAUSE THAT'S WHAT WE'VE
6 BEEN-- THERE WAS A CLUSTER MEETING. I THINK YOU WERE THERE. A
7 CLUSTER MEETING AT WHICH THERE WAS THE AUDITOR-CONTROLLER, A
8 REPRESENTATIVE SAID THAT THE REASON THAT WE HAVE SHREDDING--
9 BY THE WAY THE AUDITOR-CONTROLLER DOES NOT BELIEVE IN
10 SHREDDING, TO THE BEST OF MY KNOWLEDGE-- I'M NOT SURE SHE
11 BELIEVES IN CONSENSUS SCORING. THAT'S NOT HER CALL, THAT'S
12 POLICY. BUT ON THE SHREDDING ISSUE, THE ISSUES, THE
13 REPRESENTATIVE OF THE AUDITOR-CONTROLLER'S OFFICE IN THAT
14 CLUSTER MEETING SAID THAT THE REASON IS THE ATTORNEYS HAVE
15 SAID, MY WORDS NOT THEIRS, YOU DESTROY THE EVIDENCE. IF THEY
16 CAN'T SUE YOU FOR WHAT THEY CAN'T FIND OUT. AND THAT TO ME IS
17 JUST PATHETIC. ABSOLUTELY PATHETIC. AND THAT'S NOT THE KIND OF
18 COUNTY I WANT TO BE A PART OF. I WANT TO BE A PART OF A COUNTY
19 WHERE THE DISGRUNTLED, THE LOSING BIDDER HAS THE BEST CHANCE
20 TO TAKE HIS BEST SHOT AT YOU AND ME AND WHERE I HAVE THE
21 OPPORTUNITY TO TAKE T MY BEST SHOT AT YOU. AND WHEN YOU'RE
22 RIGHT, AS YOU KNOW, YOU'RE RIGHT. BUT OTHERWISE WHY ARE WE
23 HERE? WHY ARE WE EVEN DISCUSSING THIS?
24



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1 **PHILLIP BROWNING:** BUT SUPERVISOR, THERE ARE CONSENSUS SCORING
2 SHEETS WHICH ARE AVAILABLE AND HAVE BEEN MADE AVAILABLE. THE
3 PROCESS-- WE HAD EVALUATORS WHO LOOKED AT 800 PAGES FOR EACH
4 PROPOSAL. THEY METICULOUSLY SCORED ON THEIR INDIVIDUAL BASIS,
5 THEY MADE HANDWRITTEN NOTES ABOUT THE PERFORMANCE AS THEY SAW
6 IT. THEY GOT TOGETHER AS A GROUP WITH A FACILITATOR. AND THEY
7 CAME TO A CONSENSUS. THE CONSENSUS SCORING DOCUMENT, THOSE ARE
8 THE OFFICIAL DOCUMENTS, JUST LIKE THE JURY VERDICT. THE
9 HANDWRITTEN NOTES THAT ARE ONLY PERTINENT TO THAT INDIVIDUAL,
10 THOSE WERE DISCARDED IN ACCORDANCE WITH THIS MANUAL.

11

12 **SUP. YAROSLAVSKY:** THE REASON FOR THE CONSENSUS SCORING
13 APPROACH COUPLED WITH SHREDDING IS IT LEAVES, PRACTICALLY
14 SPEAKING, NO PAPER TRAIL, NO ABILITY-- YES, IT DOES. AND YOU
15 KNOW WHAT IT'S LIKE TO GET IN A JURY ROOM. IT'S A VERY GOOD
16 EXAMPLE TO GET IN A JURY ROOM WHERE YOU GET IN A CLUSTER
17 MEETING OR WHATEVER GROUP YOU HAVE, YOU'RE FOUR OR FIVE
18 BIDDERS. SOMEBODY TAKES OVER. I'M NOT A FAN OF THIS CONSENSUS
19 APPROACH. I WANT TO KNOW WHAT PHIL ANSELL THOUGHT WHEN HE
20 WALKED IN THERE, FIRST IMPRESSION. I WANT TO KNOW WHAT MR.
21 SANTANA, IF HE HAD BEEN A RATER, WHAT HE THOUGHT, AND WHAT YOU
22 THOUGHT IF YOU WERE A RATER. IF YOU GUYS DECIDED "THERE'S
23 NOTHING WRONG WITH TAKING THOSE THREE OR THOSE FIVE OR THOSE
24 EIGHT AND AVERAGING THEM LIKE WE DO IN MOST OF OUR CONTRACTS,
25 MOST ONES I'VE EVER BEEN INVOLVED IN," I DON'T EVEN KNOW WHAT



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1 THE CITY OF L.A. DOES ON THIS STUFF. BUT IN THE CITY WE HAD
2 RATING SHEETS UP THE KAZOO. AND HERE WE'VE GOT THEM TOO.

3

4 **PHILLIP BROWNING:** WE HAVE RATING SHEETS. THEY'RE THE FINAL
5 PRODUCT.

6

7 **SUP. YAROSLAVSKY:** BUT YOURS IS A CONSENSUS RATING SHEET.

8

9 **PHILLIP BROWNING:** THEY'RE THE FINAL PRODUCT.

10

11 **SUP. YAROSLAVSKY:** IT'S LIKE THE SOVIET UNION. THEY ALL SAY THE
12 SAME THING. IT SAYS ANSELL AND SANTANA AND BROWNING ALL SAY--
13 THEY ALL REACHED THE CONSENSUS. P.S.I. IS GOOD AND THE OTHER
14 GUY IS NOT GOOD. IT DOESN'T SAY YOU THOUGHT THEY WERE BETTER
15 ON FINANCE, WHAT THEIR FINANCIAL CONDITION WAS, THE VARIOUS
16 THINGS. THAT'S THE KIND OF THING THAT MAYBE YOU DON'T THINK WE
17 OUGHT TO KNOW, BUT I DIDN'T WALK ALL THOSE PRECINCTS TO RUBBER
18 STAMP YOU AND I WON'T BE A RUBBER STAMP. THAT'S ALL I HAVE
19 RIGHT NOW, MADAME CHAIR.

20

21 **SPEAKER:** SUPERVISOR, I THINK IT'S IMPORTANT TO POINT OUT.

22

23 **SUP. BURKE, CHAIR:** ANY OTHER QUESTIONS FROM ANYONE.

24

25 **SPEAKER:** MAY I COMMENT ON IT?



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1

2 **SUP. BURKE, CHAIR:** YES.

3

4 **SPEAKER:** I THINK IT'S IMPORTANT TO POINT OUT THAT THE
5 DEPARTMENT CHOSE THE BEST PRACTICE AS RECOMMENDED BY I..D. AND
6 IT'S CLEARLY STATED IN THE MANUAL. AND AS PART OF THAT
7 PROCESS-- PRACTICE--

8

9 **SUP. YAROSLAVSKY:** THE BEST PRACTICE?

10

11 **MIGUEL SANTANA:** THAT'S WHAT IT SAYS HERE, SIR.

12

13 **SUP. YAROSLAVSKY:** SHOW ME WHERE IT SAYS THE BEST PRACTICE.

14

15 **MIGUEL SANTANA:** IT SAYS IT ON PAGE 12 OF THE DOCUMENT I JUST
16 HANDED TO YOU.

17

18 **SUP. YAROSLAVSKY:** HANG ON.

19

20 **MIGUEL SANTANA:** IT'S 7.9.

21

22 **SUP. YAROSLAVSKY:** SECOND PARAGRAPH, RIGHT?

23

24 **MIGUEL SANTANA:** IT SAYS CONSENSUS SCORING IS THE BEST PRACTICE
25 USED--



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The Los Angeles County Board of Supervisors

1

2 **SUP. YAROSLAVSKY:** NO IT DOESN'T. IT SAYS, CONSENSUS SCORING IS
3 A BEST PRACTICE, MR. SANTANA. I HAVE NO OTHER QUESTIONS.

4

5 **SUP. ANTONOVICH:** MADAME CHAIR, I'D LIKE TO MOVE THAT WE EXTEND
6 THE CONTRACT FOR SIX MONTHS WITH A MONTH-TO-MONTH EXTENSION
7 UNTIL THE R.F.P. IS DEVELOPED AND PUT OUT FOR ANOTHER BID.

8

9 **SUP. BURKE, CHAIR:** IS THERE A SECOND? IS THERE ANY OTHER
10 MOTION? SUPERVISOR MOLINA? ONE PERSON HAS ASKED TO SPEAK. I'M
11 SORRY. TANYA AKEL.

12

13 **SUP. MOLINA:** I WANT TO SPEAK. LET ME ASK QUESTIONS FIRST. LET
14 ME UNDERSTAND THIS. I AM OPPOSED TO CONTRACTING IT OUT. I WAS
15 OH OPPOSED TO CONTRACTING IT OUT INITIALLY. IT DIDN'T MAKE
16 SENSE. WE HAD IN PLACE ONE OF THE VERY BEST MECHANISMS UNDER
17 THIS GAIN PROGRAM. WE HAD AWARD-WINNING STAFF WHO WAS DOING
18 THIS WORK. THEY WERE UNBELIEVABLE AT THE WORK THEY WERE DOING
19 AND THEY'RE STILL GOOD AT IT. THE ISSUE HERE IS WHY ARE WE
20 GOING THROUGH ALL OF THIS? AT LEAST FOR ME. I DON'T UNDERSTAND
21 IT. AND IT'S HARD FOR ME TO GET RESPECT OTHER THAN THIS IS A
22 WHICH BIDDING WAR BY TWO CONTRACTS THAT COULD HAVE BEEN-- THE
23 PROCESS WAS THERE, THE WAS DAY ONE. IF MAXIMUS WOULD HAVE WON
24 AS IS, THEY WOULDN'T HAVE BEEN-- I'M SURE IT WAS THE SAME
25 PROCESS THAT WAS USED WHEN THEY WON THE LAST COUPLE OF TIMES



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1 AND SO ON. BUT I'M NOT GOING TO GET INTO IT. MY ISSUE IS WHAT
2 IT'S COSTING US. AND I THINK WE'RE IN VIOLATION OF OUR OWN
3 PROP A. NOW, IT'S MY UNDERSTANDING-- AND CLARIFY IT FOR ME IF
4 I'M INCORREC-- MY UNDERSTANDING THAT FOR THE COUNTY TO DO THIS
5 WORK, IT WOULD COST US 25, IS THAT CORRECT? IS THAT CORRECT?
6 OKAY. I'LL GO TO MY OWN NOTES HERE. THIS IS WHAT I'VE BEEN
7 INFORMED. THE CONTRACT RIGHT NOW THAT WE WOULD BE AWARDING IF
8 WE WERE TO GO WITH THE RECOMMENDATION WOULD BE 22.6 MILLION,
9 IS THAT CORRECT?

10

11 **PHILLIP BROWNING:** THERE ARE TWO DIFFERENT FIGURES ON THIS PAGE
12 HERE.

13

14 **PHIL ANSELL:** SUPERVISOR I BELIEVE THE 22.6 MILLION INCLUDES
15 BOTH THE CONTRACT COSTS AND THE COUNTY'S MONITORING COSTS. SO
16 THAT'S THE COMBINED COST OF THE CONTRACT.

17

18 **SUP. MOLINA:** THAT'S RIGHT.

19

20 **PHILLIP BROWNING:** THE MAXIMUM THAT'S AVAILABLE FOR THE VENDOR
21 IS 23.2 MILLION, WHICH INCLUDES THE PERFORMANCE INCENTIVES.
22 WHICH MAY NEVER BE PAID OUT IF THE VENDOR DOESN'T PERFORM AT
23 THE HIGHEST LEVEL.

24



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1 **SUP. MOLINA:** SO RIGHT NOW THE COST OF THIS WOULD BE 22.6. AND
2 THAT IS INCLUSIVE OF THE MONITORING COST. AND THE MONITORING
3 COST FOR IT IS 3.3 MILLION.

4

5 **PHILLIP BROWNING:** CORRECT. THE MONITORING COSTS ARE 3.3.

6

7 **SUP. MOLINA:** NOW, TO BRING THIS COST IN, TO BRING THIS IN-
8 HOUSE WOULD COST US 25 MILLION, IS THAT CORRECT?

9

10 **PHILLIP BROWNING:** CORRECT.

11

12 **SUP. MOLINA:** TO TO RE-BID THIS CONTRACT IS GOING TO COST US
13 WHAT?

14

15 **PHILLIP BROWNING:** THE CURRENT COST FOR THE R.F.P. PROCESS IS
16 ABOUT \$240,000. THAT'S WHAT IT COST US TO DATE TO GET IT TO
17 THIS POINT.

18

19 **SUP. MOLINA:** SO YOU THINK IT WILL COST ANOTHER 240,000?

20

21 **PHILLIP BROWNING:** WELL, IT MIGHT NOT COST EXACTLY THAT MUCH
22 BECAUSE WE HAVE A TEMPLATE THAT WE CAN USE.

23

24 **SUP. MOLINA:** ARE YOU SURE? THERE'S SOME POLICY ISSUES THAT ARE
25 BEING ARGUED HERE ABOUT WHETHER YOU HAVE A TEMPLATE.



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1

2 **PHILLIP BROWNING:** THAT'S A GOOD POINT. SUPERVISOR, I THINK
3 YOU'RE EXACTLY RIGHT. I THINK WE WOULD HAVE TO GO BACK TO THE
4 DRAWING BOARD.

5

6 **SUP. BURKE, CHAIR:** AND BEFORE YOU DO THIS, IT SEEMS TO ME WHAT
7 THERE IS IS AN OBJECTION TO THE PRESENT POLICY. YOU NEED TO
8 PUT THIS OVER UNTIL YOU FIND OUT WHAT'S GOING TO BE YOUR NEW
9 POLICY. IF YOU'RE GOING TO HAVE A NEW POLICY THAT EVERY PERSON
10 WHO IS IN AN EVALUATION THAT MAKES ANY NOTES, THAT THOSE NOTES
11 ARE AVAILABLE AND HAS TO BE REVIEWED, I MEAN I CAN'T IMAGINE
12 ANYBODY WHO WOULD EVEN SERVE ON A PANEL THAT EVERY LITTLE
13 COMMENT THEY MAKE ON ANYTHING IN THEIR NOTES ARE GOING TO HAVE
14 TO COME BACK AND ARE PART OF A LITIGATION PROCESS. I MEAN,
15 IT'S ONE THING TO HAVE SOMETHING THAT IS A RATING THAT IS
16 GIVEN THAT YOU REVIEW THOSE RATINGS, BUT EVERYONE'S LITTLE
17 NOTES? I MEAN IF THAT'S GOING TO BE YOUR POLICY, WE SHOULD
18 KNOW THAT POLICY BEFORE WE DO ANYTHING AS FAR AS GOING OUT
19 WITH ANOTHER R.F.P. YOU DON'T KNOW WHAT THE POLICY'S GOING TO
20 BE AND HOW THE R.F.P.'S GOING TO BE ADDRESSED.

21

22 **PHILLIP BROWNING:** I THINK YOU'RE EXACTLY CORRECT, SUPERVISOR.

23

24 **SUP. BURKE, CHAIR:** I HAVE A GREAT RESPECT FOR EVERYONE
25 DECIDING IN THEIR DISTRICT HOW THEY HANDLE SOMETHING. BUT I'LL



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1 TELL YOU WHAT I'VE HEARD TODAY, I DIDN'T HEAR ANYTHING ABOUT
2 MAXIMUS ANY PLACE WHERE THEY WERE TURNED DOWN A CONTRACT OR
3 WHERE THEY HAD A CONTRACT TAKEN AWAY FROM THEM. I WOULD THINK
4 THAT IF WE WERE GOING TO GET INTO THAT IN THIS HEARING, WE
5 WOULD HAVE HAD ALL OF THE THINGS THAT WERE BROUGHT UP IN TERMS
6 OF EVERY MAXIMUS CONTRACT THAT WAS CANCELED IN THE LAST THREE
7 YEARS, EVERY ONE THAT THEY'VE STARTED AND DID NOT GO THROUGH
8 WITH PERFORMANCE. I THINK THAT'S THE WAY I WOULD HAVE-- WITH
9 DUE RESPECT TO ALL THE STUFF WE'VE HEARD, I MEAN I JUST HEARD
10 ONE PART OF SOMETHING. IT'S JUST TO ME THIS WHOLE THING HAS
11 BEEN INCREDIBLE.

12

13 **PHILLIP BROWNING:** PART OF THE CONCERN, SUPERVISOR, IS IF WE DO
14 HAVE TO RE-BID THIS IS NOT ONLY THE COST THAT YOU MENTIONED,
15 SUPERVISOR MOLINA, BUT WE'LL HAVE TO GET CONCURRENCE FROM THE
16 STATE THAT WE'VE-- 100 PERCENT OF THESE FUNDS COME FROM THE
17 STATE AND THE FEDS. SO THEY HAVE AN INTEREST IN WHAT WE DO.
18 IT'S NOT THAT THEY HAVE AN OVERSIGHT THAT THEY'RE HERE TODAY,
19 BUT WE WILL HAVE TO BE TALKING WITH THEM ABOUT WHY WE'VE DONE
20 WHAT WE'VE DONE. AND WE WILL HAVE TO GET THEIR APPROVAL FOR
21 ANY EXTENSION OF THE CURRENT CONTRACT.

22

23 **SUP. MOLINA:** SO, AGAIN, POTENTIALLY WE'RE TALKING ABOUT THAT
24 THIS WHOLE ENTIRE PROCESS IS GOING TO COST US A HALF MILLION
25 DOLLARS FOR AN 18-MONTH CONTRACT OR LONGER?



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1

2 **PHILLIP BROWNING:** WELL A QUARTER OF A MILLION, 250,000,
3 239,000 FOR THE R.F.P. PROCESS, IS THAT WHAT YOU'RE TALKING
4 ABOUT? HAVING THAT REDONE? WELL I GUESS WE WOULD HAVE TO GET
5 WITH YOUR BOARD OFFICES AND SEE WHAT WOULD BE ACCEPTABLE IN
6 TERMS OF INCENTIVES SO THAT WE WOULDN'T HAVE TOO MANY
7 INCENTIVES OR TOO LITTLE INCENTIVES. SO THAT'S SOMETHING THAT
8 WE THOUGHT WE HAD WORKED OUT.

9

10 **SUP. MOLINA:** WELL IF YOU DO THE INCENTIVES, YOU'RE ALREADY
11 OVER THE PROP A, RIGHT?

12

13 **PHILLIP BROWNING:** IF WE ASSUME THAT EVERY DOLLAR WOULD BE
14 EARNED, YES. IF WE ASSUMED THAT ONLY 14 PERCENT WOULD BE
15 EARNED, THEN WE'RE STILL UNDER THE THRESHOLD. SO THE NEW
16 CONTRACTOR COULD EARN UP TO 14 PERCENT AS OPPOSED TO THE 21
17 PERCENT.

18

19 **SUP. MOLINA:** THAT WOULD BE A VIOLATION OF PROP A.

20

21 **PHILLIP BROWNING:** AND WOULD STILL BE WITHIN THE PROP A.

22

23 **SUP. MOLINA:** THE WAY IT'S WRITTEN, IT'S IN VIOLATION OF PROP
24 A.

25



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1 **PHIL ANSELL:** SUPERVISOR, WE CONSULTED WITH THE AUDITOR-
2 CONTROLLER IN DETERMINING THE CONTRACT COST. AND THE AUDITOR'S
3 JUDGMENT WAS THAT THE CALCULATION OF THE CONTRACTORS' COST
4 SHOULD NOT INCLUDE ANY INCENTIVE PAYMENTS BECAUSE BASED ON THE
5 HISTORIC PERFORMANCE OF BOTH THE COUNTY AND THE CURRENT AND
6 PRIOR CONTRACTORS, WE WOULD PREDICT THAT THE NEW CONTRACTOR
7 WOULD INCUR NO PENALTIES AND WOULD NOT EARN ANY INCENTIVES. AS
8 I INDICATED PREVIOUSLY, IF-- ANY TIME THAT THE COUNTY CHOOSES
9 TO INCLUDE INCENTIVES OR PERFORMANCE-BASED PAY OF ANY SORT
10 THERE WAS A REQUIREMENT TO ASSUME MAXIMUM EARNINGS BY THE
11 BIDDER, THE EFFECT WOULD BE TO MAKE IT EXTREMELY DIFFICULT OR
12 IMPOSSIBLE FOR A BIDDER TO ACTUALLY MEET THE PROPOSITION A
13 REQUIREMENTS. AND WE DISCUSSED EARLIER OUR CONTRACT FOR S.S.I.
14 APPEALS REPRESENTATION SERVICES WHERE THE WIN RATE IS 60
15 PERCENT. IF WE HAD ASSUMED A WIN RATE OF 100 PERCENT, THE
16 BIDDER WOULD HAVE TO BID ABOUT HALF OF WHAT WE CURRENTLY PAY
17 THEM.

18

19 **SUP. MOLINA:** WHAT DOES THAT MEAN?

20

21 **PHILLIP BROWNING:** THAT MEANS THAT IT'S ALMOST IMPOSSIBLE TO
22 STRUCTURE-- TO PREDICT WHAT'S GOING TO HAPPEN IN THE FUTURE.
23 IT'S LIKE ME TRYING TO PREDICT THE STOCK MARKET.

24



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1 **SUP. MOLINA:** IF YOU PREDICT THAT THEY'RE GOING TO PERFORM AT
2 THE MAXIMUM, THE ANSWER IS YES.

3

4 **PHILLIP BROWNING:** IF WE PREDICT THAT THEY WILL PERFORM AT THE
5 MAXIMUM, THIS WOULD NOT BE COST-EFFECTIVE.

6

7 **SUP. MOLINA:** WAIT.

8

9 **PHILLIP BROWNING:** WE COULDN'T DO THAT. BECAUSE THE AUDITOR-
10 CONTROLLER SAID THAT THAT WASN'T ACCEPTABLE. THAT WASN'T
11 REASONABLE.

12

13 **MIGUEL SANTANA:** IT'S IMPORTANT TO POINT OUT THAT AT THE END OF
14 THE 18 MONTHS, THERE'S GOING TO BE A NEW PROP A ANALYSIS. AND
15 THAT NEW PROP A ANALYSIS WILL BE AN APPLES TO APPLES
16 COMPARISON. SO IF THIS CONTRACTOR DOES A BETTER JOB THAN THE
17 COUNTY DOES, THE QUESTION THAT WILL BE ASKED OF THE DEPARTMENT
18 IS: HOW MUCH WOULD IT COST YOU TO PERFORM AT THAT SAME LEVEL?
19 SO THE EXISTING PROP A ANALYSIS WILL NOT BE THE ONE THAT'S
20 USED. A NEW ONE WILL BE DONE. SO AN APPLES TO APPLES
21 COMPARISON WILL BE ACHIEVED.

22

23 **SUP. MOLINA:** SO WE DON'T HAVE THAT AT THIS POINT?

24



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1 **PHILLIP BROWNING:** NO. WE WON'T HAVE ANY OF THAT UNTIL THERE'S
2 AN 18-MONTH PERFORMANCE BECAUSE IT WILL BE BASED ON THE MOST
3 RECENT STATISTICS WE HAVE, JUST LIKE THE CURRENT PROPOSAL WAS.

4
5 **SUP. KNABE:** THE MONITORING COSTS ARE ALSO EXCESSIVE. I MEAN
6 THEY'RE VERY, VERY HIGH IN RELATIONSHIP. WE'VE ASKED FOR YOU
7 TO LOOK AT THAT AND THE WHOLE PROCESS TO BEGIN WITH AND WE'VE
8 NEVER REALLY RECEIVED A REPORT BACK AS TO WHY THEY'RE SO
9 EXCESSIVE OR WHY THEY COULDN'T BE REDUCED AS FAR AS THIS
10 CONTRACT REGARDLESS OF WHO THE WINNING CONTRACTOR IS. THOSE
11 COSTS ALSO DRIVE IT VERY, VERY CLOSE TO THE PROP A.

12
13 **PHIL ANSELL:** SUPERVISOR, THE MONITORING COSTS FOR THIS
14 CONTRACT INCLUDE THREE COMPONENTS, ONE OF WHICH IS THE
15 STANDARD MONITORING COSTS THAT APPLY TO ALL CONTRACTS. BUT
16 THERE ARE TWO ADDITIONAL COMPONENTS OF THE MONITORING THAT ARE
17 UNIQUE TO-- ONE OF WHICH IS UNIQUE TO THIS CONTRACT, ONE OF
18 WHICH APPLIES ONLY TO THIS AND SOME OTHER SIMILAR CONTRACTS,
19 AND THAT'S WHAT'S INFLATED THE MONITORING COSTS. WE ARE
20 PREPARING TO COME BACK TO YOUR BOARD WITH A RECOMMENDED
21 MODIFICATION TO WHAT'S CALLED THE COUNTY ISSUANCE APPROVAL
22 PROCESS, WHICH IS A BOARD-MANDATED POLICY AROUND COUNTY STAFF
23 APPROVAL OF TRANSPORTATION AND ANCILLARY ISSUANCES. IF YOUR
24 BOARD APPROVES THOSE CHANGES, THERE WILL BE SOME REDUCTION IN
25 THE MONITORING COSTS, BUT THE MONITORING COSTS FOR THIS



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1 CONTRACT WILL STILL REMAIN SUBSTANTIALLY HIGHER THAN FOR MOST
2 CONTRACTS BECAUSE THERE ARE CERTAIN THINGS THAT COUNTY
3 EMPLOYEES HAVE TO DO IN REVIEWING THE WORK OF THIS CONTRACTOR
4 THAT ARE NOT REQUIRED OF MOST CONTRACTS.

5

6 **SUP. KNABE:** BUT ON THE OTHER HAND, THOUGH, OBVIOUSLY YOU'RE
7 PREDICTING INTO THE FUTURE AGAIN, TOO. SO THAT ESTIMATE IS
8 SIGNIFICANT.

9

10 **PHILLIP BROWNING:** THE ESTIMATE DOESN'T ASSUME THE REDUCTION IN
11 THE STAFF, WHICH WE HOPE THE BOARD WILL APPROVE AT A TIME IN
12 THE FUTURE, WHICH WOULD ALLOW US TO REDUCE THOSE COSTS FOR THE
13 MONITORING COMPONENT, YOU'RE CORRECT.

14

15 **SUP. MOLINA:** BUT WHAT WE DO KNOW NOW, AT LEAST WHAT WE KNOW
16 NOW, THAT MONITORING IS VERY, VERY HIGH. WELL OVER 3 MILLION.
17 ALMOST 4 MILLION. WHICH IS UNBELIEVABLE. AND THE OTHER PART OF
18 IT, AS WELL, IS THAT IT COSTS US 240 GRAND TO GET HERE. AND
19 NOW THE PROPOSAL ON THE TABLE IS THAT POTENTIALLY SPEND
20 ANOTHER 240 GRAND TO GO SOMEWHERE ELSE OR MAYBE END UP IN THE
21 SAME PLACE, WE DON'T KNOW. BUT WE DO KNOW THAT IF IT ENDS UP
22 IN THE SAME PLACE, WE'RE GOING TO HAVE THIS ARGUMENT AGAIN. WE
23 KNOW THAT, WHICH IS SHAMEFUL. BUT THE POINT IS THAT WE ARE
24 SPENDING AN AWFUL LOT OF MONEY, AN AWFUL LOT OF MONEY, AND
25 PARTICULARLY WHEN IT'S ONLY A SMALL PORTION OF THE WORK THAT



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1 WE DO, IT REALLY IS SMALL BY COMPARISON TO WHAT WE DO WITH
2 GAIN OVERALL. AND IT'S GOING TO BE TOUGHER THAN EVER TO GET
3 THIS THING GOING AND CONSIDERING THE ECONOMY AND ALL. I LOOK
4 AT THIS, AND I'VE ALWAYS BEEN STARTLED BY CONTRACTING THIS OUT
5 WHEN WE HAVE DONE SUCH AN EFFICIENT JOB ON THE INSIDE. AND
6 WHEN YOU LOOK AT THE NUMBERS, CONSIDERING THE CASELOADS THAT
7 WE HANDLE AND THE OUTCOMES, THEY'RE PRETTY AMAZING. AND VERY
8 MUCH MATCHING OR OVER WHAT WAS BEING DONE BY PORTIONS OF THIS
9 CONTRACT, WHICH CONCERNS ME. I REALLY THINK THAT-- AND WE HAVE
10 AN OPPORTUNITY TO KEEP COUNTY EMPLOYEES. I MEAN AND WE ARE
11 TALKING ABOUT A SITUATION IN WHICH THIS IS MONEY THAT WOULD
12 COME BACK INTO THE COUNTY THAT WE COULD UTILIZE FOR OUR
13 EMPLOYEES. AND IF WE HAVE ANY SITUATION WHERE WE HAVE-- IT
14 JUST IS VALUABLE TO HAVE THESE EMPLOYEES HERE. SO I AM GOING
15 TO READ IN A MOTION THAT IS DIFFERENT BECAUSE I TRULY BELIEVE
16 THAT FOR THE LONGEST TIME THESE CONTRACTS WERE OUT OF PLACE.
17 AND REALLY WHAT TODAY DEMONSTRATES IS HOW CLEARLY THEY ARE OUT
18 OF PLACE, CONSIDERING THEY'RE A SMALL COMPONENT. IT IS MY
19 UNDERSTANDING THAT IN THE LAST-- IN A THREE-MONTH PERIOD, THE
20 INFORMATION THAT I WAS GIVEN, WE HAD, IN A THREE-MONTH PERIOD,
21 5,500 PLACEMENTS COMPARISON TO MAXIMUS WHO HAD, WHAT, 800 PLUS
22 600? WE'RE DOING SO MUCH MORE OF THIS WORK. AND WE SHOULD DO
23 IT ALL. AND IT WOULD JUST PROBABLY BE MORE EFFECTIVE AND MORE
24 EFFICIENT IF YOU REALLY LOOKED AT IT. SO MY AMENDMENT TO THIS
25 ITEM IS THAT "OVER THE PAST DECADE, LOS ANGELES COUNTY



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1 TAXPAYERS HAVE PAID TENS OF MILLIONS OF DOLLARS IN CONTRACTING
2 OUT TO THE DEPARTMENT OF PUBLIC SOCIAL SERVICES JOB PLACEMENT
3 PROGRAM FOR CALWORKS CLIENTS IN THE SAN FERNANDO VALLEY AND
4 THE ANTELOPE VALLEY. THE GAIN CASE MANAGEMENT SERVICES WERE
5 SOLICITED THROUGH A COMPETITIVE PROCESS IN MARCH OF 2008. IN
6 RESPONSE TO THE R.F.P., THE DEPARTMENT RECEIVED PROPOSALS FROM
7 TWO VENDORS, MAXIMUS INC. THE INCUMBENT WITH A SUBCONTRACT TO
8 JEWISH VOCATIONAL SERVICES AND A NEW CONTRACT P.S.I. WITH A
9 SUBCONTRACT OF BUILD REHABILITATION INDUSTRIES INC. ON MAY
10 20TH, 2008, D.P.S.S. COMPLETED ITS EVALUATION. BASED ON ITS
11 EVALUATION, P.S.I. WAS RECOMMENDED. THE P.S.I. BUSINESS
12 PROPOSAL HAS AN OVERALL HIGHEST RATING AND THE LOWEST COST
13 BID. SUBSEQUENTLY, THE COUNTY HAS ENGAGED IN A PROLONGED
14 PROTEST PROCESS THAT HAS COST TAXPAYERS AN ADDITIONAL \$3.5
15 MILLION. THIS INCLUDES A SECOND-LEVEL REVIEW AT THE DEPARTMENT
16 LEVEL, A COUNTY REVIEW PANEL, AN AUDITOR-CONTROLLER REVIEW AND
17 THE ONGOING COST OF MONITORING THE CONTRACT. THESE THREE
18 REVIEWS UPHOLD THE DEPARTMENT'S RECOMMENDATION TO AWARD THE
19 CONTRACT TO P.S.I. A TOTAL OF 3,347 HOURS, WHICH INCLUDE STAFF
20 AND D.P.S.S., THE AUDITOR-CONTROLLER, THE COUNTY REVIEW PANEL
21 AND COUNTY COUNSEL, HAS BEEN DEVOTED TO THIS PROCUREMENT
22 PROCESS. AT A TIME WHEN COUNTY REVENUE IS DECREASING AND DUE
23 TO THE DEMANDS OF COMPLYING WITH NEW WELFARE JOB PLACEMENT
24 GOALS, IT MAY BE THE APPROPRIATE TIME TO RETURN THESE CRITICAL
25 SERVICES IN-HOUSE. I THEREFORE MOVE THAT THE BOARD, NUMBER



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1 ONE, DIRECT THE DEPARTMENT DIRECTOR OF PUBLIC SOCIAL SERVICES
2 TO DEVELOP A PLAN TO RETURN THE CASE MANAGEMENT SERVICES FOR
3 THE ANTELOPE VALLEY, WHICH IS REGION 2, AND THE SAN FERNANDO
4 VALLEY, WHICH IS REGION 7, TO THE DEPARTMENT, TO ADMINISTER
5 GAIN CASE MANAGEMENT FOR THE CASELOAD IN THOSE AREAS AND
6 REPORT BACK IN 45 DAYS. TWO, TO EXECUTE AN AMENDMENT SIX TO
7 MAXIMUS TO EXTEND ITS CONTRACT FOR TWO MONTHS WHILE THE
8 MAXIMUS SERVICES TRANSITIONS TO D.P.S.S.

9

10 **SUP. BURKE, CHAIR:** I TELL YOU I AM NOT PREPARED TO SECOND A
11 MOTION TO DEVELOP A PLAN, BUT I WOULD SECOND A MOTION TO
12 EVALUATE A PLAN.

13

14 **SUP. MOLINA:** THAT WOULD BE FINE.

15

16 **SUP. BURKE, CHAIR:** AND THE ISSUES THAT HAVE BEEN BROUGHT UP BY
17 SUPERVISOR ANTONOVICH I THINK HAVE TO BE RESPONDED TO. AND
18 THOSE NUMBERS NEED TO BE EVALUATED. I THINK HE HAS MADE THE
19 POINT THAT ACTUALLY THE AMOUNT THAT WE'RE SPENDING PULLS IT
20 OUT OF-- AND IF THEY'RE SUCCESSFUL AND WE HOPE THEY'RE
21 SUCCESSFUL, WHO GIVES A CONTRACT WHERE YOU DON'T WANT THE
22 PEOPLE TO BE SUCCESSFUL? I CAN'T UNDERSTAND THAT. SO IF
23 THEY'RE SUCCESSFUL, YOU HAVE A PROP A PROBLEM. AND I JUST
24 THINK THAT YOU NEED TO EVALUATE IT AND EVALUATE THE WHOLE
25 APPROACH AND COME BACK AND DETERMINE WHETHER OR NOT FIRST OF



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1 ALL THERE'S A VIOLATION OF PROP A. I THINK THAT THERE'S A VERY
2 STRON-- FROM ALL THE THINGS THAT HE HAS SAID, IT SOUNDS LIKE
3 THERE'S A VERY STRONG ISSUE THAT IF THEY'RE SUCCESSFUL, IT'S
4 GOING TO VIOLATE PROP A. NOW, YOU SAY GIVE 18 MONTHS AND THEN
5 YOU'LL DETERMINE IT. BUT I THINK THAT WHAT YOU NEED TO DO IS
6 TO ACTUALLY EVALUATE IT RIGHT NOW.

7

8 **PHILLIP BROWNING:** WELL, THE PROBLEM FOR US, SUPERVISOR, IS
9 THAT WE DON'T KNOW IF THEY WILL PERFORM.

10

11 **SUP. BURKE, CHAIR:** YOU CAN TAKE THE LAST NUMBERS AND GET SOME
12 KIND OF IDEA. YOU CAN TAKE WHAT THEIR PROPOSED NUMBERS ARE.

13

14 **PHILLIP BROWNING:** WELL, AND WE DID, SUPERVISOR. WE TOOK
15 MAXIMUS AND THEIR PERFORMANCE AND WE ESTIMATED BASED UPON
16 THEIR PRIOR PERFORMANCE IF THEY HAD THIS NEW CONTRACT, THEY
17 WOULD GET 1 PERCENT MORE.

18

19 **SUP. BURKE, CHAIR:** I KNOW. BUT WE ALSO KNOW THAT WE'VE HAD A
20 LOT OF MAXIMUS EXPERIENCES. I THINK THAT YOU CAN'T JUST TAKE
21 THAT. YOU HAVE TO TAKE WHAT IS THE BEST PERFORMANCE ANYWHERE
22 IN THE SYSTEM, WHICH WOULD BE WHAT YOUR EXPECTATIONS ARE. NOT
23 TAKE A HIGHER LEVEL OF PERFORMANCE THAN WHAT YOU HAVE. IF YOU
24 TAKE THE BEST PERFORMANCE IN THE SYSTEM AND ADD THAT



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1 INCENTIVE, YOU SHOULD BE ABLE TO GET SOME IDEA, I WOULD THINK.

2 IS THERE ANY OTHER DISCUSSION?

3

4 **SUP. ANTONOVICH:** YOU HAVE TWO AMENDMENTS.

5

6 **SUP. BURKE, CHAIR:** ON THE FIRST AMENDMENT. OH, WE HAVE ONE
7 PERSON TO SPEAK. YES, I'M SORRY, YOU DIDN'T GET A CHANCE.

8

9 **SUP. YAROSLAVSKY:** WHAT ARE THE TWO AMENDMENTS?

10

11 **SUP. BURKE, CHAIR:** TO EVALUATE PROP A.

12

13 **CLERK SACHI HAMAI:** THE FIRST AMENDMENT WAS TO APPROVE A SIX-
14 MONTH EXTENSION ON A MONTH-TO-MONTH BASIS AS THE SOLICITATION
15 PROCESS IS COMPLETED. AND THE SECOND ONE IS--

16

17 **SUP. ANTONOVICH:** LET ME ALSO ADD ESTABLISH A NEW R.F.P. THAT
18 HAS A FLAT FEE WITH INCENTIVE PAYMENTS THAT IS COST-EFFECTIVE
19 AND DOESN'T VIOLATE PROP A AND SHOULD HAVE INITIAL TERM OF TWO
20 YEARS WITH OPTIONS TO RENEW THEREAFTER. IT SHOULD NOT BE
21 SCORED BY A CONSENSUS METHOD OF SCORING. NO SHREDDING OF
22 DOCUMENTS. WE NEED BACKUP.

23

24 **SUP. BURKE, CHAIR:** THE SECOND MOTION?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA:** LET ME UNDERSTAND. IN THAT MOTION, IS THE R.F.P.
2 COMING BACK TO US FOR APPROVAL?

3

4 **PHILLIP BROWNING:** I HOPE SO.

5

6 **SUP. MOLINA:** NO. IN THAT MOTION.

7

8 **PHILLIP BROWNING:** THE PROBLEM WITH RELEASING THE R.F.P.--

9

10 **SUP. MOLINA:** AFTER ALL THIS ARGUMENT, I WANT TO MAKE SURE IT'S
11 ALL DONE RIGHT. SO I'M ASKING A QUESTION.

12

13 **SUP. BURKE, CHAIR:** WHAT DOES THE STATE HAVE TO DO, ALSO?

14

15 **PHILLIP BROWNING:** I THINK THE STATE'S GOING TO HAVE SOME
16 CONCERN, TO BE HONEST. BUT THE R.F.P., WE WOULD HAVE TO BE
17 VERY CAREFUL IN HOW IT WAS CRAFTED AND DRAFTED AND WHO SAW IT
18 OTHERWISE IT WOULD GIVE POTENTIAL BIDDERS AN ADVANTAGE THAT
19 THEY WOULDN'T OTHERWISE HAVE. SO I'M NOT SURE IF I'M HEARING
20 YOU SAY, SUPERVISOR ANTONOVICH, THAT YOU'D LIKE SOME OF THE
21 BOARD STAFF TO PARTICIPATE, WHICH IS FINE WITH ME. WE JUST
22 NEED TO EMBARGO THAT R.F.P. SO THAT IT DOESN'T GET PUBLIC
23 DISTRIBUTION, OTHERWISE WE WILL ENDANGER THE PROCESS.

24

25 **SUP. ANTONOVICH:** THAT'S NO PROBLEM.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **PHILLIP BROWNING:** OKAY.

3

4 **SUP. ANTONOVICH:** I DON'T THINK WE HAD A FAIR R.F.P. THIS
5 PROCESS. THIS IS AN ATTEMPT TO HAVE A FAIR R.F.P. PROCESS.

6

7 **PHILLIP BROWNING:** SURE.

8

9 **SUP. BURKE, CHAIR:** AND THE OTHER MOTION IS TO EVALUATE THE
10 PROP A AND RETURN IN 45 DAYS.

11

12 **SUP. YAROSLAVSKY:** WHAT DOES THAT MOTION DO?

13

14 **SUP. BURKE, CHAIR:** IT COMES BACK IN 45 DAYS.

15

16 **SUP. YAROSLAVSKY:** HOW DOES THAT DOVETAIL WITH THIS MOTION?

17

18 **SUP. BURKE, CHAIR:** THERE IS NO IMMEDIATE R.F.P. IN IT. IT
19 COMES BACK WITH THE EVALUATION OF THE PROP A ISSUE, AND IF IT
20 DOES SHOW THAT THERE IS A PROBLEM WITH THE PROP A, BASED UPON
21 AN EXISTING PROPOSAL, THEN IT WOULD GO-- IT WOULD MAKE A
22 RECOMMENDATION. NOW, WHAT YOU'RE SAYING IS TO CHANGE THE
23 METHOD OF PAYMENT. IS THAT WHAT YOU'RE SAYING, SUPERVISOR
24 ANTONOVICH? NO SUCCESS BONUS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** IF THERE'S A SUCCESS BONUS, IT SHOULDN'T BE
2 WHERE A PERSON IS GOING TO BE SO SUCCESSFUL THEY'RE NOT ABLE
3 TO BID ON A FUTURE CONTRACT.

4

5 **SUP. BURKE, CHAIR:** WELL, I MEAN WHAT ARE YOU SAYING? BECAUSE,
6 SEE, IF IT'S WHAT WE HAVE BEFORE US, WE NEED THAT TO BE
7 EVALUATED. BUT ARE YOU SAYING TO HAVE NO SUCCESS BONUS IN IT?
8 OR WHAT ARE YOU SAYING? I'M NOT SURE I UNDERSTAND.

9

10 **SUP. YAROSLAVSKY:** WHY DON'T WE LEAVE IT AS AN OPTION.

11

12 **SUP. BURKE, CHAIR:** WELL THEN WE NEED THE EVALUATION ON THE
13 PROP A.

14

15 **SUP. ANTONOVICH:** THE BONUS DOESN'T ELIMINATE THE COST-
16 EFFECTIVENESS. YOU WANT TO HAVE A PERSON THAT WILL HELP
17 IMPROVE THE SYSTEM AND NOT COMMIT HARE HARI KARE.

18

19 **PHILLIP BROWNING:** I THINK OUR GOAL WAS TO GET THE MAXIMUM
20 PERFORMANCE. THE PROBLEM IS PROPOSITION A. I MEAN THAT'S A
21 CONSTRAINT FOR US.

22

23 **SUP. ANTONOVICH:** SO WHY ARE WE PAYING A BONUS FOR THEM TO DO
24 THEIR JOB? WHY DON'T YOU CREATE A NEW CLAUSE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **PHILLIP BROWNING:** THEY'RE GETTING PAID TOO DO A BASE LEVEL
2 THAT'S BEEN IDENTIFIED ON PRIOR PERFORMANCE. WE LOOKED AT THE
3 LAST YEAR AND SAID, "HERE'S WHAT WE EXPECT THEY WILL DO BASED
4 ON EVERYTHING WE KNOW." BUT IF YOU DO SO WELL, WE'RE GOING TO
5 PAY YOU A BONUS, IF YOU WILL, PERFORMANCE INCENTIVES ONLY IF
6 THEY PERFORM. THERE ARE ALSO DISINCENTIVES. IF THEY DON'T DO
7 WHAT THEY'RE SUPPOSED TO, IF THEY DON'T DO THESE OTHER THINGS,
8 WE'RE GOING TO TAKE MONEY AWAY FROM THEM. THEY HAVE AN
9 INCENTIVE TO DO AS WELL AS THEY CAN.

10

11 **SUP. ANTONOVICH:** THEY SHOULD HAVE AN INCENTIVE THAT THEY HAVE
12 THE JOB AND DOING THE JOB WELL. I DON'T UNDERSTAND WHY YOU
13 HAVE TO REWARD THEM IF THEY ARE DOING THEIR JOB IF YOU'RE
14 GOING TO HAVE A DISINCENTIVE PENALTY IF THEY DON'T DO THEIR
15 JOB.

16

17 **PHILLIP BROWNING:** IF THEY DO THEIR JOB JUST AS WELL AS THE
18 PRIOR, AS THE CURRENT CONTRACTOR, THEY WILL GET-- THEY WOULD
19 HAVE GOTTEN 1 PERCENT MORE. WHAT WE WANT IS A HUGE
20 IMPROVEMENT, WHICH IS POSSIBLY UNREALISTIC.

21

22 **SUP. YAROSLAVSKY:** I THINK THE ISSUE HERE IS THIS, IF I COULD
23 JUST INTERJECT. TELL ME IF I'M OVERSTEPPING WHAT YOUR VIEWS
24 ARE, MIKE. I THINK IF YOU'RE GOING TO USE AN INCENTIVE-BASED
25 APPROACH, THAT YOU NEED TO-- EITHER YOU OR THE COUNTY COUNSEL



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1 WITH THE AUDITOR-CONTROLLER, WHOEVER THE PROP A MAVENS ARE
2 AROUND HERE NEED TO BE ABLE TO ASSERT TO US CREDIBLY, THAT'S A
3 VERY IMPORTANT WORD, CREDIBLY, THAT IF THEY MEET THEIR HIGHEST
4 EXPECTATIONS AND THEY GET THE HIGHEST BONUS, THE 3.9 IN THIS
5 CASE, THAT IT IS NOT GOING TO-- THAT THEY WILL NOT BE
6 PENALIZED UNDER PROP A TO DO THAT. NOW, YOU GAVE US A BUNCH
7 OF, I DON'T WANT TO SAY MUMBO JUMBO BUT TO ME IT WAS, IT
8 WASN'T TO YOU BECAUSE THIS IS WHAT YOU DO FOR A LIVING. I'D
9 LIKE TO UNDERSTAND MORE WHAT YOU WERE TALKING ABOUT. WHAT YOU
10 WERE DESCRIBING OTHER THAN I DIDN'T UNDERSTAND IT IS THAT IT
11 WASN'T IN THE CONTRACT. WHEN I PICK UP THE PHONE AND CALL THE
12 AUDITOR-CONTROLLER OR THE COUNTY COUNSEL AND SAY, "DOES THIS
13 VIOLATE PROP A OR DOES IT NOT VIOLATE PROP A?" MAYBE THIS WHAT
14 IS MRS. MOLINA'S MOTION IS GETTING TO. I NEED A YES OR NO
15 ANSWER. BECAUSE YOU KNOW THERE WILL ULTIMATELY BE A YES OR NO
16 ANSWER. YOU KNOW TANYA IS GOING TO BE THERE, AND THE WHOLE--
17 THEY WILL BE QUESTIONING IT.

18

19 **PHILLIP BROWNING:** SUPERVISOR, WE COULD PROBABLY DO WHAT YOU
20 WANT IF WE CHANGED THE CURRENT CONTRACT THAT DOESN'T EXIST
21 NOW, BUT THE P.S.I. FOLKS HAVE SIGNED IT, IF WE DROPPED THE
22 MAXIMUM PERFORMANCE FROM 21 DOWN TO 13 OR 14 PERCENT, THAT
23 WOULD ENSURE THAT THEY WOULD NOT GET ANY MORE THAN WHAT THE
24 PROP A AMOUNT IS FOR THIS NEXT 18 MONTHS. I DON'T KNOW IF THEY
25 WOULD AGREE. BUT IF THEY WOULD AGREE TO DROP THEIR POSSIBLE--



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1 NOT PROBABLE-- BUT THEIR POSSIBLE NEW REVENUE DOWN TO ONLY A
2 13 PERCENT INCREASE OR A 14 PERCENT INCREASE, WE COULD ENSURE
3 THAT IT DIDN'T GO OVER PROP A.

4

5 **SUP. YAROSLAVSKY:** BUT IF WE GO FOR A NEW R.F.P., YOU'RE GOING
6 TO FIND THAT OUT IN THE BIDDING PROCESS.

7

8 **PHILLIP BROWNING:** SIR, I'M NOT SURE HOW MANY PEOPLE WE ARE
9 GOING TO GET THAT WILL RE-BID. YOU KNOW FOR THE LAST 20 YEARS,
10 THE CURRENT VENDOR HAS BEEN THE VENDOR FOR 13 OF THOSE YEARS.
11 WE HAVEN'T HAD AN AWFUL LOT OF PEOPLE COMING OUT OF THE
12 WOODWORK TO BID ON THIS. SO I WAS REALLY IMPRESSED THAT WE HAD
13 TWO BIDDERS. I MEAN THIS IS A HIGH-RISK PROPOSITION,
14 PARTICULARLY UNDER THE NEW CONCEPT WHERE YOU GET PAID FOR
15 PERFORMANCE, AND IF YOU DON'T PERFORM WELL, YOU DON'T GET PAID
16 WELL AT ALL.

17

18 **SUP. ANTONOVICH:** WHY AREN'T YOU ABLE TO REDUCE THE BONUS SO
19 THAT IT REMAINS COST-EFFECTIVE AND THEY DON'T ELIMINATE THEIR
20 ABILITY TO OPERATE UNDER PROP A?

21

22 **PHILLIP BROWNING:** CURRENTLY TODAY--

23

24 **SUP. ANTONOVICH:** BECAUSE RIGHT NOW YOU'RE DOING SOMETHING
25 THAT'S VERY ARBITRARY.



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The Los Angeles County Board of Supervisors

1

2 **SUP. BURKE, CHAIR:** THIS IS THE WHOLE POINT.

3

4 **SUP. ANTONOVICH:** WHY DON'T YOU CHANGE THE RULES SO THAT IF
5 SOMEBODY IS SO SUCCESSFUL THEY'RE OUT OF A JOB AND YOU END UP
6 CREATING YOUR OWN BUREAUCRACY?

7

8 **PHILLIP BROWNING:** WE CAN DO THAT TODAY IF P.S.I. WOULD AGREE
9 TO DROP THEIR POSSIBLE BENEFIT.

10

11 **SUP. ANTONOVICH:** THAT'S ARBITRARY. THAT'S ARBITRARY NUMBER
12 THAT YOU'RE GETTING.

13

14 **SUP. BURKE, CHAIR:** THAT'S WHY THE MOTION IS TO EVALUATE IT AND
15 COME BACK. TO DETERMINE IF THERE IS-- YOU WILL HAVE AN
16 EVALUATION. YOU WILL HAVE THEM COME UP WITH A NUMBER OF
17 ARBITRARY NUMBERS. THEY'LL COME UP WITH SPECIFIC NUMBERS
18 YOU'LL BE ABLE TO LOOK AT. THAT'S WHAT THE WHOLE NEXT
19 AMENDMENT IS. THE ONLY DIFFERENCE IS YOU GIVE IT THREE MONTHS.
20 WHAT DO YOU GIVE TO THE CONTRACT? TWO MONTHS INSTEAD OF SIX
21 MONTHS. AND YOU COME BACK AND YOU SEE THOSE NUMBERS BEFORE YOU
22 MOVE FORWARD. THAT'S THE ONLY DIFFERENCE.

23

24 **SUP. ANTONOVICH:** AND WE SEE THE R.F.P. BEFORE IT GOES OUT.

25



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1 **SUP. BURKE, CHAIR:** WELL IT DOESN'T SAY AN R.F.P. ON HERE. IT
2 SAYS EVALUATE THE PROP A. SO YOU COME UP WITH A NUMBER THAT
3 YOU'RE LOOKING AT. THEN YOU CAN DECIDE IF YOU'RE GOING WITH AN
4 R.F.P. YES. ALL RIGHT. SO WE'LL JUST TAKE A ROLL CALL ON THE
5 MOTION.

6

7 **PHILLIP BROWNING:** I NEVER KNEW CHILD SUPPORT WAS SO GOOD.

8

9 **SUP. ANTONOVICH:** WE HAVE A SPEAKER.

10

11 **TANYA AKEL:** THANK YOU FOR ALLOWING S.E.I.U. 721 TO AGAIN WEIGH
12 IN. I JUST WANTED TO AGAIN THANK SUPERVISOR MOLINA FOR REALLY
13 CARING ABOUT AN IMPORTANT ISSUE FACING L.A. COUNTY, WHICH IS
14 GETTING PEOPLE ON WELFARE BACK INTO JOBS AND ALSO SUPPORTING
15 THE IDEA THAT THOSE WHO REALLY CAN DO THE WORK BEST ARE COUNTY
16 WORKERS. THE MARGINAL COSTS OF CONTRACTING OUT ARE REALLY NOT
17 WORTH IT. I THINK THAT POINT WAS MADE BY ALL OF YOU SO
18 ELOQUENTLY. WE PREFER THAT THIS \$500,000 BEING SPENT ON AN
19 R.F.P. PROCESS AND CONTRACTING OUT PROCESS BE USED FOR
20 SERVICES TO HELP PEOPLE GET BACK TO WORK, TRANSPORTATION,
21 CHILDCARE. THESE HAVE BEEN CUT. AND WE MAY BE FACING EVEN
22 FURTHER CUTS IN THE NEXT YEAR. AND THAT MONEY IS SORELY NEEDED
23 BY THE PEOPLE ON WELFARE. THIS IS A WASTE OF MONEY THAT WE ARE
24 ENGAGING IN BY NOT PUTTING THIS BACK INTO THE COUNTY, THE GAIN
25 CASE MANAGEMENT. IT'S MORE EFFICIENT. IT'S MORE EFFECTIVE. AND



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1 NUMBER TWO POINT IS THAT IF THIS CONTRACT, WHICH HAD THREE
2 INDEPENDENT REVIEWS, HAD AN R.F.P. PROCESS THAT COST \$240,000,
3 WE BELIEVE THAT THE COSTS ARE MUCH MORE. THERE'S MANY HIDDEN
4 COSTS-- HAD APPROVAL OF THE AUDITOR-CONTROLLER AND COUNTY
5 COUNSEL, IF THIS HAS TO BE REDONE, THROWN OUT, IS NO GOOD,
6 THAT THERE ARE SO MANY MORE PROP A CONTRACTS THAT ARE VERY
7 PROBLEMATIC, AND WE IMMEDIATELY CALL FOR AN AUDIT OF EACH AND
8 EVERY PROP A CONTRACT THAT THE COUNTY HAS AND THE R.F.P.
9 PROCESS THAT WAS ENGAGED IN. AND WHAT HAPPENED TO ALL THOSE
10 DOCUMENTS? WE ALSO ASK THAT THIS PROCESS, THIS R.F.P. PROCESS
11 BE VERY FAIR AND OPEN ONCE IT'S CONCLUDED FOR THOSE WHO
12 ACTUALLY DO NOT STAND TO PROFIT FROM THE OUTCOME. MEANING, WE
13 ALSO, AS COMMUNITY PARTNERS, WANT TO BE ABLE TO REVIEW THE
14 DOCUMENTATION AND THE METHODOLOGY. AND THAT IS IT. SO WE HOPE
15 TO GET AN AUDIT IMMEDIATELY OF ALL PROP A CONTRACTS AND ALSO
16 CESSATION OF ANY MORE CONTRACTS UNTIL THE PROCESS CAN BE
17 REVIEWED AND AGREED UPON SO EVERYBODY IN THE COUNTY, COUNTY
18 COUNSEL, THE C.E.O., THE AUDITOR-CONTROLLER IS CLEAR ON WHAT
19 SHOULD REALLY BE THE PROCESS SO THAT IT CAN'T JUST BE THROWN
20 OUT, WHEN IT'S EXPEDIENT.

21

22 **SUP. BURKE, CHAIR:** THANK YOU ARE THERE ANY OTHER COMMENTS?

23

24 **SPEAKER:** MAY I ASK A POINT OF CLARIFICATION ON CONSENSUS
25 SCORING? I UNDERSTAND THAT WE SHOULD NOT USE THAT FOR THIS NEW



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1 R.F.P. THE STATE HAS ASKED THAT WE USE CONSENSUS SCORING FOR
2 OTHER CONTRACTS LIKE THE LEADER CONTRACT. AND SO I THINK IT'S
3 IMPORTANT-- AND THIS DEPARTMENT ISN'T THE ONLY DEPARTMENT THAT
4 USES IT. IT IS A COUNTY-WIDE RECOMMENDATION. HOW SHOULD WE
5 HANDLE THOSE ISSUES?

6

7 **SUP. YAROSLAVSKY:** LET ME ASK YOU A QUESTION. WHO IN THE STATE
8 IS ASKING YOU TO USE CONSENSUS SCORING? THE LEADER?

9

10 **PHILLIP BROWNING:** WE'RE TALKING ABOUT THE NEW L.R.S.
11 PROCUREMENT.

12

13 **SUP. YAROSLAVSKY:** WHO IS ASKING?

14

15 **PHILLIP BROWNING:** THIS IS THE STATE O.S. I. DIRECTOR WHO HAS
16 INDICATED THAT THEY CONSIDER THAT TO BE THE BEST PRACTICE.
17 WE'VE TALKED SPECIFICALLY--

18

19 **SUP. YAROSLAVSKY:** WHAT'S HIS NAME?

20

21 **PHILLIP BROWNING:** GEORGE CHRISTIE.

22

23 **SUP. YAROSLAVSKY:** GEORGE WHO? SPELL IT.

24



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The Los Angeles County Board of Supervisors

1 **PHILLIP BROWNING:** C-H-R-I-S-T-I-E. WE TALKED ABOUT THE VALUE
2 OF A GROUP COMING TOGETHER, PARTICULARLY ON A VERY DIFFICULT
3 R.F.P. PROPOSAL.

4

5 **SUP. YAROSLAVSKY:** DOES HE HAVE AN OBJECTION TO YOU DOING IT ON
6 AN AVERAGING BASIS? HAVE YOU ASKED HIM THAT?

7

8 **PHILLIP BROWNING:** I HAVEN'T ASKED HIM THAT SPECIFICALLY.

9

10 **SUP. YAROSLAVSKY:** WHAT HAVE YOU ASKED HIM?

11

12 **PHILLIP BROWNING:** I TOLD HIM WHAT WE HAD LOOKED AT WHICH WAS
13 THE I.S.D. MANUAL WHICH SAID THAT CONSENSUS SCORING WAS A BEST
14 PRACTICE. AND HE SAID WELL THAT'S WHAT WE USE, TOO. I SAID IN
15 THIS COUNTY ONE, THIS SAYS A STATE-- A SHREDDING OR DISCARDING
16 CAN OCCUR. AND I SAID, "WHAT DOES THE STATE DO?" HE SAID, "WE
17 DO THE SAME THING." I DIDN'T GET THAT IN WRITING. THIS WAS A
18 CONVERSATION.

19

20 **SUP. KNABE:** I THOUGHT THE ISSUE WAS NOT SO MUCH CONSENSUS, IT
21 WAS THE SHREDDING.

22

23 **SUP. YAROSLAVSKY:** IT'S BOTH. IT'S MORE THE SHREDDING THAN THE
24 CONSENSUS.

25



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1 SUP. KNABE: CAN'T YOU DO CONSENSUS WITHOUT SHREDDING.

2

3 SUP. YAROSLAVSKY: IT DEPENDS HOW YOU DO CONSENSUS.

4

5 SUP. MOLINA: IT'S LIKE A SECRET BALLOT BUT IT'S NOT SECRET.

6

7 SUP. YAROSLAVSKY: IF YOU HAVE-- IF YOU USE CONSENSUS, THE WAY
8 I WOULD USE CONSENSUS IF YOU WERE GOING TO USE IT, IS TO START
9 IT OUT AS THOUGH IT WAS AVERAGING SO THAT YOU HAVE A BASELINE.
10 AND THEN SO THAT PEOPLE LATER DOWN THE PROCESS COULD GO BACK
11 AND LOOK AT IT. BECAUSE THE CONSENSUS, EVERYBODY IS GOING TO A
12 AYE, JUST LIKE THEY DID IN THIS ONE. SEE, THE REASON I'M
13 QUESTIONING YOU, I'M SORRY, MADAME CHAIR, IF YOU THINK THIS
14 HAS BEEN ALL OVER THE MAP--

15

16 SUP. BURKE, CHAIR: NO. I DON'T THINK THAT.

17

18 SUP. MOLINA: WE KNOW EXACTLY WHERE IT'S GOING.

19

20 SUP. BURKE, CHAIR: IT HASN'T BEEN ALL OVER THE MAP.

21

22 SUP. MOLINA: IT'S VERY CLEAR WHERE YOU'RE GOING.

23

24 SUP. YAROSLAVSKY: I HAVE A PROBLEM WHEN ASSERTIONS ARE MADE,
25 THIS IS A PROCESS-ORIENTED QUESTION. WHEN ASSERTIONS ARE MADE,



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1 IT TURNS OUT NOT TO BE THE CASE. NOW WHERE-- IS IT ON THE TAB
2 HERE?

3

4 **SUP. BURKE, CHAIR:** MAY I JUST SAY. THAT'S WHAT I WAS TOLD IS
5 THAT SHREDDING WAS NOT ALLOWED. AND IT WAS SHREDDED IN
6 VIOLATION OF PROCESS. THAT'S WHAT I WAS TOLD. I DON'T KNOW
7 WHETHER YOU WERE TOLD THAT.

8

9 **SUP. YAROSLAVSKY:** WHAT IS THE DEPARTMENT THAT YOU WERE DEALING
10 WITH ON THE CONSENSUS SCORING BUSINESS?

11

12 **PHILLIP BROWNING:** O.S.I. OFFICE OF SYSTEMS INTEGRATION.
13 THEY'RE PART OF THE STATE.

14

15 **SUP. YAROSLAVSKY:** SEE, SO I'M LOOKING AT THE STATE AUDIT.
16 CALIFORNIA STATE AUDITOR REPORT FOR 2008. I THINK THAT'S THE
17 YEAR WE'RE IN. FEBRUARY 2008. HERE'S WHAT IT SAYS. IT SAYS "TO
18 ENSURE THAT IT PROMOTES FAIR AND OPEN COMPETITION WHEN IT
19 AWARDS CONTRACTS USING A COMPETITIVE BID PROCESS WE RECOMMEND
20 THAT THE STATE COMMISSION ENSURE THAT IT FULLY DOCUMENTS IT IS
21 PROCESS FOR SCORING PROPOSALS AND THAT IT RETAINS THE
22 DOCUMENTATION." I'M JUST CURIOUS WHY THAT DEPARTMENT IS GIVING
23 YOU THIS ADVICE, OR DID YOU ASK THEM WHETHER THEY HAD AN
24 OBJECTION?

25



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1 **PHILLIP BROWNING:** WELL, I THINK WE WERE TALKING ABOUT THE
2 INDIVIDUAL SCORERS' NOTES. THE CONSENSUS SCORING DOCUMENT,
3 WHICH IS THE FINAL RESULT OF THIS GROUP PROCESS WHERE PEOPLE
4 TALK IT THROUGH, WHERE YOU HAVE AN OPINION, I HAVE AN OPINION,
5 SOMEONE ELSE HAS AN OPINION, WE COME TOGETHER AND AGREE, THAT
6 PROCESS HAS A WRITTEN DOCUMENT THAT SAYS "THIS IS THE SCORE
7 THAT WE ALL AGREE ON." AND IT'S A VERY COMPLEX SCORING
8 PROCESS. WHAT THIS INDIVIDUAL GEORGE WAS SAYING, IS THAT THE
9 INDIVIDUAL WORKSHEETS FROM THE EVALUATORS ARE DISCARDED.
10 NOW HE'S NOT WITH THE STATE AUDITORS. FRANKLY, I DIDN'T EVEN
11 THINK ABOUT THE STATE AUDITOR BEING INVOLVED IN THIS.

12

13 **SUP. YAROSLAVSKY:** I GUESS NOT. LOOK, THERE'S ONLY ONE REASON
14 TO SHRED DOCUMENTS. AND THAT'S TO KEEP THEM OUT OF THE HANDS
15 OF PUBLIC, WHOEVER THE PUBLIC MAY BE, DISGRUNTLED BIDDERS,
16 BOARDS OF SUPERVISORS, CITY COUNCILS, WHATEVER, COMMISSIONS,
17 WHO AWARD CONTRACTS, SO THEY CAN EVALUATE WHAT THE PROCESS WAS
18 BY THE RATERS. OTHERWISE, WHAT'S THE POINT OF BRINGING IT TO A
19 DECISION MAKING BODY LIKE OURS? YOU'RE BASICALLY SAYING "TRUST
20 US. WE REACHED THE CONSENSUS. WE KNEW WHAT WE WERE DOING."
21 THERE'S REALLY NO PURPOSE IN YOU BRINGING IT TO US. I DON'T
22 UNDERSTAND THAT AT ALL. IN ANY CASE, I'LL BET YOU THAT IF I
23 CALLED MR. CHRISTIE AND I ASKED HIM IF WE HAVE ANY OBJECTION
24 IF WEDO AN AVERAGING THAT MAINTAINS ALL THE DOCUMENTS FOR THE



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1 PURPOSES OF TRANSPARENCY, HE WOULD NOT HAVE THE PROBLEM WITH
2 THAT.

3

4 **PHILLIP BROWNING:** HE SAID WE COULD USE AVERAGING IF IF PEOPLE
5 DO NOT AGREE.

6

7 **SUP. YAROSLAVSKY:** YOU SAID AT THE OUTSET THAT YOU WERE TOLD
8 THAT THEY WHAT THEY WANTED YOU TO DO.

9

10 **PHILLIP BROWNING:** THIS IS WHAT THEY WANT. BUT THE PROCESS ALSO
11 ALLOWS IF YOU DON'T HAVE PEOPLE WHO AGREE, THEN YOU AVERAGE.
12 IF WE GET IN A ROOM AND YOU SAY 1 AND I SAY 5 AND WE CAN'T
13 AGREE, THEN WE HAVE TO KEEP THOSE AND AVERAGE THEM. IF I CAN
14 CONVINCED YOU THAT 3 IS BEST, THEN WE'RE OKAY WITH CONSENSUS.

15

16 **SUP. YAROSLAVSKY:** I UNDERSTAND WHAT A CONSENSUS IS. I
17 UNDERSTAND HOW YOU ARRIVE AT CONSENSUS. IT'S NOT WHAT
18 AVERAGING IS.

19

20 **SUP. MOLINA:** I'M GOING TO DISAGREE WITH THIS. I DON'T
21 UNDERSTAND WHAT'S GOING ON. CONSENSUS BUILDING IS A VERY, VERY
22 CLEAR ISSUE. WHAT'S SO DIFFICULT TO UNDERSTAND. CONSENSUS IS
23 WHEN FIVE PEOPLE WALK INTO THE ROOM AND IF THE GOAL IS TO
24 REACH CONSENSUS, THAT'S THE GOAL. IF THE GOAL IS TO REACH
25 AVERAGE, THEN THAT'S THE GOAL. THE IDEA OF CONSENSUS IS THAT



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1 EVERYBODY HAS A POINT OF VIEW. YOU COME TOGETHER AND YOU COME
2 UP WITH ONE. THAT'S CONSENSUS. NOW, IF YOU WANT PEOPLE TO
3 WRITE DOWN "HERE'S MY PROS, HERE'S MY CONS, LET ME PUT IT IN A
4 FOLDER BEFORE YOU", I DON'T KNOW THAT THAT'S CONSENSUS. I
5 DON'T EVEN KNOW THAT'S AVERAGING. SO WHAT IS IT YOU DON'T
6 UNDERSTAND ABOUT THAT? DON'T CALL IT WHAT IT ISN'T. IT EITHER
7 IS OR IT ISN'T. IF YOU DON'T WANT CONSENSUS, THEN TELL THEM
8 THAT. YOU DON'T WANT CONSENSUS, TELL THEM THAT NOW.

9

10 **SUP. YAROSLAVSKY:** WE DID. IT'S IN THE MOTION.

11

12 **SUP. MOLINA:** YOU WANT NO CONSENSUS. SO YOU WANT AVERAGING.

13

14 **SUP. YAROSLAVSKY:** THAT'S WHAT HIS MOTION SAYS.

15

16 **SUP. MOLINA:** SO YOU'RE GOING TO PUT FIVE PEOPLE IN THE ROOM.

17

18 **SUP. YAROSLAVSKY:** GLORIA, THE WAY WE'VE BEEN DOING IT FOR 100
19 YEARS.

20

21 **SUP. MOLINA:** OH, NO, NO. WE HAVEN'T BEEN DOING THIS FOR 100
22 YEARS BECAUSE WE'VE SEEN THIS BEFORE. COME ON. SO IS THAT
23 CLEAR, THEN? I JUST WANT TO MAKE SURE--

24

25 **SUP. BURKE, CHAIR:** IS THERE AN OBJECTION TO ALLOWING HIM THE--



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1

2 **SUP. MOLINA:** NO, WAIT, YVONNE. LET ME CLARIFY THIS ARE YOU
3 CLEAR ON THAT?

4

5 **PHILLIP BROWNING:** ARE WE CLEAR ON IT FOR THE FUTURE? OR FOR
6 WHAT?

7

8 **SUP. MOLINA:** THAT'S WHAT I WANT TO UNDERSTAND. HE SEEMS TO SAY
9 NEVER. NEVER EVER USE CONSENSUS.

10

11 **SUP. YAROSLAVSKY:** THAT'S NOT WHAT I SAID. THE QUESTION IS MR.
12 SANTANA ASKED IS DOES THIS APPLY TO THIS OR DOES IT APPLY TO
13 FUTURE R.F.P.S? AND THEN MR. BROWNING SAID THAT HE HAD BEEN
14 TOLD BY THE STATE PEOPLE THAT THEY WANTED HIM TO USE THE
15 CONSENSUS METHOD. I'D LIKE TO KNOW MORE ABOUT IT. IT'S
16 SEPARATE FROM THIS ISSUE.

17

18 **SUP. MOLINA:** THAT'S A DIFFERENT QUESTION. LET'S UNDERSTAND
19 CLEARLY. WE ARE NOT TO USE CONSENSUS ON THIS R.F.P., IS THAT
20 CLEAR? IS THAT WHAT YOU'RE SAYING?

21

22 **PHILLIP BROWNING:** WE'RE TALKING ABOUT THE L.R.S. R.F.P.?

23

24 **SUP. ANTONOVICH:** WHAT HAVE WE BEEN TALKING ABOUT ALL MORNING?

25



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The Los Angeles County Board of Supervisors

1 **PHILLIP BROWNING:** THIS GAIN ONE.

2

3 **SUP. MOLINA:** SO THERE IS NO CONSENSUS. THAT IS THE
4 UNDERSTANDING. SO WHAT PROCESS WILL YOU USE?

5

6 **PHILLIP BROWNING:** I GUESS WE WOULD HAVE AVERAGING WHERE WE GET
7 FIVE PEOPLE IN A ROOM AND SAY YOU GO IN YOUR CORNER AND YOU GO
8 IN YOURS. YOU SCORED AT 2, YOU SCORED AT 6. WE'LL TAKE THAT
9 AND AVERAGE TO 3.

10

11 **SUP. MOLINA:** ARE YOU IN AGREEMENT WITH THAT? ARE YOU IN
12 AGREEMENT WITH THAT?

13

14 **SUP. YAROSLAVSKY:** YES. IT'S THE WAY YOU DID THE REFUGEE
15 PROGRAM.

16

17 **SUP. MOLINA:** ARE WE IN AGREEMENT WITH THAT? ALL RIGHT. SO
18 YOU'RE GOING TO USE AN AVERAGING MECHANISM. ARE YOU GOING TO
19 KEEP THE RECORDS?

20

21 **PHILLIP BROWNING:** WE'RE REQUIRED.

22

23 **SUP. YAROSLAVSKY:** ABSOLUTELY.

24

25 **PHILLIP BROWNING:** FOR THAT PROCESS, THAT'S REQUIRED.



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1

2 **SUP. MOLINA:** IS THAT UNDERSTOOD? ALL RIGHT. JUST WANT TO MAKE
3 SURE EVERYBODY IS ON THE SAME PAGE. SO IF WE COME BACK AND
4 IT'S THE SAME OUTCOME, I DON'T WANT THERE TO BE NITPICKING
5 ABOUT THAT WASN'T THE RIGHT AVERAGING PROCESS. I JUST WANT US
6 TO UNDERSTAND WHAT WE'RE DOING AND IT'S GOING TO COST US \$240
7 GRAND TO REDO. NOW, ON THIS PROCESS AS WE'RE TALKING ABOUT NOW
8 AND ON THIS MOTION THAT MIKE ANTONOVICH IS DOING, WE'RE
9 TALKING ABOUT CREATING A NEW R.F.P., CORRECT?

10

11 **PHILLIP BROWNING:** THAT'S MY UNDERSTANDING, YES, MA'AM.

12

13 **SUP. MOLINA:** A BRAND NEW R.F.P. AND THAT'S GOING TO COME BACK
14 TO US?

15

16 **PHILLIP BROWNING:** WELL, THE DIFFICULTY WITH THAT IS IT BECOMES
17 PUBLIC WHEN IT COMES BACK TO YOU. AND THAT TAINTS THE PROCESS,
18 THE COMPETITIVE BID PROCESS. I MEAN IF WE PUT THIS BACK TO YOU
19 IN ADVANCE OF NOTIFYING EVERYBODY WHAT THE RULES ARE GIVES AN
20 UNFAIR ADVANTAGE. I THINK WE COULD DO IT IN SOME KIND OF
21 CLOSED SESSION SETTING.

22

23 **SUP. YAROSLAVSKY:** MAYBE YOU WANTED TO SEE IT. I DON'T WANT TO
24 SEE THE R.F.P. THE TWO BIDDERS OR THE FIVE BIDDERS HOWEVER
25 MANY THERE ARE GOING TO BE ARE GOING TO SEE IT. THEY'RE ALL



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1 GOING TO SEE THE SAME DOCUMENT. THEY WILL HAVE TO PLAY BY THE
2 SAME RULES. I'M NOT ASKING TO SEE THE R.P.F. DOCUMENT AHEAD OF
3 TIME. I DIDN'T SEE THIS ONE AND I DON'T SEE ANY OF THEM.
4 THAT'S YOUR JOB.

5

6 **SUP. MOLINA:** I DON'T UNDERSTAND WHY WE WOULDN'T WANT TO SEE
7 IT. MIKE, YOU'RE NOT INTERESTED IN SEEING IT AT ALL? YOU WANT
8 WANT TO ISSUE THE SAME R.F.P.?

9

10 **SUP. ANTONOVICH:** I JUST WANT A FAIR SYSTEM WHETHER WE SEE IT
11 OR DON'T SEE IT. IF WE HAVE A FAIR SYSTEM WE DON'T SEE IT,
12 THAT'S FINE. BUT WE'VE BEEN HERE QUITE A LONG TIME GETTING
13 DOUBLE, TRIPLE ANSWERS, SOMETIMES CONTRADICTORY ANSWERS THAT
14 WE'VE BEEN SEEKING, I BELIEVE WE NEED TO MOVE FORWARD. THAT'S
15 WHY I SAID EXTEND THE CONTRACT GO ON A MONTH-TO-MONTH BASIS
16 AND GET OUT A NEW R.F.P. WE CAN ELIMINATE THE BONUS. WE JUST
17 WANT THEM TO DO THEIR JOB. DO THEIR JOB WITHOUT BEING
18 PENALIZED, WITHOUT HAVING OPPORTUNITY TO DO A FUTURE CONTRACT.

19

20 **SUP. MOLINA:** I UNDERSTAND. WE ALL WANT THEM TO DO THEIR JOB.
21 SO ARE WE ISSUING THE SAME R.F.P.?

22

23 **PHILLIP BROWNING:** I DON'T THINK WE CAN ISSUE THE SAME R.F.P.
24 BECAUSE THE STANDARDS WE HAVE IN THE ONE NOW WOULD ALLOW
25 SOMEONE TO EARN MORE.



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1

2 **SUP. MOLINA:** THAT'S THE ONLY ISSUE THAT YOU WOULD BE CHANGING?

3

4 **PHILLIP BROWNING:** IF TODAY WE AGREED TO DROP THE MAXIMUM
5 COMPENSATION FOR THE INCENTIVES DOWN TO 13 OR 14 PERCENT, WE
6 COULD GO FORWARD. AND I THINK P.S.I. IS WILLING TO TALK TO YOU
7 IF YOU'RE INTERESTED ON THAT CONCEPT.

8

9 **SUP. MOLINA:** DON'T SAY P.S.I. THAT TAINTS THE WHOLE THING.

10

11 **SUP. YAROSLAVSKY:** NO, WE'RE NOT GOING TO NEGOTIATE WITH A
12 BIDDER AT THE BOARD OF SUPERVISORS. WHEN'S THE LAST TIME YOU
13 EVER SAW THAT HAPPEN? THAT'S RIDICULOUS. ANY MORE THAN WE
14 WOULD-- OH, YOU GOT TO REDO THE R.F.P. DROP THE INCENTIVE
15 THING, THEN YOU CAN DROP IT AS PART OF THE NEW R.F.P.

16

17 **SUP. KNABE:** YOU ALSO HAVE TO LOOK AT THE MONITORING COSTS.

18

19 **SUP. YAROSLAVSKY:** AND THE MONITORING COSTS. YOUR ISSUE, OUR
20 ISSUE IS, IF YOU WANTED TO GLEAN FROM US AMONG OTHER THINGS,
21 IS TO BE SURE THAT WE'RE NOT SETTING OURSELVES UP. I THINK
22 THAT'S THE QUESTION MR. ANTONOVICH RAISED FROM THE OUTSET THAT
23 THIS WAS NOT A POISON PILL THAT WAS DESIGNED TO MAKE THIS A
24 PROP A VIOLATION FROM THE GET GO. THAT'S IT.

25



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1 **SUP. MOLINA:** LET ME UNDERSTAND THIS AGAIN CORRECTLY. SO WE ARE
2 NOW GOING TO ISSUE AN R.F.P. THAT DOES NOT HAVE AN INCENTIVE,
3 CORRECT?

4

5 **SUP. YAROSLAVSKY:** OR LOWER INCENTIVE.

6

7 **SUP. MOLINA:** WAIT, WAIT, WAIT.

8

9 **PHILLIP BROWNING:** MY HOPE WOULD BE THAT WE COULD HAVE A
10 PERFORMANCE-BASED INCENTIVE WHICH WOULD BE LOWER THAN WHAT WE
11 PROJECTED IN THE CURRENT ONE SO THAT IT WOULD BE JUST UNDER
12 THE PROP A OPTION. IF THAT'S SOMETHING YOU DON'T WANT TO DO,
13 THEN WE CAN CERTAINLY JUST SAY--

14

15 **SUP. MOLINA:** I GOT THE IMPRESSION THEY DON'T WANT IT DONE.

16

17 **SUP. ANTONOVICH:** NO INCENTIVE.

18

19 **SUP. BURKE, CHAIR:** NO INCENTIVE.

20

21 **SUP. MOLINA:** I'M JUST TRYING TO GET CLARIFICATION FOR YOU.

22

23 **PHILLIP BROWNING:** I UNDERSTAND, MA'AM, I AM, TOO.

24



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1 **SUP. BURKE, CHAIR:** WELL LET'S VOTE ON NO INCENTIVE OR AN
2 INCENTIVE. OR DO YOU WANT SOMEBODY TO COME BACK?

3

4 **SUP. YAROSLAVSKY:** MAYBE WE SHOULD TRY TO DEVELOP A CONSENSUS.
5 [LAUGHTER.]

6

7 **SUP. BURKE, CHAIR:** --COME BACK WITH SOMETHING.

8

9 **SUP. MOLINA:** THAT'S WHAT IT IS. IT IS CONSENSUS.

10

11 **SUP. BURKE, CHAIR:** PROP A. 45 DAYS.

12

13 **SUP. MOLINA:** I AM BEING TOLD NO INCENTIVE. I JUST WANT TO MAKE
14 SURE YOU UNDERSTAND THAT.

15

16 **PHILLIP BROWNING:** I UNDERSTAND THAT IF THAT'S YOUR WISH, YES.
17 IT SOUNDS LIKE IT IS. NO INCENTIVES.

18

19 **SUP. MOLINA:** SO THEN THE ISSUE IS THAT THE REST OF IT WOULD BE
20 FOR THE MOST PART, THE SAME R.F.P.

21

22 **PHILLIP BROWNING:** WE COULD USE BASICALLY THE R.F.P. WE USED
23 SEVERAL YEARS AGO. BECAUSE IT DIDN'T HAVE INCENTIVES. IT
24 DIDN'T HAVE BONUSES FOR PEOPLE TO DO BETTER. SO WE'LL JUST
25 TAKE THAT OUT.



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1

2 **MIGUEL SANTANA:** HOW SHOULD WE HANDLE THE PENALTY, SUPERVISOR?

3

4 **SUP. BURKE, CHAIR:** LEAVE THE PENALTY.

5

6 **SUP. YAROSLAVSKY:** THERE ARE CURRENT INCENTIVES IN THE CURRENT
7 CONTRACT. SMALL INCENTIVES.

8

9 **PHILLIP BROWNING:** THERE ARE VERY SMALL. BUT THEY'RE NOT REALLY
10 ENOUGH TO MAKE IT A REAL INCENTIVE.

11

12 **SUP. YAROSLAVSKY:** YOUR TESTIMONY EARLIER WAS YOU DIDN'T THINK
13 THEY COULD GET TO THE HIGHEST INCENTIVE, ANYWAY.

14

15 **PHILLIP BROWNING:** IT SURE GAVE THEM A LOT OF REASON TO TRY.

16

17 **SUP. BURKE, CHAIR:** SO THEN WHERE WE ARE IS THERE'S EITHER A NO
18 INCENTIVE OR HE'S GOING TO COME BACK.

19

20 **SUP. YAROSLAVSKY:** COMPARABLE TO THE ONE YOU HAVE IN THE
21 CURRENT CONTRACT.

22

23 **SUP. MOLINA:** ARE THERE PENALTIES OR NO PENALTIES?

24



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1 **SUP. BURKE, CHAIR:** WRITING THE R.F.P. HERE IS GOING TO BE VERY
2 DIFFICULT.

3

4 **SUP. MOLINA:** NO KIDDING. I'M ASKING FOR CLARIFICATION, BECAUSE
5 YOU KNOW WHAT? IF THE OUTCOME COMES BACK AS THE OUTCOME CAME
6 HERE, WE'RE GOING GO THROUGH THIS AGAIN. AND I DON'T WANT TO
7 GO THROUGH THIS AGAIN.

8

9 **SUP. BURKE, CHAIR:** YOU KNOW YOU'RE GOING THROUGH IT AGAIN.
10 [LAUGHTER.] THAT'S WHY SOME OF US DON'T EVEN USE THIS, BECAUSE
11 WE WENT THROUGH THIS BEFORE.

12

13 **SUP. MOLINA:** YEAH, THIS IS WHAT'S SO SAD ABOUT IT. NO
14 PENALTIES, RIGHT?

15

16 **SUP. BURKE, CHAIR:** YOU HAVE TO HAVE PENALTIES.

17

18 **PHILLIP BROWNING:** IF THAT'S YOUR WISH. I DO THINK PENALTIES,
19 THEY'RE IN ALL OF OUR OTHER CONTRACTS.

20

21 **SUP. YAROSLAVSKY:** I WOULD RECOMMEND THAT YOU-- TO THE EXTENT
22 THAT YOU HAVE THEM NOW IN THE CURRENT CONTRACT, THE PREVIOUS
23 CONTRACTS, THAT YOU HAVE COMPARABLE INCENTIVES AND
24 DISINCENTIVES THAT YOU HAVE IN THE CURRENT CONTRACT. CAN WE
25 AGREE ON THAT?



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1

2 **CLERK SACHI HAMAI:** I'M SORRY, WHAT DID YOU SAY? CURRENT
3 COMPARABLE INCENTIVES--?

4

5 **SUP. YAROSLAVSKY:** COMPARABLE TO THE CURRENT CONTRACT, THE ONE
6 THAT'S CURRENTLY IN EXISTENCE. THERE ARE SMALL INCENTIVES AND
7 PENALTIES, I THINK.

8

9 **C.E.O. FUJIOKA:** THERE SHOULD BE PERFORMANCE STANDARDS, AND
10 WITH THAT, PENALTIES IF THEY DON'T PERFORM.

11

12 **SUP. YAROSLAVSKY:** ABSOLUTELY, THERE SHOULD BE PERFORMANCE
13 STANDARDS.

14

15 **C.E.O. FUJIOKA:** THAT'S A STANDARD POLICY FOR EVERYTHING TO BE
16 PART OF THE SCORING METHOD. FOR ANY CONTRACT WE SHOULD HAVE
17 THAT.

18

19 **SUP. YAROSLAVSKY:** AND NOBODY WOULD SUGGEST IN TAKING THOSE
20 OUT.

21

22 **C.E.O. FUJIOKA:** THAT'S RIGHT. NO ONE HAS. I THINK WE HAVE
23 CONSENSUS ON THAT.

24



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1 **PHILLIP BROWNING:** BUT WE WILL NEED MORE THAN JUST THE TWO-
2 MONTH EXTENSION. BECAUSE IF WE'RE TALKING ABOUT HAVING A NEW
3 R.F.P., PUTTING IT ON THE STREETS.

4
5 **SUP. ANTONOVICH:** SIX MONTHS. GET THAT ALL COMPLETED.

6
7 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE.

8
9 **SUP. KNABE:** BEFORE YOU ELIMINATE THE LANGUAGE AS IT RELATES TO
10 INCENTIVES ONE WAY OR ANOTHER, YOU HAVE TO LOOK AT MONITORING
11 COSTS, AS WELL, TOO. BECAUSE IF THAT WERE REDUCED, THERE MIGHT
12 BE A WAY TO BUILD IN SOME INCENTIVES, TOO. SO THAT'S A HUGE
13 ISSUE. IT'S A HUGE ISSUE AS IT RELATES TO THIS OVERALL
14 PACKAGE. FORGET ABOUT WHO THE CONTRACTOR IS AND WHATEVER, BUT
15 JUST TO ELIMINATE INCENTIVES OFF THE TOP WITHOUT LOOKING UP
16 THIS WHOLE PROCESS I THINK IS NOT RIGHT. I UNDERSTAND WHAT
17 YOU'RE TRYING TO GET CLARIFICATION.

18
19 **SUP. MOLINA:** MY CONCERN IS THAT FIRST OF ALL WE'RE TALKING
20 ABOUT CONTRACTING OUT. THE CONTRACTING OUT POLICY OF THE
21 COUNTY WHEN IT'S MORE EFFECTIVE AND EFFICIENT TO DO IT
22 OUTSIDE. USUALLY IT'S NOT DONE FOR WORK THAT WE ALREADY DO,
23 THAT WE ALREADY DO WELL. IT SHOULD BE FOR VERY UNIQUE KINDS OF
24 SERVICES AND WHAT THIS IS ABOUT. IN THIS CASE WE'RE FUDGING
25 HAIR QUITE A BIT IN THIS WHOLE PROCESS. FIRST OF ALL, WE DON'T



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1 CREATE THESE INCENTIVES. RIGHT NOW THE MONEY THAT IS BEING
2 MADE WILL BE MADE FOR THE FOR PROFIT COMPANY, CORRECT? THAT
3 WOULD BE THE INCENTIVE. THE EMPLOYEES DON'T GET ANYTHING. WE
4 DON'T KNOW THAT IT GOES DOWN TO THEM AT ALL. IF IN OUR COUNTY,
5 OUR FOLKS DO WELL, THEY GET A CERTIFICATE SOMETIMES. THEY
6 DON'T GET AN INCENTIVE PAY. THEY DON'T GET ANYTHING. IF YOU
7 HAVE AN EMPLOYEE WHO DOES VERY WELL-- AND THERE ARE SOME OF
8 OUR GAIN PEOPLE ARE REALLY QUITE GOOD AT PLACEMENT AND DEALING
9 WITH WHATEVER SPECIAL AND UNIQUE KIND OF ABILITIES SOMEBODY
10 HAS AND REALLY PLACING THEM WELL INTO A JOB AND GETTING THEM,
11 THERE'S NOTHING IN THERE. WE DON'T HAVE ANYTHING LIKE THAT FOR
12 OUR EMPLOYEES. SO ON VARIOUS LEVELS, THIS IS REALLY -- WE'RE
13 GOING IN THE WRONG DIRECTION. AND ALL OF THAT BECAUSE OF THE
14 LOBBYISTS INVOLVED IN ALL ASPECTS. THIS IS FOR A VERY, VERY
15 SMALL COMPONENT OF A PROGRAM AND IT'S JUST TAKING AN AWFUL LOT
16 OF TIME. AND I'M NOT SO SURE. THE WORST PART ABOUT IT IS THAT
17 WE WILL REPLAY THIS. IF THE OUTCOME IS NOT DESIRED BY
18 MAJORITY, NO MATTER WHAT YOU DO CONSENSUS, AVERAGING, WHATEVER
19 IT IS, IT IS NOT THE SAME, THIS WAR CONTINUES. AND I THINK
20 THAT'S THE SHAMEFUL ACT HERE. AND AT THE END OF THE DAY, WE
21 HAVE EMPLOYEES WHO DO IT VERY WELL WITHOUT INCENTIVE PAY WHO
22 WOULD WELCOME THE OPPORTUNITIES TO CARRY OUT THIS WORK, AS WE
23 USED TO ORIGINALLY. AND I FOUGHT FOR THAT IN THE BEGINNING AND
24 I SHOULD CONTINUE TO DO THAT BECAUSE WE HAD VERY, VERY HIGH-
25 END QUALITY EMPLOYEES THAT CARRIED OUT THIS WORK. AND THEIR



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1 AVERAGES ARE PRETTY GOOD, AND THEY DEAL WITH A MUCH LARGER
2 CASELOAD. SO I'M NOT SURE-- AND IT WOULD BE INTERESTING TO
3 RERUN THIS TAPE THROUGH THIS PROCESS WHEN IT COMES BACK AGAIN
4 IF THE OUTCOME ISN'T AS DESIRED BY THE MAJORITY HERE.

5

6 **SUP. YAROSLAVSKY:** CALL THE QUESTION.

7

8 **SUP. BURKE, CHAIR:** THE FIRST QUESTION IS ON THE AMENDMENT BY
9 SUPERVISOR--

10

11 **SUP. MOLINA:** YOU SPOKE FOR 42 MINUTES. I TIMED YOU.

12

13 **SUP. BURKE, CHAIR:** BY MOLINA.

14

15 **SUP. YAROSLAVSKY:** BUT I HAD YOUR ATTENTION, DIDN'T I?

16 [LAUGHTER.]

17

18 **SUP. BURKE, CHAIR:** ALL RIGHT. I THINK WE SHOULD HAVE A VOTE ON
19 AND CALL THE ROLL ON SUPERVISOR MOLINA.

20

21 **SUP. MOLINA:** PLEASE.

22

23 **SUP. BURKE, CHAIR:** LET'S HAVE A RECORDED VOTE ON THAT.

24

25 **SUP. YAROSLAVSKY:** ON SUPERVISOR MOLINA'S MOTION?



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1

2 **SUP. BURKE, CHAIR:** RIGHT.

3

4 **CLERK SACHI HAMAI:** SUPERVISOR MOLINA'S MOTION WHICH WAS
5 AMENDED BY SUPERVISOR BURKE--

6

7 **SUP. YAROSLAVSKY:** TO BRING IT BACK IN THE HOUSE.

8

9 **CLERK SACHI HAMAI:** TO EVALUATE A PLAN AND IT WOULD BE FOR TWO-
10 MONTH EXTENSION.

11

12 **SUP. MOLINA:** ASK THE C.A.O. TO REVIEW THAT PROCESS.

13

14 **SUP. BURKE, CHAIR:** REVIEW THE PROCESS.

15

16 **SUP. YAROSLAVSKY:** CAN SOMEBODY READ ME THE MOTION? BECAUSE I
17 HAVE THE ORIGINAL MOTION.

18

19 **SUP. BURKE, CHAIR:** IT WAS CHANGED FROM--

20

21 **CLERK SACHI HAMAI:** SHOULD I READ?

22

23 **SUP. BURKE, CHAIR:** YES. DEVELOPED TO EVALUATE.

24



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1 **CLERK SACHI HAMAI:** DIRECT THE DIRECTOR OF DEPARTMENT OF PUBLIC
2 SOCIAL SERVICES TO EVALUATE A PLAN TO RETURN THE CASE
3 MANAGEMENT SERVICES FOR THE ANTELOPE VALLEY REGION 2 AND SAN
4 FERNANDO VALLEY REGION 7 TO THE DEPARTMENT TO ADMINISTER GAIN
5 CASE MANAGEMENT FOR THE CASELOAD IN THOSE AREAS AND REPORT
6 BACK IN 45 DAYS AND EXECUTE AMENDMENT 6 TO MAXIMUS TO EXTEND
7 ITS CONTRACT FOR TWO MONTHS WHILE THIS EVALUATION PLAN IS
8 BEING DEVELOPED.

9

10 **SUP. BURKE, CHAIR:** ON THAT MOTION.

11

12 **CLERK SACHI HAMAI:** CALL THE ROLL. SUPERVISOR MOLINA?

13

14 **SUP. MOLINA:** AYE.

15

16 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY.

17

18 **SUP. YAROSLAVSKY:** NO.

19

20 **CLERK SACHI HAMAI:** SUPERVISOR KNABE.

21

22 **SUP. KNABE:** NO.

23

24 **CLERK SACHI HAMAI:** SUPERVISOR ANTONOVICH.

25



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1 **SUP. ANTONOVICH:** NO.

2

3 **SUP. BURKE, CHAIR:** AYE. ON THE MAIN MOTION.

4

5 **CLERK SACHI HAMAI:** ON THE MAIN MOTION, WHICH WAS AMENDED BY
6 SUPERVISOR ANTONOVICH, WOULD YOU LIKE THAT READ BACK TO YOU?

7

8 **SUP. BURKE, CHAIR:** IS THERE ANY OBJECTION TO THAT MOTION?

9

10 **SUP. MOLINA:** I AM OBJECTING TO IT.

11

12 **SUP. BURKE, CHAIR:** LET'S HAVE THE MOTION.

13

14 **CLERK SACHI HAMAI:** DO YOU WANT THE MOTION READ BACK TO YOU?
15 JUST CALL THE ROLL.

16

17 **SUP. BURKE, CHAIR:** MAYBE WE SHOULD. I'M NOT SURE WE REALLY
18 KNOW EXACTLY WHAT IT SAYS.

19

20 **CLERK SACHI HAMAI:** I'LL READ THE MOTION BACK. THIS IS TO
21 APPROVE A SIX-MONTH EXTENSION ON A MONTH-TO-MONTH BASIS AS IS
22 SOLICITATION IS COMPLETED AND TO ESTABLISH A NEW R.F.P. THAT
23 IS STILL COST-EFFECTIVE AND DOESN'T VIOLATE PROP A. THE NEW
24 R.F.P. CONTRACT SHOULD HAVE INITIAL TERMS OF TWO YEARS WITH
25 OPTIONS TO RENEW THEREAFTER. THE R.F.P. SHOULD NOT BE SCORED



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1 VIA CONSENSUS METHOD SCORING. THERE SHOULD BE NO SHREDDING OF
2 DOCUMENTS AND COMPARABLE INCENTIVES AND PENALTIES SHOULD BE
3 INCLUDED IN THE CONTRACT. SUPERVISOR MOLINA?

4

5 **SUP. MOLINA:** NO.

6

7 **CLERK SACHI HAMAI:** SUPERVISOR YAROSLAVSKY?

8

9 **SUP. YAROSLAVSKY:** YES.

10

11 **CLERK SACHI HAMAI:** SUPERVISOR KNABE?

12

13 **SUP. KNABE:** I DO HAVE A QUESTION. THAT MOTION DOES INCLUDE TO
14 ADDRESS THE COST OF MONITORING? IS THAT CLARIFIED?

15

16 **CLERK SACHI HAMAI:** WE WILL ADD THAT TO IT, TO INCLUDE THE COST
17 OF MONITORING.

18

19 **SUP. KNABE:** YES.

20

21 **CLERK SACHI HAMAI:** SUPERVISOR KNABE WAS YES. SUPERVISOR
22 ANTONOVICH?

23

24 **SUP. ANTONOVICH:** AYE

25



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1 **CLERK SACHI HAMAI:** SUPERVISOR BURKE?

2

3 **SUP. BURKE, CHAIR:** ABSTAIN.

4

5 **CLERK SACHI HAMAI:** THAT PASSES.

6

7 **SUP. BURKE, CHAIR:** IT HAS BEEN APPROVED. THE NEXT ITEM?

8

9 **SUP. ANTONOVICH:** I WOULD ALSO LIKE TO MOVE THAT WE HAVE A
10 \$20,000 AWARD LEADING TO ANY INFORMATION ARREST AND CONVICTION
11 OF THE INDIVIDUAL OR INDIVIDUALS WHO HAVE BEEN PLACING
12 POISONOUS SUBSTANCE IN THE ANTELOPE VALLEY'S DEPARTMENT OF
13 CHILDREN AND FAMILY SERVICES BUILDING."

14

15 **SUP. BURKE, CHAIR:** MOVED AND SECONDED BY YAROSLAVSKY. WITHOUT
16 OBJECTION, SO ORDERED.

17

18 **SUP. ANTONOVICH:** WHILE WE ARE CONTINUING THE MARTIN LUTHER
19 KING HOSPITAL ISSUE, TO INCLUDE IN THAT REPORT WHEN IT COMES
20 BACK TO THE BOARD, THE STATUS OF IMPLEMENTING THE HEALTH
21 MANAGEMENT ASSOCIATE'S RECOMMENDATION, THE STATUS OF
22 IMPLEMENTING THE AMBULATORY SURGICAL PROGRAM, THE STATUS OF
23 THE DEPARTMENT'S COMPLETING THE EVALUATION OF SERVICES TO
24 ENSURE THAT ANY MATCH FOCUS ON COMMUNITY NEEDS SUCH AS
25 HYPERTENSION, DIABETES, HEART DISEASE, ASTHMA AND THEN HAS



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1 STAFFING BEEN EVALUATED IN RELATION TO PLANS, SERVICE
2 CONFIGURATIONS TO INCLUDE FULL STATUS REPORT ON THE M.A.C.C.
3 IMPLEMENTATION ACTIVITIES, TO HAVE THAT INCLUDED IN THAT WHEN
4 IT COMES BACK TO THE BOARD FOR DISCUSSION.

5

6 **SUP. BURKE, CHAIR:** AND THAT'S TO COME BACK NEXT WEEK?

7

8 **SUP. ANTONOVICH:** I DON'T-- IT WAS CONTINUED BY THE C.E.O. OR
9 BY THE DEPARTMENT. I DON'T KNOW IF THEY HAD A DATE CERTAIN,
10 DID THEY?

11

12 **C.E.O. FUJIOKA:** IT WON'T BE ONE WEEK. IT PROBABLY WILL BE IN
13 THE NEXT 30 DAYS.

14

15 **SUP. ANTONOVICH:** THEN LAST WEEK I HAD ASKED THAT WE HAVE A
16 CONTINUANCE ON AN ITEM THAT WAS BEFORE THE BOARD RELATIVE TO
17 APPEALING PROPOSITION 8, BECAUSE I WAS REPRESENTING THE COUNTY
18 OF LOS ANGELES AS A MEMBER OF THEIR QUALITY MANAGEMENT
19 DISTRICT, SPEAKING ON THE ISSUE OF CLEAN AIR AT A CONFERENCE
20 OUT OF STATE, OUT OF THE COUNTRY. AND THAT WAS NOT HONORED.
21 AND THE QUESTION THAT I WOULD LIKE TO ASK COUNTY COUNSEL,
22 BECAUSE MY CONCERN IS THAT THE PEOPLE HAD VOTED FOR
23 PROPOSITION 8 OVERWHELMINGLY AS THEY HAD DONE IN THE YEAR
24 2000. AND YET, ONCE AGAIN, INSTEAD OF ABIDING BY THE WILL OF
25 THE PEOPLE, THERE WAS AN ATTEMPT TO OVERTURN THE DECISION VIA



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1 THE LEGISLATURE-- I SHOULD SAY VIA THE JUDICIARY. AND IF THERE
2 ARE ANY QUESTIONS ABOUT THE ABILITY OF THAT BILL TO BE
3 CONSTITUTIONAL, THAT CONSTITUTIONAL AMENDMENT, THOSE ISSUES
4 SHOULD HAVE BEEN RAISED PRIOR TO THE ISSUE BEING PLACED ON THE
5 BALLOT, AND WHICH I KNOW THE NO SIDE MUST HAVE SPENT ABOUT \$40
6 MILLION OR MORE. I KNOW THE YES SIDE HAD SPENT THE AMOUNT OF
7 DOLLARS ENGAGING VARIOUS COMMUNITY GROUPS TO SUPPORT IT. AND
8 THERE WAS A FAIR AND BALANCED CAMPAIGN IN WHICH THE PEOPLE
9 VOTED. AND THEY VOTED OVERWHELMINGLY FOR THAT PROPOSITION 8.
10 AND I'D LIKE TO ASK COUNTY COUNSEL A COUPLE OF HYPOTHETICAL
11 QUESTIONS. IN WHICH CONCERNS IN THE RELIGIOUS COMMUNITY ARE
12 QUITE VIVID. ONE, IF MARRIAGE IS ALLOWED AND A COUPLE WOULD
13 LIKE A HOUSE OF WORSHIP, TO HAVE THEIR MARRIAGE TAKE PLACE IN
14 THE HOUSE OF WORSHIPS THAT WE KNOW, WOULD THEY THEN HAVE A
15 RIGHT TO FILE A CLASS ACTION AGAINST THE CHURCH OR GOVERNMENT
16 OR THE SYNAGOGUE RELATIVE TO THEIR BEING DISCRIMINATED
17 AGAINST?

18

19 **LEELA KAPUR, COUNSEL:** SUPERVISOR ANTONOVICH, WHAT YOU RAISE IS
20 OBVIOUSLY A VERY COMPLEX CONSTITUTIONAL QUESTION, WHICH WE CAN
21 RESEARCH FOR YOU IF YOU LIKE AND PROVIDE A WRITTEN RESPONSE.
22 BUT WHAT I INITIALLY SAY IS I DO NOT THINK THAT WOULD BE THE
23 EFFECT OF THE RULING, WHICHEVER IT IS, ON PROP 8. AND AS YOU
24 KNOW, MANY HOUSES OF WORSHIP CHOOSE WHO THEY CAN MARRY AND WHO
25 THEY DON'T MARRY BASED ON RELIGIOUS--



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1

2 **SUP. BURKE, CHAIR:** WHO YOU GIVE COMMUNION TO. I CAN'T TAKE
3 COMMUNION IN THE CATHOLIC CHURCH.

4

5 **LEELA KAPUR, COUNSEL:** EXACTLY.

6

7 **SUP. BURKE, CHAIR:** AND THERE PROBABLY MANY CATHOLICS WHO
8 CANNOT TAKE COMMUNION.

9

10 **LEELA KAPUR, COUNSEL:** AND MANY PEOPLE CAN'T BE MARRIED IN THE
11 CATHOLIC CHURCH FOR VARIOUS REASONS.

12

13 **SUP. BURKE, CHAIR:** EVEN IF YOU'RE DIVORCED, THEY HAVE A RIGHT
14 TO SAY--

15

16 **LEELA KAPUR, COUNSEL:** SO MY INITIAL REACTION WOULD BE THAT
17 THAT WOULD NOT BE AN ISSUE.

18

19 **SUP. ANTONOVICH:** SO THEIR SECTION 501-C WOULD NOT BE
20 JEOPARDIZED?

21

22 **LEELA KAPUR, COUNSEL:** AGAIN, WE COULD LOOK INTO THAT FOR YOU,
23 SUPERVISOR, BUT I DON'T BELIEVE IT WOULD BE THE IMPACT. THE
24 OTHER THING YOU NEED TO REMEMBER IS THAT ISSUE IS IN FRONT OF
25 OUR STATE SUPREME COURT, THE FEDERAL SUPREME COURT AND THE



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1 FEDERAL AND THE CONGRESS HAS NOT GIVEN EQUAL PROTECTION RIGHTS
2 TO THE GAY COMMUNITIES TO THE SAME EXTENT THAT OUR STATE
3 SUPREME COURT HAS, SO IT WOULD BE A FEDERAL QUESTION AS
4 OPPOSED TO A STATE QUESTION THAT YOU'RE ASKING.

5

6 **SUP. ANTONOVICH:** BECAUSE THE ISSUE THAT WE HAVE HERE IS ONE
7 THAT PLAYS UPON THE FIRST AMENDMENT RIGHTS OF FREEDOM OF
8 RELIGION, AND I DO KNOW AND I'VE READ WHERE TWO BIBLE
9 PUBLISHING HOUSES ARE NOW BEING SUED BECAUSE THE LAWSUITS
10 CHARGE THAT THE PRINTING OF THE PARTS OF THE OLD TESTAMENT AND
11 THE NEW TESTAMENT CREATE A HATE CRIME BECAUSE OF THE SAYING
12 THAT HOMOSEXUALITY IS A SIN. AND I KNOW THAT THERE HAVE BEEN
13 PASTORS THAT HAVE READ WHERE THEY HAVE BEEN SUED BECAUSE THEY
14 HAVE USED THE OLD TESTAMENT AND THE NEW TESTAMENT IN THEIR
15 PREACHING. SO THIS REALLY IS A PANDORA'S BOX, BUT WHEN A
16 MEMBER ASKS FOR A CONTINUANCE AND THERE'S NO URGENT NEED TO
17 HAVE AN ITEM MOVE AHEAD, I WOULD EXPECT THAT THE BOARD WOULD
18 EXTEND THAT COURTESY AS WE HAVE EXTENDED THAT COURTESY WHEN
19 OTHERS ON THIS BODY HAVE BEEN OUT OF THE COUNTRY FOR AN ITEM
20 THAT'S BEEN ON THE AGENDA.

21

22 **SUP. BURKE, CHAIR:** MAY I EXPLAIN WHAT THE SITUATION WAS? THAT
23 THE DATE TO FILE-- TO JOIN IN THE CASE CAME UP BEFORE THIS
24 WEEK AND THAT WAS THE REASON WHY IT WAS NECESSARY TO MAKE SOME
25 KIND OF A DECISION. IT HAD NOTHING TO DO WITH-- ACTUALLY, I



**The Meeting Transcript of
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1 WANT TO TELL YOU, THERE ARE TIMES WHEN I'VE ASKED FOR
2 CONTINUANCE THAT I HAVE BEEN REFUSED A CONTINUANCE ON MATTERS.
3 BUT IN THIS CASE, IT WAS A MATTER OF THE TIME TO FILE AND JOIN
4 THE CASE.

5

6 **SUP. ANTONOVICH:** THERE WAS NO ACTION THAT'S BEEN TAKEN SINCE
7 THAT FILING. THERE'S STILL TIME. NO ACTION HAS BEEN TAKEN AS
8 OF TODAY. ON THAT ISSUE.

9

10 **SUP. BURKE, CHAIR:** INDICATING THAT YOU'RE JOINING IN THE CASE?

11

12 **SUP. ANTONOVICH:** IT'S AN ONGOING. WE STILL WOULD HAVE-- HAD
13 YOU TAKE AN ACTION TODAY, YOU STILL HAD TIME TO DO YOUR
14 FILING.

15

16 **SUP. BURKE, CHAIR:** WELL, ANYONE CAN MOVE FOR A
17 RECONSIDERATION.

18

19 **SUP. ANTONOVICH:** WELL, IT'S MOOT BECAUSE THE POINT BEING THAT
20 YOU OUGHT TO EXTEND THE COURTESY TO DISCUSS THIS ISSUE WHEN
21 THE MEMBERS WERE HERE TO DISCUSS IT INSTEAD OF RUSH TO
22 JUDGMENT AND MAKING A DECISION. THOSE ARE ALL MY ITEMS.

23

24 **SUP. BURKE, CHAIR:** ALL RIGHT. SUPERVISOR MOLINA? AND THEN WE
25 HAVE ONE ITEM FOR A DISCUSSION. RIGHT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK SACHI HAMAI:** WE HAVE ITEM S-1 AND ITEM 76, SUPERVISOR
3 MOLINA'S ADJOURNMENTS.

4

5 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA, CAN WE HAVE YOUR
6 ADJOURNMENTS?

7

8 **SUP. MOLINA:** MADAME CHAIR, I HAVE TWO ADJOURNMENTS. FIRST OF
9 ALL, I'D LIKE TO ASK THAT WE ADJOURN IN ARMY SERGEANT JOSE
10 REGALADO OF LOS ANGELES WHO WAS KILLED IN THE LINE OF DUTY
11 WHILE COURAGEOUSLY SERVING OUR NATION IN IRAQ. SERGEANT
12 REGALADO WAS IN THE THIRD SQUADRON, THIRD ARMORED CALVARY
13 REGIMENT OF FORT HOOD, TEXAS. WE EXTEND OUR DEEPEST
14 CONDOLENCES TO HIS FAMILY AND EXPRESS OUR SOLEMN GRATITUDE TO
15 THIS YOUNG MAN WHO MADE THE ULTIMATE SACRIFICE ON BEHALF OF
16 THE COUNTRY. ALL RIGHT. ALL MEMBERS. I APPRECIATE THAT. AND
17 ALSO I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF MEXICAN
18 ACTRESS, MARIA ELENA MARQUES, ONE OF THE STARS OF MEXICO'S
19 GOLDEN AGE OF MOVIES WHO PASSED AWAY AT THE AGE OF 83. MARIA
20 ELENA STARRED IN THE 1947 MOVIE, "THE PEARL" AND WAS FEATURED
21 IN NUMEROUS OTHER MOVIES THROUGHOUT THE 1940S AND 1950S. WE
22 WANT TO EXTEND OUR THOUGHTS AND PRAYERS AND OUR CONDOLENCES TO
23 HER FAMILY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** SO ORDERED. ITEM NUMBER 76. HELD FOR
2 DISCUSSION. ARNOLD SACHS HAS ASKED TO-- HE'S GIVEN UP ON 76.
3 HOW ABOUT 51? YOU'RE PASSING ON 51, TOO, ARNOLD SACHS?

4

5 **CLERK SACHI HAMAI:** NO, S-1.

6

7 **SUP. BURKE, CHAIR:** S-1, YOU'RE PASSING ON THAT, TOO?

8

9 **CLERK SACHI HAMAI:** HE JUST WANTS PUBLIC COMMENT.

10

11 **SUP. BURKE, CHAIR:** ALL RIGHT. ON ITEM 76, IS THERE-- CAN WE
12 HAVE SOMEONE FROM PUBLIC WORKS?

13

14 **SPEAKER:** NO. REGIONAL PLANNING WILL GIVE A BRIEF PRESENTATION.

15

16 **SUP. BURKE, CHAIR:** OKAY.

17

18 **KAREN SIMMONS:** GOOD AFTERNOON, SUPERVISORS. I'M KAREN SIMMONS
19 WITH THE DEPARTMENT OF REGIONAL PLANNING. ON OCTOBER 7TH OF
20 2008, YOUR BOARD REQUESTED A REPORT BY THE CHIEF EXECUTIVE
21 OFFICER IN COOPERATION WITH PUBLIC WORKS AND REGIONAL PLANNING
22 THAT DESCRIBES A DEVELOPMENT AND IMPLEMENTATION PLAN RELATING
23 TO THE ESTABLISHMENT OF THE GREEN BUILDING IMPLEMENTATION TASK
24 FORCE. THE PURPOSE OF A TASK FORCE IS TO PROVIDE SUPPORT FOR
25 AND PROMOTE THE GREEN BUILDING PROGRAM, PROVIDE



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1 RECOMMENDATIONS TO THE READING PLAN COMMISSION AND BOARD OF
2 SUPERVISORS FOR THE SUSTAINABILITY OF THE PROGRAM. THE C.E.O.
3 OR ITS DESIGNEE WOULD CHAIR THE TASK FORCE AND COORDINATE THE
4 IMPLEMENTATION OF THE PROGRAM'S GOALS. THE TASK FORCE MAY
5 ESTABLISH COMMITTEES TO ACCOMPLISH THE GOALS OF THE TASK
6 FORCE. ALL COMMITTEES SHALL BE CHAIRED BY COUNTY EMPLOYEES.
7 THE TASK FORCE MAY CREATE PUBLIC ADVISORY GROUPS THAT INCLUDE
8 RELEVANT, EXTERNAL STAKEHOLDERS, MAY ASSIST IN PROMOTING
9 REGIONAL COLLABORATION. THE PUBLIC ADVISORY GROUP SHALL
10 INCLUDE MEMBERS OF THE PUBLIC, MEMBERS OF THE PROFESSIONAL
11 ASSOCIATIONS AND MEMBERS OF SPECIAL INTEREST GROUPS. THE TASK
12 FORCE WILL BE REQUIRED TO REPORT TO THE BOARD IN APRIL OF 2010
13 AND ANNUALLY EVERY YEAR THEREAFTER UNLESS REQUESTED OTHERWISE
14 BY THE BOARD. THE C.E.O. SHALL REPORT BACK TO THE BOARD WITH
15 AN INFORMATIONAL MEMO REGARDING THE CHARTER FOR THE TASK FORCE
16 IN DECEMBER. THE TASK FORCE SHALL BE ESTABLISHED IN JANUARY OF
17 2009. ADDITIONAL DESCRIPTION OF THE TASK FORCE AS WELL AS THE
18 IMPLEMENTATION PLAN FOR STAFF TRAINING AND PUBLIC OUTREACH
19 PROVIDED TO YOU IN THE MEMO DATED NOVEMBER 12TH. I'M AVAILABLE
20 TO TAKE ANY QUESTIONS ON THIS MEMO. THIS CONCLUDES MY
21 PRESENTATIONS.

22

23 **SUP. BURKE, CHAIR:** ALL RIGHT. ANY QUESTIONS? ANY COMMENTS? MR.
24 SACHS ASKED TO SPEAK.

25



**The Meeting Transcript of
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1 **ARNOLD SACHS:** I'M SORRY, MADAME CHAIR. THANK YOU. VERY
2 QUICKLY, I KNOW THAT THE D.W.P. IS GOING TO BE PAYING THE
3 COUNTY SOME MONEY BASED ON AN OVERCHARGE, AND I WOULD JUST
4 LIKE TO KNOW THAT THE MONEY THAT THEY GET IS GOING TO GO FOR A
5 GREEN INITIATIVE, BUT IT SHOULD BE HOPEFULLY SPENT ON ITEMS
6 THAT THE TASK FORCE COMES UP WITH AND NOT ON THE TASK FORCE
7 ITSELF, AND TO ESTABLISH THE DIFFERENCE THAT THE REFUND THAT
8 THE COUNTY GETS FROM THE CITY OF LOS ANGELES, DEPARTMENT OF
9 WATER AND POWER, NOT GOING TO FUND THE TASK FORCE BUT GO TO
10 FUND IDEAS THAT THE TASK FORCE COMES UP WITH. THANK YOU AGAIN
11 FOR YOUR TIME AND YOUR ANSWERS AND ATTENTION.

12

13 **SUP. BURKE, CHAIR:** IT'S MOVED TO RECEIVE AND FILE. WITHOUT
14 OBJECTION, RECEIVE AND FILE.

15

16 **CLERK SACHI HAMAI:** ITEM S-1.

17

18 **SUP. BURKE, CHAIR:** DO WE HAVE SOMEONE FROM HEALTH? DO WE HAVE
19 ANYONE FROM HEALTH HERE?

20

21 **DR. JOHN SCHUNHOFF:** SUPERVISORS, THE C.E.O. HAS GIVEN YOU A
22 WRITTEN STATUS REPORT ON S-1. THIS IS THE FIRST WRITTEN
23 REPORT. THERE WILL BE A WRITTEN REPORT EVERY TWO WEEKS AND A
24 PRESENTATION EVERY WEEK. IN THIS WE HAVE SET UP--

25



**The Meeting Transcript of
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1 **SUP. BURKE, CHAIR:** DOES SUPERVISOR MOLINA WANT TO COME IN TO
2 HEAR THIS?

3

4 **DR. JOHN SCHUNHOFF:** WE'VE SET UP THE BEGINNINGS OF THE DATA
5 TRENDS THAT WE WILL TRACK AND REPORT ON AND WE WILL ALSO BE
6 TRYING TO GIVE YOU-- SINCE MANY OF THESE DATA ARE MONTHLY
7 DATA, WE'RE TRYING TO GIVE YOU MORE-- OKAY.

8

9 **SUP. ANTONOVICH:** CAN I ASK A QUESTION, MADAME CHAIR?

10

11 **SUP. BURKE, CHAIR:** YES.

12

13 **SUP. ANTONOVICH:** WHY THE BOARD RECEIVED THIS INFORMATION THE
14 DAY OF THE BOARD PRESENTATION. IS THAT BECAUSE OF THE FIRE IN
15 OLIVE VIEW BEING PREOCCUPIED?

16

17 **DR. JOHN SCHUNHOFF:** SUPERVISOR, THAT WAS OUR FAULT, BUT IT WAS
18 ALSO COMPLICATED BY THE FIRE IN TERMS OF GETTING THE FINAL
19 DATA TOGETHER TO ATTACH TO THE REPORT.

20

21 **SUP. ANTONOVICH:** SO WE'LL BE GETTING THE REPORTS IN A MORE
22 TIMELY MANNER? HAS THE STAFF SEEN A DELAY IN PATIENT FLOW DUE
23 TO THE NEW ENVIRONMENT?

24



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The Los Angeles County Board of Supervisors

1 **SPEAKER:** DEFINITELY. THEY'RE LOOKING RIGHT NOW TO MAKE SURE
2 THEY CAN FIND THE BAND-AIDS AND THE I.V. TUBINGS AND ALL THOSE
3 KINDS OF THINGS, BUT THEY'RE FAMILIARIZING THEMSELVES, AND
4 EVERY DAY IS GETTING BETTER. I THINK PETE MIGHT WANT TO
5 COMMENT ON THAT.

6

7 **DR. JOHN SCHUNHOFF:** WE'VE BEEN FOCUSING ON THE CLINICAL SIDE
8 OF OUR BUSINESS. THE STAFFING, THE EQUIPMENT, MAKING SURE
9 EVERYTHING'S WORKING, THE ORDER ENTRY, THE CLINICAL
10 INFORMATION SYSTEMS. THE DATA CAPTURING-- THE ADMINISTRATIVE
11 DATA CAPTURING SYSTEMS THAT ARE APPROPRIATE FOR THE REPORT
12 THAT WE ARE GOING TO BE PRODUCING, THAT'S COMING ALONG. IT'S
13 BEEN THERE 10 DAYS. I JUST NEED A LITTLE BIT OF TIME TO GET
14 THAT.

15

16 **SUP. ANTONOVICH:** HOW MANY TIMES HAS THE EMERGENCY DEPARTMENT
17 BEEN ON DIVERSION?

18

19 **SPEAKER:** 60?

20

21 **SPEAKER:** THE EMERGENCY DEPARTMENT HAS BEEN ON DIVERSION ABOUT
22 67 PERCENT OF THE TIME SINCE THE WEEKEND AFTER IT CLOSED.
23 THAT'S IN COMPARISON TO THE PRIOR AVERAGE OF ABOUT 50 TO 60,
24 SO IT'S SLIGHTLY HIGH, BUT I THINK IT'S REFLECTIVE OF JUST
25 LEARNING THE ENVIRONMENT.



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1

2 **SUP. ANTONOVICH:** AND HOW MANY HAVEN'T SEEN A PHYSICIAN IN THE
3 E.D.? HOW MANY HAVE THEY LEFT WITHOUT BEING SEEN BY A
4 PHYSICIAN?

5

6 **SPEAKER:** WE'RE AVERAGING AROUND 15 PERCENT.

7

8 **SUP. ANTONOVICH:** 15 PERCENT? DOES THE DEPARTMENT HAVE
9 INFORMATION ON THE L.A.C.+U.S.C'S. UTILIZATION RATE?

10

11 **SPEAKER:** THE OCCUPANCY RATE. WE'RE JUST ABOUT--

12

13 **SUP. MOLINA:** NO, NO, NO. YOU DON'T-- NO, NO, NO. YOU GUYS SET
14 YOUR OWN STANDARDS. UTILIZATION RATE

15

16 **SUP. ANTONOVICH:** UTILIZATION.

17

18 **SPEAKER:** WELL, ARE YOU-- WE'RE AT 68 PERCENT RIGHT NOW AND
19 WE'RE MOVING UP.

20

21 **SUP. ANTONOVICH:** THANK YOU.

22

23 **SUP. MOLINA:** I DON'T HAVE ANY QUESTIONS. DOES THAT COMPLETE
24 THE REPORT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** YES.

2

3 **SUP. MOLINA:** I'M NOT GOING TO ASK ABOUT THE TWO SENSITIVE
4 ISSUES.

5

6 **DR. JOHN SCHUNHOFF:** I JUST WANTED TO MENTION THERE WERE SOME
7 ISSUES THAT CAME UP RELATIVE TO CUSTODIANS AND WE HAVE WORKED
8 WITH S.E.I.U. AND COME TO AN AGREEMENT ON A PROCESS TOO, THAT
9 WE WILL BE WORKING WITH THEM OVER THE NEXT SEVERAL WEEKS AND
10 MONTHS TO TRANSITION THE TEMPORARY STAFFING THAT WAS BROUGHT
11 IN FOR CUSTODIANS TO PERMANENT AND TEMPORARY COUNTY STAFF AS
12 WE NEED THEM OVER THE PERIOD, AND SO WE'VE WORKED THAT THROUGH
13 WITH S.E.I.U..

14

15 **SUP. MOLINA:** THANK YOU.

16

17 **SUP. BURKE, CHAIR:** ALL RIGHT. ANY OTHER QUESTIONS?

18

19 **CLERK SACHI HAMAI:** RECEIVE AND FILE.

20

21 **SUP. BURKE, CHAIR:** RIGHT. IS THERE ANY PUBLIC COMMENT ON THIS
22 ITEM? RECEIVE AND FILE.

23

24 **CLERK SACHI HAMAI:** PUBLIC COMMENT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** CHARLES HATCHER, ERNIE GALINDO, ARNOLD
2 SACHS. WANDA SOLOMON. SOMEONE WILL PICK IT UP IN JUST A
3 SECOND. PLEASE STATE YOUR NAME. PLEASE STATE YOUR NAME, SIR.

4

5 **CHARLES HATCHER:** CHARLES HATCHER I'M WITH JUSTICE WATCH. THE
6 REASON I'M HERE TODAY IS ABOUT FREEDOM OF INFORMATION. AN
7 EVENT HAPPENED AT THE LINWOOD SHERIFF'S STATION ON DECEMBER
8 20, 2004. AND LIKE YOU WERE ALL TALKING ABOUT TODAY, THE
9 SHREDDING OF EVIDENCE. WE WERE UNABLE TO GET THE FILM THAT WAS
10 SHOT THAT DAY BY THE SHERIFF'S THEMSELVES AND THE BEATING,
11 WE'RE JUST TRYING TO GET THE BOARD TO DO THAT, BECAUSE WE
12 DON'T BELIEVE YOU KNOW. EVEN THOUGH THE COUNTY COUNSEL HAS
13 HEARD ABOUT IT AND WE HAVE TAKEN A COPY OF THE D.V.D. THAT
14 THEY GAVE US, WHICH WAS SOMETHING THEY DID THEMSELVES, BUT ON
15 THAT DATE, THE CAMERAS WERE ROLLING IN THE CARS AND ON THE
16 BUILDING AND WE WANT THOSE TAPES. THAT'S WHY I'M HERE, AND I
17 EXPECT THAT THE BOARD WOULD DO THAT, HELP US GET THAT.

18

19 **SUP. BURKE, CHAIR:** ALL RIGHT. WE'LL SEE IF WE HAVE SOMEONE WHO
20 CAN ASSIST. IT WAS IN 2004, YOU SAY?

21

22 **CHARLES HATCHER:** 2004, DECEMBER 20TH.

23

24 **SUP. BURKE, CHAIR:** AND IS THERE A LAWSUIT PENDING?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CHARLES HATCHER:** SAY AGAIN?

2

3 **SUP. BURKE, CHAIR:** IS THERE A LAWSUIT PENDING?

4

5 **CHARLES HATCHER:** OF COURSE.

6

7 **SUP. BURKE, CHAIR:** HAS THE ATTORNEY MADE A REQUEST FOR THOSE?

8

9 **CHARLES HATCHER:** WE REQUESTED IT, WE REQUESTED IT FROM THE
10 SHERIFF'S. WE'RE GETTING NOTHING.

11

12 **SUP. BURKE, CHAIR:** HAS THE ATTORNEY REQUESTED IT?

13

14 **CHARLES HATCHER:** YES.

15

16 **SUP. BURKE, CHAIR:** YOU NEED TO GET THE NAME OF THE CASE AND
17 THE CASE NUMBER AND WE'LL HAVE SOMEONE LOOK AT IT.

18

19 **CHARLES HATCHER:** COUNSEL FOSTER HAS IT IT.

20

21 **SUP. BURKE, CHAIR:** LET'S GET IT RIGHT NOW. GIVE US THE CASE
22 NUMBER, THE DATE OF THE EVENT.

23

24 **CHARLES HATCHER:** IT SHOULD BE ON THE HANDOUT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE, CHAIR:** OKAY. IT'S IN THE COURT OF APPEALS.

2

3 **CHARLES HATCHER:** OH YEAH. TRYING TO GET THE TAPES. WHO CAN I
4 SPEAK TO AFTER THIS, AFTER I LEAVE? WHO WOULD I CONTACT TO
5 FIND OUT IF ANYTHING CAN BE DONE?

6

7 **SUP. BURKE, CHAIR:** ALL RIGHT. THE COUNTY COUNSEL WILL
8 DESIGNATE SOMEONE.

9

10 **SPEAKER:** SUPERVISOR BURKE, WE WILL TREAT THIS AS A PUBLIC
11 RECORDS ACT REQUEST AND WE WILL RESPOND TO HIM AS WELL AS
12 WORKING THROUGH THE LITIGATION ASPECT OF IT AS WELL.

13

14 **CHARLES HATCHER:** AND WHO WOULD THAT SOMEONE BE?

15

16 **SPEAKER:** THAT WOULD BE SOMEONE FROM THE COUNTY COUNSEL'S
17 OFFICE WILL BE COMMUNICATING WITH YOU.

18

19 **CHARLES HATCHER:** WE'LL BE HEARING?

20

21 **SPEAKER:** YES, WE WILL.

22

23 **CHARLES HATCHER:** THANK YOU VERY MUCH. HOW LONG DO I GIVE IT
24 BEFORE COMING BACK?

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **SPEAKER:** YOU'LL BE HEARING NO LATER THAN 10 DAYS FROM TODAY.

2

3 **CHARLES HATCHER:** 10 DAYS FROM TODAY. THE GROUP WANTED TO COME,
4 BUT WE SAID WE COULD DO IT OURSELVES. SO WE HOPE IN 10 DAYS WE
5 CAN DO IT. THANK YOU.

6

7 **SUP. BURKE, CHAIR:** AND YOUR ATTORNEY NEEDS TO SOMEHOW ALSO, I
8 THINK, CONTACT THEM. PLEASE STATE YOUR NAME.

9

10 **WANDA SOLOMON:** HANDOUTS, ONE FOR EACH BOARD MEMBER AND THE
11 CHAIR.

12

13 **SUP. BURKE, CHAIR:** STATE YOUR NAME.

14

15 **WANDA SOLOMON:** HI. MY NAME IS WANDA SOLOMON. GOOD AFTERNOON.

16

17 **SUP. BURKE, CHAIR:** I'M SORRY. PLEASE STATE YOUR NAME.

18

19 **WANDA SOLOMON:** I'M SORRY. MY NAME IS WANDA SOLOMON. GOOD
20 AFTERNOON, MADAME CHAIR AND BOARD MEMBERS. GOOD AFTERNOON. MAY
21 I BEGIN?

22

23 **SUP. BURKE, CHAIR:** YES.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **WANDA SOLOMON:** OH. OKAY. MY NAME IS WANDA SOLOMON, AND I WOULD
2 LIKE TO BRING TO YOUR ATTENTION MY CONCERN ABOUT THE COUNTY'S
3 NEGLECT TO FURTHER ASSIST ME IN MAKING CLEAR MY WELFARE
4 HISTORY. I HEARD QUITE A BIT TODAY. I JUST WANTED TO ADD
5 CONCERNING THE ITEM 25, AND I GUESS I COULD CONSIDER MYSELF A
6 PRODUCT OF THAT. THIS HISTORY IS FROM 1978 TO THE PRESENT. I
7 KNOW THAT I AM NOT A WELFARE MOTHER AT THIS TIME, BUT PAST
8 ACCUSATIONS BY THE COUNTY HAVE LIMITED ME FROM PROGRESSING TO
9 BE AN INDEPENDENT CITIZEN. FOR EXAMPLE, THE MOST CURRENT AND
10 JEOPARDIZING ACCUSATION IS FROM THE COUNTY'S REGISTRAR'S
11 OFFICE STATING THAT I STOLE A VOTER ROSTER AND IN A PAST
12 ELECTION HAD A CONFLICT WITH THE POLL WORKER AND ON A
13 DIFFERENT OCCASION, ALL OF THIS WAS DUE TO MY PAST HISTORY.
14 WHICH HISTORY, I'M NOT SURE WHAT HISTORY, MY WELFARE HISTORY,
15 MY CHRISTIAN HISTORY, MY STUDENT HISTORY. WHAT HISTORY ARE
16 THEY TALKING ABOUT? THIS KEPT ME FROM WORKING IN THE PAST
17 NOVEMBER 4TH ELECTION BECAUSE THEY SAID I COULD NEVER WORK THE
18 ELECTION AGAIN IN THE FUTURE. I WAS SHOCKED BECAUSE I HAD
19 NEVER HEARD THESE ACCUSATIONS UNTIL NOW. I COMPLETELY DISAGREE
20 WITH THESE ACCUSATIONS AND I DEMAND AN IMMEDIATE INVESTIGATION
21 TO CLEAR MY NAME. I HAVE THREE CHILDREN. I HAVE NEVER EXPECTED
22 TO BE A WELFARE MOTHER FOR THREE DECADES. WHILE I WAS
23 ATTENDING COLLEGE, I WAS TRYING TO SUPPORT MYSELF AS A SINGLE
24 PARENT. IT APPEARED THE SYSTEM OPERATED AGAINST ME, LOCKING ME
25 INTO THE SYSTEM THAT IGNORED MY RIGHTS AS A MOTHER AND A



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1 CITIZEN OF CALIFORNIA. TO BE MORE SPECIFIC, MY CHILDREN WERE
2 TAKEN FROM ME. CHILD SUPPORT WAS NEVER ENFORCED TO BE PAID BY
3 THE FATHERS. MY SECTION 8 VOUCHER WAS WRONGLY TAKEN FROM ME
4 AND NEVER RETURNED AND I HAVE NEVER RECOVERED FROM ALL OF MY
5 PERSONAL LOSSES BECAUSE OF THIS. ON TOP OF THIS LACK OF
6 SUPPORT, I HAVE SUFFERED LONG-TERM UNEMPLOYMENT. I KNOW WE ARE
7 IN A TIME OF RECESSION AND I AM STILL UNEMPLOYED WITH DEMANDS
8 OF TO PAY OVER \$800 IN FOOD STAMPS THAT I NEVER EVEN RECEIVED.
9 THIS IS A CLEAR EXAMPLE OF THE MISCOMMUNICATIONS OF WHAT IS MY
10 WELFARE HISTORY. THERE ARE MANY OTHER EXAMPLES OF ACCUSATIONS,
11 BUT MY POINT IS THAT THE COUNTY'S NEGLECT HAS BEEN PHYSICALLY
12 AND EMOTIONALLY TRAUMATIC. I KNOW THE COUNTY HAS DONE SOME
13 GOOD FOR SOME PEOPLE BECAUSE THERE ARE -- THERE IS A DESIRE TO
14 ASSIST FAMILIES AND BRING THEM TOGETHER. HOWEVER, IT HAS NOT
15 BEEN SO IN MY EXPERIENCE BECAUSE MY FAMILY HAS BEEN TORN
16 APART. SO IN CONCLUSION, I'M REQUESTING THAT ALL MY RECORDS,
17 HISTORY, WHATEVER, MY WELFARE HISTORY, THIS SHOULD RECTIFY ALL
18 THE WRONG STATEMENTS MADE BY THE COUNTY AND HOPEFULLY THIS
19 WILL CLEAR MY NAME. THIS WILL HELP ME FINALLY BREAK THE
20 BARRIER TO MOVE FORWARD IN BECOMING AN INDEPENDENT CITIZEN.
21 RESPECTFULLY, WANDA SOLOMON. ARE THERE ANY QUESTIONS?

22

23 **SUP. BURKE, CHAIR:** I'LL SEE IF THERE'S SOMEONE HERE THAT CAN
24 CHECK ON THE-- YOU SAY THE REGISTRAR-RECORDER SAID THAT YOU
25 COULD NOT WORK IN THE POLLS?



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1

2 **WANDA SOLOMON:** YES. THERE WAS SOME ISSUE THAT HAD ROSE UP THAT
3 I WAS NOT AWARE OF. I HAD BROUGHT THIS TO THE ATTENTION OF THE
4 CHIEF EXECUTIVE OFFICE, MR. WILLIAM FUJIOKA, AND I LEFT A
5 FILE, A COMPLETE FILE.

6

7 **SUP. BURKE, CHAIR:** WHERE DO YOU LIVE?

8

9 **WANDA SOLOMON:** I LIVE IN LOS ANGELES. ACTUALLY, I DON'T HAVE A
10 PERMANENT RESIDENCE, BUT I'M TEMPORARILY TAKING CARE OF
11 SOMEONE. I DON'T HAVE A PERMANENT RESIDENCE; I HAVE A P.O.
12 BOX. ACTUALLY, THEY ARE LOOKING INTO IT. BUT I HAVEN'T HAD ANY
13 RESPONSE.

14

15 **SUP. BURKE, CHAIR:** JUST HAVE A SEAT OVER THERE AND WE'LL ASK
16 THE C.E.O.

17

18 **WANDA SOLOMON:** THANK YOU. THANK YOU VERY MUCH.

19

20 **SUP. BURKE, CHAIR:** AND WOULD ERNIE GALINDO, ARNOLD SACHS,
21 WANDA SOLOMON HAS BEEN HERE, AND JAIME AMAYA, PLEASE COME
22 FORWARD.

23

24 **ARNOLD SACHS:** GOOD AFTERNOON. THANK YOU, ARNOLD SACHS. I HAVE
25 THREE ITEMS THAT I WOULD LIKE TO DISCUSS IN MY PUBLIC COMMENT.



**The Meeting Transcript of
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1 FIRST OF ALL, THERE'S A NEW TRAIN COMING TO TOWN, LITERALLY
2 AND FIGURATIVELY, S.B.-375, WHICH IS A STATE INITIATIVE TO
3 RESPOND TO GREENHOUSE GAS EMISSIONS. I WENT TO A COUPLE OF
4 DIFFERENT MEETINGS. I ALSO WENT TO THE SOUTHERN CALIFORNIA
5 AREA GOVERNANCE MEETING AND THEY HANDED OUT A GUIDELINE. I
6 WOULD JUST LIKE TO READ THE FIRST COUPLE OF SENTENCES FROM
7 THIS GUIDELINE. S.B.-375 REQUIRES S.C.A.G., WHICH IS SOUTHERN
8 CALIFORNIA AIR GOVERNANCE TO COLLABORATIVELY DEVELOP
9 GUIDELINES WITH THE SUBREGIONS, THE COUNTY TRANSPORTATION
10 COMMISSIONS AND OTHER KEY STAKEHOLDERS. QUESTION FOR THE
11 COUNTY BOARD OF SUPERVISORS, IF THEY COULD CLARIFY, WHAT'S A
12 COUNTY TRANSPORTATION COMMISSION? I KNOW THAT WE HAVE METRO,
13 LOS ANGELES COUNTY METROPOLITAN TRANSIT AUTHORITY, PLEASE
14 DON'T SAY THAT THE AUTHORITY AND THE COMMISSIONS ARE THE SAME
15 BODIES. THIS IS A LEGISLATIVE ARTICLE. HOW CAN THEY MAKE THAT
16 MISTAKE? PLEASE TELL ME WHEN THE COMMISSIONS MEET. ARE THE
17 COMMISSIONS OUTSIDE THE VENUE OF THE AUTHORITY? T AGAIN, WE
18 HAVE AN INSTRUMENT OF GOVERNMENT WITH DUPLICATE NAMES OR
19 DUPLICATE RESPONSIBILITIES HEADING OFF IN TWO DIFFERENT
20 DIRECTIONS. FROM THE SENATE BILL NUMBER 504, CHAPTERS 827, THE
21 EXPOSITION METRO LINE CONSTRUCTION AUTHORITY, EXISTING LAW
22 ESTABLISHES THE LOS ANGELES COUNTY METROPOLITAN TRANSPORTATION
23 AUTHORITY AS A SINGLE SUCCESSOR AGENCY TO SOUTHERN CALIFORNIA
24 RAPID TRANSIT DISTRICT. NOW, IF THE STATE LEGISLATION
25 RECOGNIZES THE L.A.C. M.T.A. AS THE TRANSPORTATION COMMISSION-



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1 - OR TRANSPORTATION AUTHORITY, HOW CAN THE SOUTHERN CALIFORNIA
2 GOVERNANCE RECOGNIZE THE COUNTY TRANSPORTATION COMMISSION AS
3 SOMETHING ELSE? THEN ALSO IN YOUR LENGTHY DISCUSSION YOU HAD
4 ON ITEM 25, PROP A WAS BROUGHT INTO THE DISCUSSION. NOW, GOING
5 BACK A COUPLE OF WEEKS AGO BEFORE THE ELECTION, THERE WAS SOME
6 DISCUSSION REGARDING PROP A FUNDS USED FOR MAILER SENT OUT BY
7 METRO. WOULD THIS BE THE SAME PROP A FUNDS THAT WERE BROUGHT
8 UP IN ITEM 25 DISCUSSION, OR WOULD THIS BE AS WAS MENTIONED IN
9 THE DISCUSSION AT THE METRO BOARD OF HEADQUARTERS, A DIFFERENT
10 PROP A. PLEASE CLARIFY FOR THE PUBLIC AS WE HAVE SEVERAL PROP
11 A'S, WE HAVE SEVERAL COUNTY COMMISSIONS, WE HAVE SEVERAL
12 TRANSPORTATION COMMITTEES, WE HAVE MULTIPLE CONSTRUCTION
13 AUTHORITIES. WHERE IS THE MONEY GOING? WE WANT TO KEEP TRACK
14 OF THE MONEY COMING IN BUT NOBODY HAS AN IDEA WHERE THE
15 MONEY'S GOING. AS ALWAYS, THANK YOU FOR YOUR TIME, YOUR
16 ANSWERS AND YOUR ATTENTION.

17

18 **SUP. BURKE, CHAIR:** OKAY. THANK YOU. REVEREND TILLMAN. PLEASE
19 STATE YOUR NAME, SIR.

20

21 **JAIME AMAYA:** YES. FIRST I'D LIKE TO SAY THANK YOU FOR THE
22 OPPORTUNITY TO ADDRESS THE BOARD. MY NAME IS JAIME GUILLERMO
23 AMAYA AND I REPRESENT THE TOM BOSCOE TECHNICAL INSTITUTE, THE
24 SCHOOL OF TENNIS, AND _____ PARK. MY PRESENCE HERE TODAY IS
25 TO LET THE BOARD KNOW THAT WE ARE VERY DISAPPOINTED, THE WAY



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1 THE DEPARTMENT OF PARKS AND RECREATION HAD HANDLED THE BIG
2 CONTRACT ISSUE FOR THE LEASE OF THE _____ TENNIS CLUB.
3 NUMEROUS EMAILS, LETTERS AND PHONE CALLS HAVE BEEN PLACED TO
4 MRS. MOLINA'S OFFICE AND THAT WE FELT THAT LITTLE ATTENTION
5 HAS BEEN PUT INTO THIS ISSUE. WE FELT THAT THE NEW MANAGEMENT
6 WHICH IS COMING PROBABLY DECEMBER 1ST IS JEOPARDIZING ALL THE
7 PROBLEMS WE HAVE IN PLACE IN THAT PARTICULAR TENNIS CLUB.
8 SCHOLARSHIPS AND RELATIONSHIP BETWEEN COACHES AND THE STUDENTS
9 AND SO FORTH ARE LONG-TIME RELATIONSHIPS AND WE FELT LIKE THE
10 COUNTY FAILED IN THE CONTRACT TO ASK THE COMMUNITY IF WE WANT
11 ANY CHANGES THE WAY THE CLUB HAS BEEN HANDLED. WE STRONGLY
12 FEEL LIKE THE WHOLE PROCESS, HOW THIS CONTRACT WAS AWARDED IS
13 HAVE A LOT OF FAULTS AND NEVERTHELESS CONFLICT OF INTEREST
14 BETWEEN TEAMS, LEAGUES AND OTHER ISSUES THAT ARE NEVER
15 ADDRESSED ON THIS NEW CONTRACT. WE ASK THE BOARD TO LOOK INTO
16 THIS ISSUE AND TO PUT A FREEZE INTO THE ADMINISTRATION AS IT
17 IS RIGHT NOW, UNTIL WE HAVE THE OPPORTUNITY TO BRING SOME MORE
18 PROOF TO THE BOARD SO IT CAN BE A CONTRACT REVISION OR AN
19 APPEAL OR WE CAN DO THE PROCESS. I KNOW THIS IS IN A VERY
20 SHORT TIME TO ADDRESS THIS ISSUE, BUT WE WERE ON A VERY SHORT
21 NOTICE AS WELL, SO WE ARE PLANNING TO BE HERE AND ADDRESS TO
22 YOU AGAIN ON THE 25TH OF THIS MONTH WITH NEW PROOF, SINCE
23 THERE WAS A VISIT THAT WAS NOT FULLY PREPARED BUT IT REALLY IS
24 VERY IMPORTANT FOR US TO STAND UP TO THIS IN THE _____,
25 BECAUSE ALL OUR PROGRAMS HAVE BEEN JEOPARDIZED AT THIS POINT.



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1

2 **SUP. BURKE, CHAIR:** LET'S SEE IF THERE'S SOMEONE FROM THE
3 DEPARTMENT.

4

5 **SUP. MOLINA:** I ALREADY KNOW THIS ISSUE. THIS IS AN ISSUE WHERE
6 THEY PETITIONED AND IT'S THE SAME THING, WHERE THE OUTCOME
7 WASN'T WHAT THEY WANTED, AND WE HAVE A PROCESS THAT HAS BEEN
8 PUT IN PLACE. I THINK MY STAFF IS ADDRESSING IT AND WE CAN
9 TALK TO YOU DIRECTLY. I THINK THE PETITION, WE TRIED TO REACH
10 SOME OF THE PEOPLE. THE PETITION JUST WANTS THE SAME VENDOR,
11 AND THAT'S IT. AND I KNOW YOU'RE LOOKING INTO SOME WAYS TO--

12

13 **JAIME AMAYA:** WELL, I FELT LIKE FROM YOUR OFFICE, WE DON'T HAVE
14 THE-- FOR THE WAY THEY'VE BEEN TALKING BACK TO US, THEY DON'T
15 SEE IT IN HOW DIFFICULT IT IS FOR US TO CHANGE ADMINISTRATIONS
16 RIGHT NOW. WE'RE IN THE MIDDLE OF THE SEASON. IT'S CLEARLY--

17

18 **SUP. MOLINA:** I UNDERSTAND, BUT THAT WAS THE PROCESS FROM DAY
19 ONE. YOU UNDERSTOOD THAT.

20

21 **JAIME AMAYA:** WE'RE NOT TALKING ABOUT VENDING AND HOW MUCH
22 YOU'RE GOING TO CHARGE FOR A COCA- COLA. WE HAVE OVER THERE
23 COACHES THAT ARE COACHING KIDS FOR TWO, THREE, FOUR YEARS IN A
24 ROW, AND NOW WITH THE NEW ADMINISTRATION, ALL --

25



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1 **SUP. MOLINA:** BUT SIR, WAIT, WAIT. THAT'S THE WHOLE IDEA OF
2 SOME OF THESE CONCESSIONS, AND WE'VE PUT THEM OUT FOR A
3 PROCESS, AN R.F.P. PROCESS, AND THEY RESPOND AND THEN THERE'S
4 A WHOLE, YOU KNOW, EVALUATION THAT IS DONE. I MEAN, YOU CAN'T,
5 JUST BECAUSE A KID LOVED HIS COACH AND NOW THAT'S THE WAY
6 WE'RE GOING TO DO IT, IT'S THIS WHOLE DIFFERENT PROCESS. WE
7 JUST CAN'T DO THAT.

8

9 **JAIME AMAYA:** NO, MS. MOLINA, THIS IS NOT ABOUT PATIENT, OR
10 BEING NICE TO SOMEBODY. WE'RE TALKING ABOUT--

11

12 **SUP. MOLINA:** WE'RE TALKING ABOUT A PROCESS THAT WAS FAIR AND
13 EQUITABLE.

14

15 **JAIME AMAYA:** NO, WE'RE NOT TALKING ABOUT THE PROCESS BEING
16 FAIR AND UNFAIR. WE'RE TALKING ABOUT A KID THAT IS BEEN
17 TRAINED FOR A SPECIFIC PERSON AND NOW YOU'RE DRAMATICALLY
18 GOING TO CUT IT AND NOW HE HAVE TO GO SOMEWHERE ELSE FOR HIS
19 TRAINING.

20

21 **SUP. MOLINA:** NO, HE DOESN'T HAVE TO GO SOMEWHERE ELSE. THAT'S
22 NOT TRUE. THE PROGRAM WILL STAY THERE IT'S JUST THE SAME COACH
23 WON'T BE THERE.

24



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1 **JAIME AMAYA:** YOU DON'T HAVE PROVISIONS IN THE CONTRACT THAT
2 ALLOWS FOR US TO STAY. YOU GIVE THE NEW PERSON DELIVERY TO
3 HIRE OR NOT TO HIRE THE EXISTING COACHES.

4

5 **SUP. MOLINA:** THE BEST THING TO DO IS NOT ARGUE. WE CAN GO OVER
6 TO THE SIDE. I HAVE TWO STAFF PEOPLE THAT HAVE BEEN ASSIGNED
7 THIS. THEY'VE BEEN LOOKING AT IT.

8

9 **JAIME AMAYA:** I JUST WANT TO ADDRESS ONE MORE POINT BEFORE I GO
10 OUT. THIS PARTICULAR CORPORATION THAT IS TAKING OVER THIS
11 PARK, IT HAS 15 MORE PARKS THAT THEY MANAGE IN THE SAN GABRIEL
12 VALLEY, PASADENA AND ALL THE AREA, SO THEY CLEARLY ARE TAKING
13 THIS AS A MONOPOLY AND CONTROLLING ALL THE TENNIS COURTS IN
14 THE AREA. I MEAN, HOW ARE YOU GOING TO ALLOW TO DO THAT? HOW
15 CAN THAT BE IN THE BEST INTEREST OF THE COMMUNITY?

16

17 **SUP. BURKE, CHAIR:** SOMEONE OVER THERE FROM HER STAFF CAN TALK
18 TO YOU ABOUT IT IN TERMS OF HOW THE PROCESS IS, EVEN THOUGH I
19 KNOW FROM LISTENING, YOU PROBABLY THINK YOU'LL BE OVERTURNED,
20 BUT SOMEONE OVER THERE WILL TALK TO YOU.

21

22 **JAIME AMAYA:** THANK YOU FOR THE OPPORTUNITY.

23

24 **SUP. BURKE, CHAIR:** STATE YOUR NAME, REVEREND TILLMAN.

25



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1 **REVEREND C. R. TILLMAN:** YES. REVEREND TILLMAN OUT OF ALTADENA.
2 WE THANK YOU FOR ALLOWING ME TO COME BEFORE YOU AND THE OTHER
3 BOARD MEMBERS AND OF COURSE, MY SUPERVISOR ANTONOVICH. I'M
4 HERE ON THE KEY ISSUE THAT WAS ON THE BALLOT IN REFERENCE TO
5 SAME-SEX MARRIAGES, AS YOU PROBABLY KNOW, AT THE LAST MEETING
6 OF THIS BOARD. ANTONOVICH, YOU WERE ABSENT, SO MAYBE YOU
7 DIDN'T KNOW EXACTLY WHAT WENT ON, BUT THERE WAS QUITE A BIT OF
8 DISCUSSION AND THERE WAS A DECISION TO PURSUE AND JOIN IN THE
9 LAWSUIT THAT WAS FILED BY OTHER ENTITIES IN REFERENCE TO THE
10 SAME-SEX MARRIAGE. AND THIS ISSUE OF MARRIAGE IS DEFINED AS A
11 UNION BETWEEN A MAN AND A WOMAN TO PROTECT THIS DEFINITION
12 HELD BY WORLDWIDE CULTURES, RELIGIOUS SINCE THE BEGINNING OF
13 HUMAN KIND. IT IS OUR DUTY AS CITIZENS TO SUPPORT THROUGH OUR
14 ELECTED REPRESENTATIVES AND OFFICERS AN AMENDMENT TO THE
15 UNITED STATES CONSTITUTION. I THINK THAT'S REALLY THE SOLUTION
16 WHERE THIS NEEDS TO GO, IS THE UNITED STATES NEEDS TO HAVE AN
17 AMENDMENT IF WE'RE GOING TO DO IT RIGHT. WHY? BECAUSE IF WE
18 PASS A PROPOSITION HERE IN CALIFORNIA AND CONNECTICUT PASS IT
19 THAT THEY CAN GET MARRIED, WE HAVE FULL FAITH CREDIT ISSUES AS
20 COUNTY COUNSEL IS GOING TO LAY OUT TO YOU, AND SO EVENTUALLY
21 IT'S GOING TO BE A MESS, SO EITHER WE NEED TO DO A UNITED
22 STATES AMENDMENT OR WE NEED TO GET OUT OF THE BUSINESS OF
23 LICENSING MARRIAGES AND LET THE CHURCH CONTINUE TO DO IT, BUT
24 I ASK THIS QUESTION, WHY IS IT THIS DECADE THAT ALL OF A
25 SUDDEN WE HAVE THESE ISSUES COMING UP THAT WE DON'T WANT TO



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1 DEAL WITH AND WHY IS IT COMING UP NOW? THAT'S A QUESTION FOR
2 YOU TO THINK ABOUT, AND WHAT KIND OF MESS IS GOING TO BE
3 CREATED. FOR EXAMPLE, IF PETER MARRIED JESUS, WHAT WOULD WE
4 GET? WE'D GET PE-US. YOU'D GET A MESS. AND THAT'S WHAT'S GOING
5 ON. THE REASON WHY WE'RE CONCERNED, EVEN AS AN ADULT, WE CAN
6 SEPARATE THINGS AND LOOK AT THE LEGAL ISSUES. CHILDREN CAN'T.
7 SO A FIVE-YEAR-OLD CHILD, HE HEARS PETER AND JOHN GOT MARRIED
8 AND THEY SANCTIONED IT, HE THINKS, "WELL, MAYBE IT'S OKAY FOR
9 ME TO GET MARRIED TO JOHN AND PAUL." SO I THINK THAT'S WHAT
10 WE'RE DEALING WITH, AND THE DECAY OF OUR SOCIETY IS GOING TO
11 BE BUILT ON HOW WE DEAL WITH THIS ISSUE, AND WE CAN LEGISLATE
12 IT AND WE CANNOT ACT ON THE WILL OF THE PEOPLE, WE CAN DO A
13 LOT OF OTHER ISSUES. MY TIME IS SHORT, SO I WANT TO SAY, WE'RE
14 CONCERNED ABOUT RIGHTS. MADAME CHAIR, YOU MENTIONED THAT,
15 WE'RE CONCERNED ABOUT PEOPLE'S RIGHTS. WE'RE CONCERNED ABOUT
16 PEOPLE'S RIGHTS TO BE MARRIED AS GAYS, WE SHOULD ALSO BE
17 EQUALLY CONCERNED AS THE RIGHT OF ALTADENA TO HAVE A FAIR
18 ELECTION, THE RIGHT OF MISAPPROPRIATION OF FUNDS, GIVE \$1.1
19 BILLION TO JUDGES BY THE COUNTY'S MONEY THAT'S NOT
20 UNAUTHORIZED. WE ALSO SHOULD BE CONCERNED ABOUT A LOT OF OTHER
21 ISSUES THAT WE'RE NOT DEALING WITH, SO IF YOU'RE GOING TO DEAL
22 WITH EQUAL RIGHTS, LET'S DEAL WITH ALL OF THEM FAIRLY AND NOT
23 JUST ONE OF THEM BECAUSE ONE MAKES MORE NOISE THAN THE OTHER
24 ONE, AND I THANK YOU FOR YOUR TIME.

25



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1 **SUP. ANTONOVICH:** CONSTITUTIONALITY, DOES A CHURCH HAVE A RIGHT
2 RELATIVE TO DENYING HOMOSEXUAL MARRIAGE IN THEIR CHURCH, AND
3 UNLIKE COMMUNION THAT HAS BEEN RAISED, IT'S A DOGMA OF THE
4 CHURCH, IT'S NOT IN THE STATE CONSTITUTION, WHICH THIS
5 PROPOSAL WOULD BE IN THE STATE CONSTITUTION, SO WE'RE TALKING
6 ABOUT CONSTITUTIONAL ISSUES. DOES THE CHURCH HAVE THAT RIGHT
7 TO DENY WITHOUT LOSING THEIR 503 OR THEIR ABILITY TO BE TRUE
8 TO THEIR FAITH, OR SYNAGOGUE, TRUE TO THEIR FAITH?

9

10 **REV. C. R. TILLMAN:** YOU'RE VERY BRILLIANT AND YOU HAVE ASKED
11 SOME OF THE KEY QUESTIONS, AND ASKED FOR SOME OF THE
12 INFORMATION. I THINK THE BIGGEST THING YOU ASK FOR IS WHY THEY
13 WAIT UNTIL AFTER IT GETS PASSED TO CHALLENGE IT? WHY NOT DO IT
14 BEFORE AND SAVE \$100 MILLION? I DON'T KNOW WHY ANY OF THE
15 OTHER SUPERVISORS DIDN'T COME UP WITH THIS, BECAUSE IT MAKES
16 COMMON SENSE. WHY WASTE ALL THIS MONEY? I THANK YOU ONCE AGAIN
17 FOR THE POSITIVE CONTRIBUTIONS. HAVE A GREAT DAY.

18

19 **SUP. BURKE, CHAIR:** THAT CONCLUDES PUBLIC COMMENT. DO WE HAVE
20 CLOSED SESSION?

21

22 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,
23 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL
24 CONVENE IN CLOSED SESSION TO DISCUSS ITEM C.S.-1, INITIATION
25 OF LITIGATION, ONE CASE, ITEM NUMBER C.S.-2, CONSIDERATION OF



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1 CANDIDATE FOR APPOINTMENT TO POSITION OF LEAD ATTORNEY,
2 CHILDREN'S SPECIAL INVESTIGATION UNIT, ITEM NUMBER C.S.-3,
3 CONSIDERATION OF CANDIDATE FOR APPOINTMENT TO THE POSITION OF
4 ATTORNEY WITH THE OFFICE OF INDEPENDENT REVIEW, ITEM NUMBER
5 C.S.-4, CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE
6 EVALUATIONS AND ITEM NUMBER C.S.-6, CONSIDERATION OF PUBLIC
7 EMPLOYEE DISCIPLINE, DISMISSAL RELEASE, AS INDICATED ON THE
8 POSTED AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter
2 Number 6029/RPR/CRR qualified in and for the State of
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the
5 Los Angeles County Board of Supervisors November 18, 2008
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this
16 21st day of November 2008 for the County records to be used
17 only for authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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24

25